



RANGITIKEI
DISTRICT COUNCIL
Making this place home.

ORDER PAPER

TE ROOPUU AHI KAA MEETING

Date: Tuesday, 14 December 2021

Time: 11.00 am

Venue: Te Poho o Tuariki
85 Hendersons Line
Marton

Tumuaki: Mr Pahia Turia (Whangaehu)

Tumuaki Tuarua: Mr Thomas Curtis (Te Rūnanga o Ngāti Hauiti)

Nga mema: Ms Hari Benevides (Ngāti Tamakopiri), Mr Robert Gray (Ngāti Rangituhia), Ms Soraya Peke-Mason (Rātana Pā), Mr James Allen (Ngā Wairiki Ki Uta), Mr Chris Shenton (Ngāti Kauae/Tauira), Mr Terry Steedman (Ngāti Hinemanu/Ngāti Paki), Ms Marj Heeney (Te Runanga o Ngāti Te Ohuake), Ms Kim Savage (Ngāti Parewahawaha), Ms Tracey Hiroa (Ngāti Whitikaupeka), Ms Coral Raukawa (Ngā Ariki Turakina), Cr Waru Panapa, HWTM Andy Watson

Manuhiri: Mr Michael Fryer, Policy Advisor Iwi and Hapu Relationships (Horizons Regional Council)

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Locations:	<table style="width: 100%; border: none;"> <tr> <td style="width: 50%; border: none; vertical-align: top;"> <u>Marton</u> Head Office 46 High Street, Marton </td> <td style="width: 50%; border: none; vertical-align: top;"> <u>Bulls</u> Bulls Information Centre- Te Matapihi 4 Criterion Street, Bulls </td> </tr> <tr> <td style="border: none; vertical-align: top;"> <u>Taihape</u> Taihape Information Centre - Taihape Town hall 90 Hautapu Street (SH1), Taihape </td> <td style="border: none;"></td> </tr> </table>	<u>Marton</u> Head Office 46 High Street, Marton	<u>Bulls</u> Bulls Information Centre- Te Matapihi 4 Criterion Street, Bulls	<u>Taihape</u> Taihape Information Centre - Taihape Town hall 90 Hautapu Street (SH1), Taihape	
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Notice is hereby given that a Te Roopuu Ahi Kaa Meeting of the Rangitīkei District Council will be held in the Te Poho o Tuariki, 85 Hendersons Line, Marton on Tuesday, 14 December 2021 at 11.00 am.

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AGENDA

1 Karakia / Welcome

2 Apologies

3 Public Forum

No public forum.

4 Conflict of Interest Declarations

Members are reminded of their obligation to declare any conflicts of interest they might have in respect of items on this agenda.

5 Confirmation of Order of Business

That, taking into account the explanation provided why the item is not on the meeting agenda and why the discussion of the item cannot be delayed until a subsequent meeting, [enter item number](#) be dealt with as a late item at this meeting.

6 Confirmation of Minutes

6.1 Confirmation of Minutes

Author: Ash Garstang, Governance Advisor

1. Reason for Report

- 1.1 The minutes from the Te Roopuu Ahi Kaa Komiti meeting on 12 October 2021 are attached.

Attachments

1. Te Roopuu Ahi Kaa Meeting - 12 October 2021

Recommendation

That the minutes of Te Roopuu Ahi Kaa Komiti meeting held on 12 October 2021, **[as amended/without amendment]**, be taken as read and verified as an accurate and correct record of the meeting, and that the electronic signature of the Chair be added to the official minutes document as a formal record.

MINUTES

UNCONFIRMED: TE ROOPUU AHI KAA MEETING

Date: Tuesday, 12 October 2021

Time: 11.00 am

Venue: Te Poho o Tuariki
85 Hendersons Line
Marton

Nga mema:

Mr James Allen (Ngā Wairiki Ki Uta), Ms Tracey Hiroa (Ngāti Whitikaupeka),
Ms Soraya Peke-Mason (Rātana Pā), Ms Coral Raukawa (Ngā Ariki Turakina),
Ms Marj Heeney (Te Runanga o Ngati Te Ohuake), Ms Kim Savage (Ngāti Parewahawaha),
Mr Terry Steedman (Ngāti Hinemanu/Ngāti Paki), Mr Chris Shenton (Ngāti Kauae/Tauira),
HWTM Andy Watson (ex officio)

Manuhiri:

Mr Peter Beggs, Chief Executive
Mr Arno Benadie, Chief Operating Officer
Mrs Carol Gordon, Group Manager – Democracy and Planning
Ms Nardia Gower, Manager – Community Development
Mr Lequan Meihana, Strategic Advisor – Mana Whenua
Ms Katrina Gray, Senior Strategic Planner
Mr George Forster, Policy Advisor
Mr Jaime Reibel, Strategic Advisor – Economic Development
Ms Jen Britton, Strategic Advisor – District Promotions
Ms Kelly Widdowson, Strategic Advisor – Youth / Rangatahi
Mr Ash Garstang, Governance Advisor

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1 Karakia / Welcome

The meeting opened at 11.03 am. Ms Hiroa welcomed the Komiti members and staff.

In the absence of both the Chairperson and Deputy Chairperson, Ms Hiroa chaired the meeting.

2 Apologies

Resolved minute number 21/IWI/027

That the apologies for Mr Pahia Turia, Mr Thomas Curtis, Ms Hari Benevides, Mr Robert Gray and Cr Waru Panapa be received.

Ms C Raukawa/Ms K Savage. Carried

3 Public Forum

No Public Forum.

4 Conflict of Interest Declarations

5 Confirmation of Order of Business

No changes.

6 Confirmation of Minutes

Resolved minute number 21/IWI/028

That the minutes of Te Roopuu Ahi Kaa Komiti meeting held on 10 August 2021, as amended, be taken as read and verified as an accurate and correct record of the meeting, and that the electronic signature of the Chair be added to the official minutes document as a formal record.

Amendment:

Te Kāhui Tupua, the regional strategy being revitalised by the Whanganui Maori Regional Tourism Organisation, was discussed as part of item 9.4 (Rangitikei Destination Management Plan 2050).

Mr C Shenton/Ms M Heeney. Carried

7 Follow-up Action Items from Previous Meetings

7.1 Follow-up Action Items from Te Roopuu Ahi Kaa Meetings

Ngāti Waewae

Mr Meihana advised that the Te Roopuu Ahi Kaa Komiti have considered creating a Rangitikei River Accord between iwi (including Ngāti Waewae), Council, Horizons Regional Council and collective catchments. The Mayor noted that the Manawatu District Council does not have an engagement process with iwi in the same way that Council does with the Te Roopuu Ahi Kaa Komiti.

Maori Responsiveness Framework

Mrs Gordon advised that she is proposing to include the development of a Cultural Strategy in the 2022/23 Annual Plan, and that this would be separate from the Maori Responsiveness Framework. Mrs Gordon further advised that several metrics from the Maori Responsiveness Framework have been removed as they were not providing useful information. She invited input from the Te Roopuu Ahi Kaa Komiti.

Ms Hiroa noted that in the past there had been instances of iwi being brought into discussions too far down the track, and that iwi feedback should ideally be sought at the beginning of projects. The Komiti acknowledged the Pae Tawhiti project and how iwi consultation had been sought at its inception. The Komiti noted that this was reflective of the improved relationship between Council and iwi in recent years. Mrs Gordon agreed with the Komiti's comments on seeking iwi consultation early on and noted that this principal would be encapsulated within the Cultural Strategy.

Resolved minute number 21/IWI/029

That the report 'Follow-up Action Items from Te Roopuu Ahi Kaa Meetings' be received.

Ms S Peke-Mason/Mr J Allen. Carried

Resolved minute number 21/IWI/030

It was resolved to establish a working group to work with staff to develop a draft Cultural Strategy and review the Maori Responsiveness Framework.

Ms S Peke-Mason/Mr T Steedman. Carried

8 Chair's Report

8.1 Chair's Report - October 2021

Change of Meeting Venue

Ms Hiroa updated the Komiti and staff on why the meeting venue had moved to Te Rūnanga o Ngā Wairiki Ngāti Apa. The new venue allowed for the public to attend the meeting as there was more space than there was at Council Chambers (the usual venue) under COVID-19 Level 2 restrictions. The Komiti agreed to hold future meetings at this venue if Level 2 restrictions were still in force.

Three Waters Reform

Ms Hiroa also updated staff on the conversation that the Komiti members had around the Three Waters reform, during the pre-meeting hui. She advised that a lot of concern from the community seemed to be focused on the proposed co-governance structure, and on the loss of voice from iwi within the district.

The Komiti asked what Council was going to do to improve water standards in the event that the Three Waters reform does not proceed. The Mayor advised that Council has dedicated a significant amount of money towards water assets within the 2021-31 Long Term Plan, which was adopted on the basis that there would be no water reforms. However, it is possible that central government will mandate the inclusion of local councils within the proposed reform, as they would not be able to progress well if it remained voluntary due to the number of councils who have signalled that they will opt-out.

Recommendation

That the Chair's Report – October 2021 be received.

Left to lie

Ms Raukawa left the meeting at 12.00 pm and returned at 12.08 pm.

9 Reports for Decision

9.1 Rates Remission Policy for Maori Freehold Land

Mr Forster advised that recent changes by central government had made it necessary for Council to review this policy. He invited the Komiti to provide feedback about any possible changes or additions to the policy.

Ms Peke-Mason asked what would happen if several policies contradicted each other. The Mayor advised that central government legislation override local government policies.

In response to a query, Mr Forster advised that the two hectare rule has been removed from the policy and that any urupa are now exempt.

Mr Shenton asked if there is any additional information about the rating of papakāinga . Mr Forster answered no, but that it was an issue that could be considered when making changes to the policy.

Mr Forster will add definitions to the policy and email an electronic copy of the policy out to Te Roopuu Ahi Kaa members.

Resolved minute number 21/IWI/031

That the report on Rates Remission Policy for Māori Freehold Land be received.

Mr C Shenton/Ms K Savage. Carried

Resolved minute number 21/IWI/032

That Te Roopuu Ahi Kaa provide feedback on the Rates Remission Policy for Māori Freehold Land noting that an amended Policy will be presented back to the Komiti at the 14 December 2021 meeting.

Ms S Peke-Mason/Mr J Allen. Carried

Ms Hiroa left the room at 12.24 pm and returned at 12.26 pm.

9.2 District-Wide Archaeological Authority and Process for Managing Discoveries

Mr Shenton advised that Ngāti Apa has had issues in the past with their communication with Heritage New Zealand and archaeological processes had their challenges. Mr Benadie agreed and noted that this proposal is similar to what they do in Whanganui, and it works well there.

Resolved minute number 21/IWI/033

That the report District-Wide Archaeological Authority and Process for Managing Discoveries be **received**.

Mr T Steedman/Ms K Savage. Carried

Resolved minute number 21/IWI/034

That the Komiti **endorses** the preparation of a draft outline of a proposed archaeological authority by Council officers for the December 2021 Komiti meeting.

Ms T Hiroa/Ms M Heeney. Carried

Resolved minute number 21/IWI/035

That the Komiti **endorses** the interim process for managing archaeological findings on construction sites.

Ms S Peke-Mason/Ms K Savage. Carried

10 Reports for Information

10.1 Project Management Office Report - September 2021

Ms Peke-Mason noted that it would be useful to have the estimated costs and estimated timeframes for projects.

Lake Waipu Improvement and Ratana Wastewater Treatment Project

Mr Shenton asked if there was any risk to this around timeframes being tight. Mr Benadie agreed and noted that the timeframes could be a low risk.

In response to a query, Mr Benadie advised that the inclusion of projects within this report is determined by whether the project is abnormal and/or significant.

Mr Benadie advised that staff intend to include more information about Councils significant infrastructure projects on the council's website. Mr Beggs further advised that staff have an aspiration to include a map on the Council's website that provides a visual representation of all current projects.

Resolved minute number 21/IWI/036

That the Project Management Office Report - September 2021 be received.

Mr T Steedman/Ms S Peke-Mason. Carried

10.2 2021 Summary of Activities - Maori Responsiveness Framework

Ms Peke-Mason noted that it would be useful to see an 'Outcomes' column, and any challenges that might be identified by staff. Mr Meihana advised that he would raise any communication issues with the Komiti, but that he did not intend to chase people up as he accepted that people were very busy and had a wide range of commitments.

In response to a query, Mr Meihana advised that the Maori Emergency Response plans are going to have to be a collaborative effort with the Komiti.

Resolved minute number 21/IWI/037

That the report '2021 Summary of Activities – Māori Responsiveness Framework' be received.

Ms K Savage/Mr T Steedman. Carried

10.3 Representation Review 2021 - Initial Proposal

Ms Gray advised that six submissions have been received so far. Two relate to the moving of zones in Turakina, two relate to Maori wards generally, one supported the proposal and one was a submission from the Ratana Community Board who requested a single Maori ward, with two councillors.

Ms Peke-Mason advised the Komiti that the Ratana Community Board had re-considered its stance on Maori wards, and changes its recommendation from two wards to a single ward at their latest meeting (05 Oct 21).

Mr Allen left the meeting at 12.59 pm and re-joined at 1.03 pm.

In response to a query, Ms Gray advised that the Komiti could change their endorsement to a single ward if they wished.

Ms Gray advised the Komiti that they could contact her with name suggestions for the two Maori wards.

Resolved minute number 21/IWI/038

That the report 'Representation Review 2021 - Initial Proposal' be received.

Ms S Peke-Mason/Ms M Heeney. Carried

Recommendation

That the Te Roopuu Ahi Kaa Komiti resolve that two positions be made available for a district-wide Maori ward.

Soraya/Savage. Lost

10.4 Pae Tawhiti Rangitikei Beyond: Project Update

Ms Gray advised the Komiti that workshops will be organised for this moving forwards and that Komiti members will be invited.

Resolved minute number 21/IWI/039

That the report 'Pae Tawhiti Rangitikei Beyond: Project Update' be received.

Mr T Steedman/Ms C Raukawa. Carried

Mr Steedman left the meeting at 1.20 pm and re-joined at 1.23 pm.

10.5 Economic Development Work Plan and Reporting Framework 2021-2022

Mr Reibel advised that this will be reported against the annual plan.

Resolved minute number 21/IWI/040

That the 'Economic Development Work Plan and Reporting Framework 2021-2022' to the 12 October 2021 Te Roopuu Ahi Kaa meeting be received.

Ms M Heeney/Mr J Allen. Carried

Ms Savage left the meeting at 1.24 pm and re-joined at 1.27 pm.

10.6 Economic Development Update August and September 2021

Taken as read.

Resolved minute number 21/IWI/041

That the 'Economic Development Update August and September 2021' to Te Roopuu Ahi Kaa Komiti 12 October meeting be received.

Ms S Peke-Mason/Ms C Raukawa. Carried

10.7 Youth Development Update May-September 2021

In response to a query about the engagement of rangatahi Maori, Ms Widdowson advised that five of the youth councillors are Maori, and the boxing club participants are all Maori. The Komiti requested that information on Maori participation numbers be included in future reports.

In response to a query, Ms Widdowson advised that the Taihape Youth Space is going to be redecorated and that there are two new employees in the Mahi Tahī programme who will act as supervisors for this space. However, it will not be opened until Taihape moves into COVID-19 Alert Level 1.

Resolved minute number 21/IWI/042

That the report 'Youth Development Update May to September 2021' to the 12 October 2021 Te Roopuu Ahi Kaa Committee be received.

Mr T Steedman/Ms S Peke-Mason. Carried

11 Future Items

11.1 Future Items

Ms Peke-Mason requested that "COVID-19 Vaccination Rates" be added as a standing discussion item for future meetings, in order to allow members to update the Komiti on the progress of COVID-19 vaccinations within their catchments.

Mr Meihana will get in touch with the Komiti regarding the Marae Emergency Response Plan.

Mr Shenton requested that "Climate Change Action Committee" be added as a standing discussion item for future meetings, as both himself and the Mayor are members of this group and he would like to update the Komiti at each meeting.

The meeting closed at 1.37 pm.

The minutes of this meeting were confirmed at the Te Roopuu Ahi Kaa Komiti held on 14 December 2021.

.....
Chairperson

7 Follow-up Action Items from Previous Meetings

7.1 Follow-up Action Items from Te Roopuu Ahi Kaa Meetings

Author: Ash Garstang, Governance Advisor

1. Reason for Report

1.1 On the list attached are items raised at previous Te Roopuu Ahi Kaa meetings. Items indicate who is responsible for follow up, and a brief status comment.

2. Decision Making Process

2.1 Staff have assessed the requirements of the Local Government Act 2002 in relation to this item and have concluded that, as this report is for information only, the decision-making provisions do not apply.

Attachments

1. [Follow-up Actions Register](#) ↓

Recommendation

That the report 'Follow-up Action Items from Te Roopuu Ahi Kaa Meetings' be received.

Current Follow-up Actions

From Meeting Date	Details	Person Assigned	Status Comments	Status
12-Oct-21	Regarding the Marae Emergency Response Plan: Ms Raukawa inquired about this and Mr Meihana advised that he will be in touch with Komiti members on this issue.	Lequan Meihana	All marae have been contacted with a request to attend one of their regular marae meetings. Suitable dates to meet are being organised between our marae and RDC.	Closed
12-Oct-21	Regarding the Youth Development Update May-September 2021: Ms Hiroa requested that numbers on Maori participation be included in future reports.	Kelly Widdowson	This data has been included in the report for the next meeting.	Closed
12-Oct-21	Regarding the 2021 Summary of Activities - Maori Responsiveness Framework: Staff to consider if an 'Outcomes' column and any challenges identified by staff can be included in the report.	Lequan Meihana / Carol Gordon	A revised Framework is on the December agenda for the Komiti to provide their input into.	In progress
12-Oct-21	Regarding the PMO report: Staff to add 'timeframes' as a low risk to item 3 (Lake Waipu Improvement and Ratana Wastewater Treatment Project)	Jess Mcilroy / Arno Benadie	This is done	Closed
12-Oct-21	Regarding the PMO report: Staff to consider if the estimated costs and estimated timeframes of projects can be included in the report.	Jess Mcilroy / Arno Benadie	This will be included where possible / appropriate	Closed
12-Oct-21	Regarding the Rates Remission Policy for Maori Freehold Land: Staff to add definitions to the policy.	George Forster	The Policy has been amended to include definitions and is apart of the Agenda	Closed
12-Oct-21	Regarding the Rates Remission Policy for Maori Freehold Land: Staff to email a copy of the policy to Komiti members.	George Forster	Email sent to TRAK Members on 12 October with current Policy.	Closed

10-Aug-21	Relook at Ngāti Waewae's request to have a representative join the Komiti. Report back to next meeting.	Carol Gordon	A letter has been sent to Ngati Waewae requesting them to be part of a Rangitikei River Accord, waiting for a response.	In progress
10-Aug-21	Staff to provide some metrics on specific goals within the Maori Responsiveness Framework, and provide short comments (as context) to any outstanding actions or challenges.	Lequan Meihana	Will form part of the review of the Framework	In progress
10-Aug-21	Staff to add 'Procurement Policies' as a discussion to the next meeting, and attach Council's procurement policy. Discussion to include providing a weighting towards Maori ownership.	Arno Benadie	When the policy is under-review input from TRAK will be included as part of this review and also comparisons with neighbouring councils.	In progress

8 Chair's Report

8.1 Chair's Report - December 2021 and Feedback on the Komiti's Workshop

Author: Ash Garstang, Governance Advisor

1. Reason for Report

- 1.1 The Chair may provide an update during the meeting.

Recommendation

That the Chair's Report – December 2021 and Feedback on the Komiti's Workshop be received.

ITEM 8.1

9 Mayoral Update

9.1 Mayoral Update - November 2021

Author: Andy Watson, His Worship the Mayor

1. As I write this report it is pouring outside and has done so for the last couple of days. While any rain at this time of the year is appreciated, as we need to desperately build up soil moisture levels, at the moment this is the cropping window for our district. The crops being planted are vulnerable for a very short time before germination has occurred and there will be a large number of cropping farmers nervous. While I'm on the farming sector that we absolutely rely on for our district I will make comment around where the markets are at. The red meat sector, driven by freezing works schedules, is incredibly buoyant, dairy payments are high and virtually every sector is showing somewhere between a 20-30% increase on last year. However, the cost of raw supply has also dramatically increased, the cost of freight and fertiliser in particular means that the net benefit over the last year is there but only to a slight extent.
2. What we are now seeing is the slow crawl of Covid southwards from Auckland. It is a matter of when not if we have Covid within the Rangitikei. It is now in the Wairarapa, South Taranaki Tararua and Taupo Districts and it is inevitable we will be hit. I would encourage everybody to get vaccinated and for those people who elect not to do so, I respect your personal choice. What I am seeing around the country at the moment is an incredible amount of unrest and demonstrations around not only the anti-vax position but other Governmental positions such as Three Waters. We are undoubtedly facing uncertain times. Like many organisations such as schools and prison services Council needs to go through its own process, driven by the Chief Executive, as to how we handle Covid and vaccination status as an organisation. It is likely that in Council buildings areas will be split between general public access and areas that only vaccinated staff can work in. Latest updates can be found on our website or via the [covid19.govt.nz](https://www.covid19.govt.nz) website. The threat and risk of Covid means that a number of things have to change. We have already had a number of events cancelled throughout our region and Covid does impact on Christmas Parades so we have made the decision now that Christmas street parades are unable to proceed this year. Several of our communities are looking at alternatives and when we know exactly what will happen, we will put the information on our website. Equally for Councils, the Regional Chiefs (who are the Mayors, Chief Executives and Councillors) meet through what we call Zone meetings and Rural & Provincial meetings where we discuss Government's position over legislation etc. These meetings are all having to go to Zoom which to be honest are second choice. It is important they still happen but Zoom doesn't offer the same level of engagement that face-to-face meetings provide.
3. There are a number of issues that I would like to take the opportunity to update Council and the community on:
 - a. Three Waters – like most Councils in the country our Council has written to the Minister and Government expressing concerns over where the reforms are at. Our Council, like virtually every other Council, has agreed in principle that there needs to be changes and we welcome the new water regulator Taumata Arowai that officially came into position (taking over from the Ministry of Health) on Monday, 15 November. At the moment we are still unsure exactly what the role of that new regulator will be and how regulations will change. The Government has responded to the Mayors saying they accept the concerns of the Local

ITEM 9.1

Government sector around such things as review of the governorship or leadership model of the entities, the role of the economic regulator and how the rural water schemes will be managed. To do this the Government has formed a series of working parties involving a number of Mayors throughout New Zealand so we wait now until we hear what changes could be possible. It is still certain though that the Government will mandate the Three Waters segment by way of legislation. These entities will become law. Our website is kept up to date with information as it comes to hand.

- b. There are a number of things that Council can celebrate. Finally, we have been able to purchase land for the Ratana Wastewater Project which will see a land disposal of wastewater therefore removing contamination of Lake Waipu. I would like to congratulate the Council staff, Ratana community and Iwi as to how they have been able to work together to make this possible and we appreciate the Government money that has largely funded this project. We would expect construction of the pipelines etc to take place over the next 6-12 months.
- c. Our spatial planners are starting to engage with communities on spatial planning – Pae Tawhiti Rangitikei Beyond. This is a helicopter view over our district and looks long term at where growth should occur, where we want leisure and recreational facilities, combined with how our infrastructure will be provided etc. If you get the opportunity to attend a community session around spatial planning please take it up – this is your chance to influence what the district will look like in the next 30 years.
- d. The Marton Memorial Hall is another project that has gone on for some time and we are in the final stages of painting, redecoration, rewiring, asbestos removal and all of the other upgrades that were required. Once again this is a project that has been funded by the Government under Minister Jones’ PGF fund and we appreciate the chance to bring a magnificent public facility back up to where it should be.
- e. Later this month we are involved in what is called CouncilMARK - an evaluation of our Council and district. This is a Local Government review done independently that looks at Council’s performance. This is the second time that Council has taken this opportunity and it is a “warts and all” look at our governance, our operational team, our financing and our connection with communities. The initial review that we did some time ago, while illustrating we were performing okay, pointed us in terms of what some other Council are doing as leaders in the sector. We have taken this review very seriously where we have looked for some time at how we operate in effect. That, together with the review of the Te Matapihi building project has brought about, for instance, the Project Management Office and the use of a better business case study when we are undertaking major projects. It will be interesting to see how Council is reflected under the second review. As I’ve said Council is now using the Better Business Case Study model which is an internationally recognised process for determining the decision making around capital works. We have started this process for the potential Marton Council Facility rebuild, as required under earthquake prone legislation.
- f. On 11 November we recognised Armistice Day and I apologise that I could not be there as I was away on urgent Council business, however the Deputy Mayor and some Councillors and staff attended the RSA service held at the Marton Cenotaph. However, I did attend a Memorial Service at St Stephen’s Church on Sunday and this was a chance to recognise the servicemen who have given their lives not only in WWII but in all other conflicts around the world.
- g. On 11 November I attended the Climate Action Joint Committee Workshop at Horizons which is made up of Regional Mayors, authorities and Iwi representatives. We have obligations under current laws and proposed law changes with the revision of the Resource

Management Act (RMA) and international accords for climate change. We need to set local priorities, work plans and future direction with regards climate change to be tabled in these discussions. Like many of our neighbouring Councils we are still yet to effectively do the work that is required. As part of this report, I request that Council set policy direction early in the new year as to how we handle climate change. Whereas many districts in New Zealand focus on sea level rise as the major factor of climate change, for us, while that is important, the frequency of storm events and flooding in our district is possibly the major consideration of climate change. The reform of the RMA into 3 separate pieces of legislation is a key part of how the country will handle climate change. These reforms that the Government has already mandated are possibly some of the most significant pieces of legislation to come before Parliament over the last decade. One of the principles of the RMA reform is that local Councils will not make their own planning decisions – they will be made on a regional basis and this is again where our local voice is being lost.

4. I have received a request from Mayor Don Cameron of Ruapehu District Council seeking our support in engaging with iwi/hapu as part of the business case work on the North Island Regional Passenger Rail which is proposed to be a key element within a resilient and sustainable transport network providing opportunities for regional communities to grow. The work is situated along the length of the North Island Main Trunk Railway and the leadership and support of iwi is crucial.

Improved access between regions will enable stronger whanau and better jobs, education and health benefits while respecting the principles of Kaitiakitanga. It is anticipated that we will meet and inform iwi prior to a hui being set in December/early new year to discuss views and feedback, including from Te Roopuu Ahi Kaa. The letter and background paper from Ruapehu District Council is attached for your information (Attachments 1 and 2).

5. Attached is the TUIA application for 2022 (refer to Attachment 3), applications opened in November and close early January. TUIA is a Mayoral Taskforce for Jobs initiative. Please share this application with anyone you think maybe interested in being part of this programme.

Attachments

1. **Background Informaton on the North Island Regional Passenger Rail** [↓](#)
2. **North Island Regional Passenger Rail - Iwi / Hapu Engagement** [↓](#)
3. **TUIA Application for 2022** [↓](#)

Recommendation

That the Mayoral Update - November 2021 be received.

Mayors Engagement

November 2021

ITEM 9.1

1	Attended lunch with Marton Memorial Hall painters
2	Attended Three Waters Zoom - Mayor Helen Worboys Attended Whanganui DHB Impact Collective Meeting – Covid Resurgence Attended weekly meeting with Deputy Mayor
3	Attended monthly Executive Leadership Team Meeting for Q&A Attended Three Waters Entity B Working Group Zoom
4	Attended Regional Leadership Group Zoom Attended Monthly RDC/Police Update with Area Commander Nigel Allan Attended BakerAg Agribusiness Industry Update – Manawatu Region
5	Attended Accessing Central NZ Governance Group Meeting at HRC
8	Attended Three Waters Zoom – Mayor Helen Worboys Attended PAG/GSAG Zoom meeting Attended Kensington Road project meeting
9	Attended weekly meeting with Chief Executive Attended Civil Defence Hui#2 with Ngāti Hinemanu Ngāti Paki Attended weekly meeting with Deputy Mayor
10	Attended Marton Civic Centre Better Business Case Workshop 3 Attended Rangitikei College Scholarship Interviews
11	Attended Climate Action Joint Committee Workshop at HRC Attended Council Workshop
13	Attended Motorbike Day Taihape
14	Attended Armistice Day Remembrance Sunday at St Stephens
15	Attended New Staff Orientation Day morning tea Attended Pae Tawhiti Rangitikei Beyond Advisory Group Meeting#4 Attended Zone 3 Zoom discussion Attended Creative NZ Committee Meeting
16	Attended Regional Chiefs Transport Matters Fortnightly Zoom Worked from Te Matapihi for morning Attended Tutaenui Scheme Liaison Committee Meeting Attended Oceania & Rangitikei – Aged Care Investment phone conference Attended weekly meeting with Deputy Mayor Attended Three Waters/Spatial Plan meeting with Scotts Ferry community

17	<p>Attended Kanoa/RDC Catchup Meeting</p> <p>Attended fortnightly discussion on Economic Development</p> <p>Attended online Regional Relationship Meeting with Waka Kotahi</p> <p>Attended weekly meeting with Chief Executive</p> <p>Attended Rangitikei College Senior Prizegiving</p> <p>Attended meeting with Denis O’Callahan re Chief Executive’s Performance Review</p> <p>Attended Taihape Community Response Group Meeting – preparing for Covid illness</p>
18	Attended Zone 3 Meeting Whanganui (online)
22	Attended Three Waters Zoom – Mayor Helen Worboys
23	<p>Attended breakfast meeting with Mayor Helen Worboys</p> <p>Attended meeting with Kanoa – Alex Matheson</p> <p>Attended weekly meeting with Deputy Mayor</p> <p>Attended Marton Development Group Meeting</p>
24	<p>Attended Finance & Performance Committee Meeting</p> <p>Attended Council Meeting</p> <p>Attended Marton Development Group Meeting</p>
25	<p>To attend Rural & Provincial Sector Zoom Meeting</p> <p>To attend Three Waters Update – Mayors, Chairs & CE’s</p>
29	<p>To attend weekly meeting with Chief Executive</p> <p>To attend Three Waters – Entity B Working Group Zoom</p>
30	<p>To attend CouncilMARK Councillor Session with Assessors</p> <p>To attend CouncilMARK Communication and Engagement session</p> <p>To attend Whanganui DHB Impact Collective Governance Zoom – Covid Updates</p>



RUAPEHU DISTRICT COUNCIL

FROM THE OFFICE OF THE MAYOR

11 November 2021

Background information on the North island Regional Passenger Rail

Roughly 2.5 million people currently live alongside the NIMTR. According to information provided by StatsNZ (Tauranga Aotearoa), more than three out of four people live in Te Ika-a-Māui - North Island. The population of North Island will increase by an average of 0.9 percent a year between 2018 and 2048, from 3.8 million to 4.8 million (medium projection). International case studies show that these population numbers can suit passenger rail networks.

A key focus is "Connection" and the opportunities for regional communities to grow. For our communities to prosper, access needs to be inclusive. Better access between regions will enable stronger whānau, and better jobs, education, health and opportunities. Good connections between people spark great ideas that enable a better future.

We now inhabit a changed world that revolves around Zoom meetings and Teams calls.

However, sustainable connectivity also requires face to face contact. This means transport infrastructure investment that respects Kaitiakitanga principles. Kaitiakitanga includes the conservation, replenishment and sustainability of the environment. It is about safeguarding the future. Aotearoa - New Zealand is required to reduce greenhouse gas emissions. The recent release of the Emissions Reduction Plan, by the government, helps identify what is needed, to change the configuration of our communities.

A North Island reconfiguration should not assume Auckland must continue to be the focus of population growth, along with accompanying infrastructure and housing challenges. Another way to respect Kaitiakitanga principles, may be to provide an attractive, low carbon transport network, to "connect" our communities, and encourage the growth of our people, through-out Te Ika-a-Māui.

We propose that North Island Regional Passenger Rail, will be a key element within a resilient and sustainable transport network. Steel wheels on rails powered by renewable electricity = the lowest possible carbon footprint.

The work done to date, builds upon the business case development, by Greater Wellington and Horizons Regional Council, for a brand new lower North Island fleet of trains. These modern vehicles will be "tri-mode". Powered by a mix of overhead catenary electric power, battery electric power, and on-board diesel power to assist re-charging of batteries, the new trains will transform regional connectivity in the lower North Island.

Our investigations also build upon the pioneering work for the Te Huia passenger train service, led by Waikato Regional Council, with partners KiwiRail, Waka Kotahi NZ Transport Agency, Hamilton City Council, Waikato District Council and Auckland Transport.

Te Huia is the first new regional passenger train for many years. It is trail-blazing the challenges and opportunities, that come with a start-up service. When the COVID-19 alert level drops back to 2, the Te Huia train service is to re-start. All services will operate all the way into central Auckland, a new stop at Puhinui to connect to the airport has been provided, along with additional frequency. The services to date have been a mix of highly popular weekend trains, but also less than successful early morning weekday services. Te Huia will continue to evolve, to meet customer demand, and long-term growth in the Waikato region.



RUAPEHU DISTRICT COUNCIL

FROM THE OFFICE OF THE MAYOR

11 November 2021

Dear Mayor or Chair

NORTH ISLAND REGIONAL PASSENGER RAIL – ENGAGEMENT WITH IWI / HAPU

Further to the high level Feasibility Study being agreed by the participating Councils and delegated to this Council to progress following discussion with Mayors, Chairs, Chief Executive, key staff and stakeholders, we are looking to further this as a key element within a resilient and sustainable transport network.

We would like seek your support in engaging with your respective iwi / hapu as part of the business case work which will ramp up during 2022. We are looking for suggestions as to how that crucial engagement can be done in an effective and meaningful way.

We would anticipate that you set the scene with your iwi / hapu so that we can hold an online hui online either in December or the New Year to discuss and consider their views. As this work and proposal is situated along the length of the North Island Main Trunk Railway, the leadership and support of iwi / hapu in a Rangitiratanga role is crucial to this exercise.

Would you please gauge the support for this suggestion with your iwi / hapu and provide some feedback around the possibility of a hui in December or the New Year.

I attach an attachment some background information which may be useful for your discussions.

Yours sincerely

Don Cameron, JP
MAYOR

Distribution:

Mayor Allan Sanson
Mayor Andy Foster
Mayor Andy Watson
Mayor Anita Baker
Mayor Bernie Wanden
Mayor Campbell Barry
Chair Daran Ponter
Mayor Helen Worboys
Mayor Jim Mylchreest

Mayor Grant Smith
Mayor John Robertson
Mayor K Gurunathan
Mayor Max Baxter
Mayor Paula Southgate
Mayor Phil Goff
Chair Rachel Keedwell
Chair Russ Rimmington
Mayor Wayne Guppy

Private Bag 1001 Taumarunui 3946
Telephone 07 895 8188, Fax 07 895 3256



TUIA 2022 application form

Background

The TUIA kaupapa is an intentional approach to develop and enhance the way in which rangatahi Māori contribute to the communities they live in.

The kaupapa is free, and focused on creating a network of support for rangatahi to help them serve their communities well. TUIA provides an opportunity to develop relationships with a diverse range of rangatahi throughout Aotearoa.

At a local level, the mayor will select up to two TUIA representatives and will mentor them on a monthly basis. The rangatahi will be provided with the opportunity to participate in both informal and formal occasions that interest them. The mentoring will also provide the mayor and the rangatahi the ability to gain a deeper insight into inter-generational issues, cultural values and experiences.

The TUIA representatives for 2022 will be expected to undertake a 100-hour community contribution project in their respective communities. Rangatahi will also attend five wānanga in different parts of the country over the year to build networks, obtain support and receive exposure to a diverse range of people from across the country.

The word 'tuia' means to weave and when people are woven together well, their collective contribution has a greater positive impact on community. The TUIA kaupapa seeks to embody this by connecting young Māori from across Aotearoa with one another.

Those who apply to participate in TUIA should:

- Be of Māori whakapapa
- Live in the Rotorua district
- Be aged between 18-25 years old
- Be actively involved in contributing to the wellbeing of your community
- Be able to commit to being involved in this part-time programme of three three-day and two four-day wānanga (leadership forums) over a period of 12 months
- Be able to get support from others to participate in the programme (whānau / hapū / pakeke / employers / community etc.)

- Be open-minded and willing to contribute to discussions and workshops
- Be well-organised and have the ability to manage your time and commitments

Application process and timeline:

Date	Activity
Friday 5 November	Applications open
Friday 7 January 2022	Applications close
Week beginning 10 January 2022	Assessment of applications and shortlisted rangatahi to meet the mayor
Week beginning 24 January 2022	Decisions notified and dates of 2022 wānanga advised

How to apply:

Please complete the following application form and email it to Kelly.widdowson@rangitikei.govt.nz before 5pm, Friday 7th January 2022.

You are welcome to add other information to your application. We also accept video applications (although please note these must be accompanied by an official application form, with the contact details section filled in). If you are sending video, please send via Dropbox or WeTransfer link - do not attach video files.



Sponsoring Mayor: Mayor Andy Watson
Council: Rangitikei District Council

PARTICIPANT'S CONTACT DETAILS:

Participants name:

Current address:

Date of birth:

Telephone:

Email:

Iwi:

We accept video or written responses to the questions below. You can write as much as you like for these responses, you are not limited to the spaces provided in the application form.

Tell us about your connection to Rangitikei:

Tell us about your community interests and activities:

What support do you have from others to participate in the programme? (e.g. whānau/hapu/pakeke/employers/community etc.)

What do you hope to achieve if you are a successful candidate for TUIA 2022?



10 Reports for Decision

10.1 Welcoming Communities Update - November 2021

Author: Aly Thompson, Welcoming Communities Coordinator

Authoriser: Nardia Gower, Manager - Community Development

1. Reason for Report

- 1.1 Rangitīkei District Council was successful in applying to join the Welcoming Communities programme in July 2021. The programme now consists of 16 Councils and 11 regions across New Zealand.
- 1.1 This report provides key information to the Committee about the Welcoming Communities programme, the upcoming planned work, and how the Committee may choose to participate and/or support the programme.

2. Updates since previous meeting

- 2.1 A Welcoming Communities Coordinator has been appointed, Aly Thompson, to lead Immigration New Zealand's (INZ) Welcoming Communities Programme on behalf of Rangitīkei District Council and the Rangitīkei community. The position is .5FTE role.
- 2.2 The initial focus of the coordinator has been familiarising with the Welcoming Communities Standard and related literature from INZ and is currently developing the project plan for the next 12 months.

3. Welcoming Communities Programme

- 3.1 Welcoming Communities is a programme coordinated by Immigration New Zealand that "puts the welcome mat out to newcomers: recent migrants, former refugees and international students." Rangitīkei's situation is unique in that Welcoming Communities also extends to domestic migrants, such as our newcomers to Ohakea, the agricultural and horticultural industries, and those anticipated to work in new business developments.
- 3.2 Communities that make newcomers feel welcome are likely to enjoy better social outcomes, and stronger economic growth.
- 3.3 The Welcoming Communities Standard identifies eight outcome areas important to creating a welcoming and inclusive environment. These are:
 1. Inclusive Leadership
 2. Welcoming Communications
 3. Equitable Access
 4. Connected and Inclusive Communities
 5. Economic Development, Business and Employment
 6. Civic Engagement and Participation
 7. Welcoming Public Spaces

8. Culture and Identity

- 3.4 Each Council prepares a Welcoming Plan, described further in section 7, that sets out the community's planned activities, that seek to deliver on the eight outcomes.
- 3.5 Councils can also apply for formal accreditation as a Welcoming Community. Accreditation has the following four stages:
- Stage 1 — a Committed Welcoming Community
 - Stage 2 — an Established Welcoming Community
 - Stage 3 — an Advanced Welcoming Community
 - Stage 4 — an Excelling Welcoming Community
- 3.6 Rangitikei District Council has yet to sign the Statement of Commitment required to achieve Stage 1 and is seeking a recommendation from Te Roopuu Ahi Kaa that all Komiti members or a delegated group sign the Statement, joining Council signatories in making a unified commitment.
- 3.7 More information about Welcoming Communities, the Welcoming Communities Standard and accreditation can be found on Immigration New Zealand's website.
<https://www.immigration.govt.nz/about-us/what-we-do/welcoming-communities>

4. Draft project plan & timeline

- 4.1 The project plan for Rangitikei identifies outcomes and outputs over the first 12 months beginning in November 2021, resulting in the development of a Welcoming Plan.
- 4.2 The outcomes of the project plan are as follows:
1. Achieve Stage 1 Accreditation
 2. Create a Welcoming Communities communication plan
 3. Establish a Welcoming Communities advisory group
 4. Complete a "stocktake" of the district
 5. Develop a Welcoming Plan for Rangitikei
- 4.3 The draft plan, including actions, can be found as **Attachment 1**.
- 4.4 The project plan will be published on Council's website, which will capture any amendments or changes to timelines.

5. Establishing the Welcoming Communities advisory group

- 5.1 The Welcoming Communities advisory group will play a critical role in guiding the Welcoming Communities Coordinator, supporting the stocktake process, and decision-making about the final Welcoming Plan.
- 5.2 In the process of developing a communication plan, stakeholders across the community will be identified and categorised into groups. It is desirable that all groups are represented on the advisory group. Tāngata Whenua, the Samoan community, and migrant groups are recognised as high priority and key contributors.

- 5.3 Representatives from the stakeholder groups will be invited to self-nominate to be on the advisory group. Anyone who self-nominates is welcome on the group, however in the event that the group becomes larger than is practical, representatives from similar stakeholder groups may be asked to choose one representative.
- 5.4 Due to the community-led nature and the funding arrangement of Welcoming Communities, participation on the advisory group is entirely voluntary and will not be remunerated by Council.

6. The “stocktake”

- 6.1 A stocktake, in the context of Welcoming Communities, is a process that involves the wider community to identify activities that are already happening that contribute to the eight elements of the Welcoming Communities Standard, and identifies opportunities for new activities.
- 6.2 The stocktake process will engage with a broad range of stakeholders, such as new resident/migrant communities, Iwi, businesses, community service groups, new resident youth, along with council and associated committees ie: Te Roopuu Ahi Kaa, Youth Council, Community Committees/Boards.
- 6.3 That process will include consultation about what those further activities should be, and who could/should lead them. The stocktake process, and the new opportunities identified, will inform our Welcoming Plan for Rangitikei.

7. Welcoming Communities Plan

- 7.1 A Welcoming Plan is a document prepared by Council, owned by the community, that sets out the intended actions as a community, over a set period, and who will lead them. The Welcoming Plan aims to deliver on the eight elements of the Welcoming Communities Standard (mentioned above).
- 7.2 Every council participating in the Welcoming Communities programme must prepare a Welcoming Plan, scheduled to be reviewed and updated in alignment with other key Council plans and documents, such as the Long-term Plan or Annual Plans.
- 7.3 Welcoming Plans from other Councils can be viewed on Immigration New Zealand’s website.

<https://www.immigration.govt.nz/about-us/what-we-do/welcoming-communities/resources-welcoming-communities>

Attachments

1. **DRAFT Welcoming Communities Rangitikei project plan: the first 12 months** [↓](#)

Recommendation 1

That the report ‘Welcoming Communities Update - November 2021’ be received.

Recommendation 2

That the Te Roopuu Ahi Kaa Komiti recommend:

- a. That all Komiti members sign the Welcoming Communities Statement of Commitment for Rangitikei.

OR

- b. That the following delegated members of the Komiti sign the Welcoming Communities Statement of Commitment for Rangitikei.

-
-
-
-



Rangitikei project plan: the first 12 months

Introduction

Welcoming Communities is a programme coordinated by Immigration New Zealand that “puts the welcome mat out to newcomers: recent migrants, former refugees and international students.”

Communities that make newcomers feel welcome are likely to enjoy better social outcomes, and stronger economic growth.

This project plan for Rangitikei identifies outcomes and outputs over the first 12 months beginning in November 2021.

If you have any questions about the content of this project plan, or Welcoming Communities in general, please contact the Welcoming Communities Coordinator for Rangitikei, Aly Thompson.

Aly.Thompson@Rangitikei.govt.nz
027 307 0244

Background

Rangitikei District Council was successful in applying to join the Welcoming Communities programme in July 2021. The programme now consists of 16 Councils and 11 regions across New Zealand. The Welcoming Communities Standard identifies eight outcome areas important to creating a welcoming and inclusive environment. These are:

1. Inclusive Leadership
2. Welcoming Communications
3. Equitable Access
4. Connected and Inclusive Communities
5. Economic Development, Business and Employment
6. Civic Engagement and Participation
7. Welcoming Public Spaces
8. Culture and Identity

Each Council prepares a Welcoming Plan that sets out the community's planned activities, that seek to deliver on the eight outcomes.



Rangitikei project plan: the first 12 months

Councils can also apply for formal accreditation as a Welcoming Community. Accreditation has the following four stages:

- Stage 1 — a Committed Welcoming Community
- Stage 2 — an Established Welcoming Community
- Stage 3 — an Advanced Welcoming Community
- Stage 4 — an Excelling Welcoming Community

More information about Welcoming Communities, the Welcoming Communities Standard, and accreditation can be found on Immigration New Zealand’s website.

<https://www.immigration.govt.nz/about-us/what-we-do/welcoming-communities>

Outcomes & high level timeline

Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22
1. Achieve Stage 1 Accreditation								
2. Create a Welcoming Communities communication plan								
3. Establish a Welcoming Communities Rangitikei Advisory Group								
4. Complete a “stocktake” of the district								
						5. Develop a Welcoming Plan for Rangitikei		



Rangitikei project plan: the first 12 months

Actions

The following are high level actions that will be undertaken. For more details at a task-based level, feel free contact Aly.

Deadlines stated are aspirational and do not take into account limitations from stakeholders or other external factors; therefore they are subject to change.

Please note, the linked resources are internal documents. If you don't have access, please contact Aly to send you copies.

1. Achieve Stage 1 Accreditation

Action	Timeline/deadline
1.1. Finalise Statement of Commitment	31-12-2021
1.2. Organise a ceremony to celebrate the signing of the Statement of Commitment	31-01-2022
1.3. Complete formal application for Stage 1 Accreditation	31-01-2022

Resources:

- [Stage 1 Accreditation checklist](#)
- [SAMPLE Statement of Commitment](#)

2. Create a Welcoming Communities communication plan

Action	Timeline/deadline
2.1. Identify community stakeholders and categorise into groups	31-12-2021
2.2. Prepare Welcoming Communities information for different stakeholders	Ongoing
2.3. Publish Welcoming Communities information page on RDC website	31-01-2022



Rangitikei project plan: the first 12 months

3. Establish a Welcoming Communities Rangitikei Advisory Group

Action	Timeline/deadline
3.1. Organise introductions with high priority stakeholders	14-01-2022
3.2. Invite representatives from stakeholder groups to self-nominate to be on Advisory Group	31-01-2022
3.3. Prepare draft terms of reference	31-01-2022
3.4. Confirm Advisory Group members	11-02-2022
3.5. Hold first Advisory Group Hui to workshop & agree terms of reference	25-02-2022

Resources:

- [Business database](#)
- [EXAMPLE advisory group terms of reference](#)

4. Complete a "stocktake" of the district

Action	Timeline/deadline
4.1. Prioritise stakeholder groups	31-01-2022
4.2. Determine information to be collected during stocktake	31-01-2022
4.3. Define methods of information collection & schedule all resulting meetings	31-01-2022
4.4. Undertake all information collection	February-April
4.5. Hold regular Huis with Advisory Group	February-April
4.6. Collate information into a stocktake report	31-05-2022
4.7. Share stocktake report with Advisory Group	31-05-2022

Resources:

- [INZ Welcoming Communities stocktake resource](#)



Rangitikei project plan: the first 12 months

5. Develop a Welcoming Plan for Rangitikei

Action	Timeline/deadline
5.1. Hold workshop Hui with Advisory Group to prioritise potential initiatives & select lead organisations	17-06-2022
5.2. Approach lead organisations and gain buy-in	30-06-2022
5.3. Draft Welcoming Plan	15-07-2022
5.4. Hold feedback Huis with stakeholder groups	19-08-2022
5.5. Finalise Welcoming Plan	31-08-2022

DRAFT

10.2 Rates Remission Policy for Maori Freehold Land

Author: George Forster, Policy Advisor

Authoriser: Carol Gordon, Group Manager - Democracy & Planning

1. Reason for Report

The purpose of this report is to present TRAK the amended Rates Remission Policy for Māori Freehold Land (the Policy), (attachment one).

2. Context

The Policy is required under Section 102 of the Local Government Act 2002. With the specific requirements set out under Section 108. The Policy must outline the objectives of the remission of rates and the conditions and criteria that need to be met for remission.

The objectives of the current Policy are to enable rates relief on Māori freehold land in multiple ownership and to support owners to develop land for economic purposes, recognise the presence of Waahi Tapu, acknowledge the importance of housing for Kaumatua support and Marae, recognise the importance of land for its natural character and habitats, and take account of landlocked land.

TRAK received a report at its 12 October 2021 meeting outlining why the Policy was being reviewed after three years instead of the usual six. The reason for the early review is due to changes to the Local Government (Rating of Whenua Māori) Amendment Act 2021 (the Act). Changes require Council to undertake and complete a review of the Policy by 1 July 2022 to ensure it aligns to legislative requirements and changes.

The 12 October 2021 report also requested that Komiti members, their iwi or hapu, provide feedback to staff on any potential areas for investigation that could be included in the Policy. No feedback has been received since the meeting.

At the 12 October 2021 meeting Komiti Members requested that definitions be included in the amended Policy to provide clarification. These are shown as tracked changes in the Policy.

Section 8.2 has been amended as the example was no longer applicable.

Minor editorial changes have been made to section 4.7, 7.4 and 10.2.

Other changes made to the Policy are to ensure it complies with the new requirements within the Act.

3. Next Steps

Staff are seeking approval from the Komiti to present the Policy to the Policy/Planning Committee who will in turn recommend to Council that the Policy be adopted for public consultation. Following consultation submitters will be provided with an opportunity to speak to their submission after which Council will deliberate and adopt a final Policy.

Attachments

1. **Amended Rates Remission Policy for Maori Freehold Land** [↓](#)

Recommendation 1

That the report 'Rates Remission Policy for Māori Freehold Land' be received

Recommendation 2

That Te Roopuu Ahi Kaa recommend the amended Rates Remission Policy for Māori Freehold Land be presented to the Policy/Planning Committee **[with/without]** further amendment.



RANGITIKEI
DISTRICT COUNCIL

RATES REMISSION FOR MĀORI FREEHOLD LAND

Date of adoption by Council	XX XX 2022 ¹
Resolution Number	
Date by which review must be completed	2028
Relevant Legislation	Local Government Act 2002 s102 and 108
Statutory or Operational Policy	Statutory
Included in the LTP	No

1 Introduction

1.1 Māori freehold land is recognised under the Te Ture Whenua Māori Act 1993 as a taonga tuku iho of special significance to Māori passed from generation to generation. An interest in Māori land is also considered a tangible whakapapa (genealogical) link for owners to their past and present whānau, hapū and Iwi, whether they live on or close to the land or not.

1.2 The Policy provides for the fair and equitable collection of rates from Māori freehold land, recognising that certain Māori-owned freehold lands have particular conditions, features, ownership structures or other circumstances determining the land as having limited rateability under legislation. This Policy also acknowledges the desirability of avoiding further alienation of Māori freehold land.

Note: The policy applies to unsold land affected by the Māori Affairs Amendment Act 1967, which provided for Māori land owned by not more than four persons to be changed to General land. While this amendment was repealed in 1973, those blocks that had been changed remained as General land and therefore could be subject to compulsory sale to recover rate arrears.² The onus for identifying this status to the Council lies with the land owners.

1.3 Some provisions exist within the Local Government (Rating) Act 2002 exempting land from rates; these are as follows and apply automatically to land of this nature:

- Land that ~~does not exceed 2 hectares and that~~ is used as a Māori burial ground.
- Maori customary land.

¹ This policy was first adopted 15 July 2004 (04/RDC/154), was reviewed 29 June 2006 (06/RDC/193) and 25 June 2009 (09/RDC/233)

² Te Puni Kokiri is currently working with the owners of the remaining titles to make them aware of the status of the land. In addition, Te Puni Kokiri and the Māori Land Court intend undertaking a programme to identify all Māori land titles affected by the Amendment and communicating this status of the titles to the current owners.

- Land that is set apart under section 338 of Te Ture Whenua Māori Act 1993 or any corresponding former provision of that Act and used for the purposes of a meeting place, excluding any land used—
 - (a) primarily for commercial or agricultural activity; or
 - (b) as residential accommodation.
- Land that is a Māori reservation held for the common use and benefit of the people of New Zealand under section 340 of Te Ture Whenua Maori Act 1993.
 - (a) that is used for the purposes of a marae or meeting place and that does not exceed 2 hectares; or
 - (b) that is a Maori reservation under section 340 of that Act. Maori freehold land that does not exceed 2 hectares and on which a Maori meeting house is erected.
- Land that is used for the purposes of a marae, excluding any land used—
 - (a) primarily for commercial or agricultural activity; or
 - (b) as residential accommodation
- Māori freehold land on which a meeting house is erected, excluding any land used—
 - (a) primarily for commercial or agricultural activity; or
 - (b) as residential accommodation.
- Land used for the purposes of a Kohanga Reo educational establishment.
- Māori freehold land that is, for the time being, non-rateable by virtue of an Order in Council made under section 116 of this Act, to the extent specified in the order.
- An unused rating unit of Māori freehold land.

2 Interpretation/Definition

General Land means land that is not Māori Freehold Land.

Papakainga means the development of dwellings on ancestral land (whether held in Māori Multiply-Owned land ownership or not), and where the development provides for the reconnection and resettlement of Iwi and hapu to their acknowledged ancestral lands. This definition does not apply to single developments or multi-lot subdivisions that are not intended for resettlement purposes.

Māori freehold Land is defined by section 5 of the Local Government (Rating) Act 2002 as “land whose beneficial ownership has been determined by the Māori Land Court by freehold order”. Only land that is the subject of such an order may qualify for remission under this policy.

Māori freehold land in multiple ownership means Māori freehold land owned by more than 2 persons.

Occupation for this policy is where a person/persons do one or more of the following for their significant profit or benefit (except if the land and its housing is used to contribute to the Kaumātua support and enhancement of the Marae):

- leases the land to another party, or
- permanently resides upon the land, or
- de-pastures or maintains livestock on the land, or
- undertakes significant commercial operations.

Unoccupied means, in respect of a block of land or a portion of a block of land, that there is no person, whether with a beneficial interest in the land or not, who, alone or with others:

- leases the land, and/or
- does any of the following things on the land, with the intention of making a profit or for any other benefit
- resides on the land
- de-pastures or maintains livestock on the land
- stores anything on the land.

Urupa means cemetery or burial site.

Waahi Tapu means a place sacred to Māori in the traditional, spiritual, religious, ritual and mythological sense.

3 Objectives

The objectives of this Policy is to provide rates relief for Māori freehold land to recognise, support and take account of:

- the use of the land by the owners for traditional purposes;
- the relationship of Māori and their culture and traditions with their ancestral lands;
- avoiding further alienation of Māori freehold land;
- facilitating any wish of the owners to develop the land for economic use;
- the presence of Wāhi Tapu that may affect the use of the land for other purposes;
- the importance of the land in providing economic and infrastructure support for marae and associated papakainga housing (whether on the land or elsewhere);
- the importance of associated housing in providing Kaumātua support and enhancement for Marae;
- the importance of the land for community goals relating to:
 - the preservation of the natural character of the coastal environment;

- the protection of outstanding natural features; and
- the protection of significant indigenous vegetation and significant habitats of indigenous fauna.
- matters related to the legal, physical and practical accessibility of the land;
- land that is in and will continue to be in a natural and undeveloped state.

4 Conditions and Criteria

A. Unoccupied Land

4.1 Maori freehold land which is unoccupied qualifies for a rates remission if at least one of the following criteria is met:

- Wāhi Tapu is present that may affect the use of the land for other purposes. (A rates remission will be considered on a property or part of a property where the use of that property is affected by the presence of Wāhi Tapu).
- The site is used for preservation/protection of character or coastline, has outstanding natural features, significant indigenous vegetation and habitats of indigenous fauna. Applications under this criterion need to be supported by an existing Department of Conservation or Regional Council Management Plan, or other supporting evidence (e.g. in the Department of Conservation Coastal Management Plan for the area).
- The site has accessibility issues - if it is difficult to legally, physically or practically access a property. Examples of accessibility issues are:
 - The property is landlocked by properties owned by other people/entities.
 - Access is legally available by paper road or easement but the road does not exist.
 - A road ends or passes a property but a river, ravine, cliff or other impediment prevents practical access.
- The site is in a natural and undeveloped state, and will continue to remain in such state.
- The land is placed under Ngā Whenua Rahui (conservation covenant)

4.2 ~~The land may be in multiple ownership (defined as two or more owners).~~

4.3 ~~Occupation for this policy is where a person/persons do one or more of the following for their significant profit or benefit (except if the land and its housing is used to contribute to the Kaumātua support and enhancement of the Marae):~~

- ~~leases the land to another party, or~~
- ~~permanently resides upon the land, or~~
- ~~de-pastures or maintains livestock on the land, or~~
- ~~undertakes significant commercial operations.~~

B. Economic Development

4.4 Māori Freehold land which has previously been unoccupied and is about to undergo development, is undergoing development, or has undergone recent development shall be entitled to a remission of rates.

4.5 Council may remit all or part of the rates if it is satisfied the development is likely to:

- Benefit the District by creating new employment opportunities
- Benefits the District by creating new houses (this extends to Papakainga Development)
- Benefit Council by increasing Council's rating base in the long term
- Benefit Māori in the District by providing support to Marae in the District
- Benefits the owners by facilitating the occupation, development and utilisation of the land

4.6 The length and degree of remission will be decided by having particular regard to the impediments to development suffered by any given piece of land and/or the ownership group or management entity thereof, the value of the economic activity compared with the value of the land, and to the extent to which the development will enhance the capacity of the land/ownership group to pay rates into the future.

C. Papakainga Development

4.7 Papakainga development implemented through the provisions of the Rangitikei District Plan and supported by a development plan shall be entitled to a remission of rates for the period of such development and a further period before and after the development up to a maximum period of five years.

4.8 The length and degree of remission will be determined having particular regard to the characteristics of the development and to the extent to which the development will maintain and enhance the capacity of Māori to live on their traditional lands and embrace their culture and traditions.

5 Exclusions

5.1 As a general principle rates will be payable on Māori Freehold Land where:

- a) The land contains a habitable dwelling and is occupied as a permanent residence.
- b) The land is leased to an external party.
- c) The land is used for the personal use of one of the owners.

6 Process of Application and Consideration for Rates Remission under this policy

Applications

- 6.1 On application to the Rangitikei District Council, consideration will be given for the remission of rates on Māori freehold land under this policy.
- 6.2 The application for rates remission under this policy shall include:
- details of appropriate contacts;
 - details of property and occupancy;
 - the condition(s), as listed in Section 3 of this policy, under which the application is made;
 - any relevant information to support the application, such as historical, ancestral, cultural, archaeological, geographical or topographical information;
 - details of the financial status of the land supported by full financial statements;
 - a copy of any agreements or licenses to operate on the land; and
 - a declaration stating that the information supplied is true and correct and that any changes in circumstances during that period of rate remission will be notified to the Council.

7 Consideration of Applications by Māori Land Rates Remission Committee

- 7.1 All applications for rates remission under this policy shall be considered and decided upon by the Māori Land Rates Remission Committee. The Māori Land Rates Remission Committee is to consist of three Council members and three Tangata Whenua, nominated by Te Roopu Ahi Kaa.
- 7.2 Any decision as to whether any land or part thereof meets or continues to meet the qualifying criteria shall be made by the Māori Land Rates Remission Committee.

Six Year Duration

- 7.3 Any remission of rates granted under this policy will generally apply for a six-year period.
- 7.4 All remissions are reviewed every six years. ~~The last review was 2015, therefore, the next review will be 2021.~~
- 7.5 If the use of a property changes within the period the owners will notify the Council immediately and the remission status of the property will be reviewed.
- 7.6 Any changes of rates remission status will be effective from the date the property use changed.

Right of Appeal to Full Council

- 7.7 If an applicant considers the decision of the Māori Land Rates Remission Committee is not correct they may appeal to the full Council.

8 Māori Land Rates Remission Committee can consider properties without Application by Owners (i.e. Committee-generated Applications)

- 8.1 If a property could apply for a rates remission but the owners have not applied for the remission, the Committee can consider the granting of a remission of rates under the criteria outlined in Section 3 of this Policy.
- 8.2 An example of the situation where this Committee-generated application could apply is where ~~land is unoccupied the presence of an unregistered urupa is publicly known~~ but an application has not been made as the owners are geographically dispersed.

9 Rate and Penalty Arrears Write Off

Intention to Write Off Rate Arrears and Penalties

- 9.1 For a number of landlocked properties considerable rate arrears have accrued over the past decade due to an inability of the property to sustain the rates assessed.

Council will write off rates arrears in respect of

- a) land that is subject to a Ngā Whenua Rāhui kawenata; and
- b) Māori freehold land that is unused (within the meaning of Schedule 1 of this Act).

~~Council intends to write off these arrears, on a case-by-case basis, once the Committee has approved a Māori land rate remission for individual properties.~~

Committee can recommend arrears write off to Council

- 9.2 When considering a Māori land rate remission the Committee is to assess any rates and penalty arrears on the property. If these arrears have resulted from the inability of the property to sustain the rates, the Committee is to recommend to Council that the arrears be written off.

10 Right to change conditions and criteria

- 10.1 The Council reserves the right to add to delete or alter in any way the above conditions and criteria from time to time.
- 10.2 When making such changes Council will follow its ~~consultation~~ Significance and Engagement ~~Policy~~ and ensure affected parties are engaged in the change process.

11 No postponement of rates

- 11.1 Nothing in this policy is to be taken as providing or implying a policy providing for the postponement of rates on Māori freehold land.

10.3 District Promotions and Destination Management Plan Update - October and November 2021

Author: Jen Britton, Strategic Advisor - District Promotions

Authoriser: Nardia Gower, Manager - Community Development

1. Reason for Report

- 1.1 The purpose of this report is to provide an operational update for District Promotions and Destination Management Plan for the period October-November 2021.

2. Destination Management Plan

2.1 Engagement

2.1.1 Engagement has been insightful and rewarding, with a vast majority of those that have engaged with Council having similar needs and expectations for what the opportunities and risks are, where the district needs to attract more investment and what the district could be developing to add value to our communities as well as the visitor.

2.1.2 During the last reporting period, engagement has taken place with the following:

- Koitiata community residents
- Taihape playground group
- Visitors to the 'Up the garden path' event in Taihape
- Event organisers
- Marton Community Committee
- Bulls Community Committee
- Taihape Community Committee
- Rangitikei Youth Council
- Iwi/Hapū/ Marae
- Individual business owners
- Social PinPoint has remained live

2.1.3 Iwi/Hapū/Marae engagement in the north had all four Marae represented, the Iwi/Hapū/Marae session in the south only had one attendee.

2.1.4 A snapshot of the compiled feedback for the Destination Management Plan is included as **Attachment 1**.

2.2 Naming

2.2.1 Staff have worked with the Strategic Advisor – Mana Whenua to name the Destination Management Plan the following, with consideration to feedback that has come through the engagement process thus far and the purpose of the document.

Destination Rangitīkei

Aroha Tāngata Aroha Whenua – Love of People, Love of Place

2.2.2 A Destination Management plan at its core is about people and place. Staff wanted this represented in how the community, including Council, take ownership for the final document and implement the strategic outcomes. Aroha Tāngata Aroha Whenua – Love of People, Love of place is a guiding principle.

3. Destination Rangitīkei Implementation group

- 3.1 A cross sector group is being established to add oversight to the implementation of Destination Rangitīkei and its strategic priorities and actions.
- 3.2 Officers ask the Komiti to consider the appointment of two representatives from Te Roopuu Ahi Kaa to be members of the implementation group, with preference to a geographical spread.
- 3.3 The following bullet points form part of the Draft Terms of Reference currently being developed for the implementation group:
 - Purpose
 - To collectively support the implementation of the strategic direction/actions and provide governance over the plan. This group will provide a district wide overview and help to encourage local level engagement for ongoing insight and input from stakeholders, community, Iwi/hapū/marae to aid in fostering a collaborative partnership district wide.
 - Commitment
 - Meetings will take place every quarter with the utilisation of an informal platform for ongoing communication to help limit the time commitment particularly during the summer months.
 - Proposed Group membership
 - Three industry businesses
 - Council staff (Strategic Advisor - District Promotions, One ELT member, and skill specific staff were appropriate)
 - Elected members (Two - cross section of the district)
 - Te Roopuu Ahi Kaa representative (Two - cross section of the district)
 - Wider business community/community representatives. (Two - cross section of the district)

4. Project Timeline for the review of the draft Destination Rangitīkei document

- 4.1 The following project timeline takes into consideration the completion of the draft document, and review by key stakeholders prior to Council adoption. External factors such as COVID-19 may impact on the delivery timeframe.

When	Who/What	How
February (end of month)	Initial Draft	
February/March	Implementation Group review draft document	Pre-reading and in person workshop
	ELT review	Via email at their discretion
	Elected Members review	Via email at their discretion
March/April	Community Committees/Boards focused session	Both in person and online
	Key Stakeholder group	Facilitated both in person and online
	Policy overview – Department of Conservation, Ministry of Business Innovation and Employment, Horizons, Whanganui Māori Regional Tourism Organisation, Te Puni Kokiri.	Facilitated both in person and online
April	Te Roopuu Ahi Kaa	Reports via Komiti meeting
	Policy Planning	Reports via committee meeting
	Council – Adoption	Reports via Council meeting

5. Township signs

- 5.1 **Whangaehu** – A location has been agreed in principle with a member of the town signage committee and staff are engaging with Waka Kotahi for approval.
- 5.2 **Mangaweka** – The sign at the southern entrance will be erected during the next reporting period, with the northern sign location still in discovery phase.
- 5.3 **Bulls** – signage is awaiting the white frames due to be undertaken in the next reporting period, while the 3rd sign location on SH 3 is still in negotiation.

6. District Promotion

6.1 Ohakea relocation

- 6.1.1 Staff continue to work collaboratively with CEDA, and Whanganui & Partners to facilitate promotions of the Rangitīkei to those relocating from Whenuapai. This

working group along with Ohakea representatives are scheduled to meet prior to the next reporting period.

6.2 Visit Rangitikei brand

6.2.1 Late last year, 2020, saw the launch of the new District Promotions logo and brand, the original intent for its use was to promote the district to visitors.

6.2.2 The logo was supported by delegated members of Council and design features gifted by Te Roopuu Ahi Kaa were incorporated.

6.2.3 The Visit Rangitikei brand will be used to encompass Live, Work, Play & Invest. Staff are continuing work to develop its future implementation.

6.2.4 Included as **Attachment 2** is the branding pack which outlines the design, its brand assets and where/how the brand will be used going forward.

6.3 Visit Rangitikei Website

6.3.1 In early 2022 the www.visitrangitikei.nz website has scheduled changes to add further visual design and structure changes, this work will also ensure the site has greater targeted SEO (search engine optimisation) content to garner more organic/unpaid reach.

6.3.2 Statistics – The website continues to generate organic use. Staff have gained a better understanding of the target audiences through Destination Rangitikei engagement. This will identify how council can best invest in paid promotion.

6.3.3 Below capture statistics from visitrangitikei.nz based on location and number of users over a 60-day period. This information is also reported in the Economic Development Workplan and Reporting Framework.

Users ▾ by Country



COUNTRY	USERS
New Zealand	605
China	64
Canada	57
United States	45
Australia	14
Ireland	13
United Kingdom	5

[View countries →](#)



6.4 Shop Local Rangitikei

6.4.1 Businesses continue to be promoted via the Shop Local Rangitikei Facebook group.

6.4.2 A Shop Local Bulls campaign was held alongside the Arts 4 Art Sake event in Bulls to help support shopping locally with increased visitors during the event.

6.4.3 A Shop Local Marton campaign was launched during the Doors Open Marton event 'A Merry night in Marton' and ran for five days.

6.4.4 Staff continue to explore options for similar campaigns in other parts of the district.

Attachments

1. **Destination Rangitikei Engagement Summary to date** [↓](#)
2. **Logo Brand Style Guide Sheet for Fonts and Colours** [↓](#)

Recommendation 1

That the 'District Promotions and Destination Management Plan Update - October and November 2021' be received.

Recommendation 2

That the Te Roopuu Ahi Kaa Komiti appoint the following members to be a part of the Destination Rangitikei Implementation Group.

-
-
-
-

DESTINATION RANGITĪKEI

Aroha Tāngata Aroha Whenua - Love of People, Love of Place

Rangitīkei Destination Management Plan

ENGAGEMENT WITH STAKEHOLDERS - IWI - COMMUNITY
up to November 2021



OUR COLLECTIVE ASPIRATIONS FOR THE RANGITĪKEI



That we will be renowned for being welcoming, warm, real and authentic.

I have aspirations that our events continue to be the drawcard, showcase our 'quirkiness' our difference. That our iwi are leading in sharing their stories, their regeneration and continual evolution.

There are virtual tours that allow millions to traverse our beautiful landscapes in a realistic virtual experience. This is Zoom 2045. Using the limitless potential of the Ocean to generate all the energy that we need to power all our wireless devices that now only need a few microwatts to run indefinitely. Powered wirelessly.. (Nikolai Tesla idea)
Food replicators that manifest any food the mind can imagine from thin air. (Star Trek idea).

To have a lot more native bush put back for our threatened fauna and flora species and for the health of our creeks and rivers systems.

For people to experience real authentic New Zealand, from rural to cultural to the natural-world experiences. That people, both residents, New Zealanders and international visitors know of our area and when they hear or see Rangitikei they have an emotional pull to what we offer.

Start a discussion

I really think the pool could have a big over haul in Marton, so locals dont have to travel for a good swim in summer, new equipment, hydro slides, spa something for everyone to tie in with the new play ground, skate park etc.

to be a place that attracts investment from both public and private sectors that help to build our district and towns to be desirable places to live work and play. Rangitikei offers a lifestyle like no other, its central location makes it a perfect change of pace. We have so much potential for development across all sectors, we have the opportunity to build on that to enhance the life of both residents and visitors alike

Lot of people /cars through Bulls. Get them spending in Bulls. Behind 90% of all retail and or commercial buildings are huge car parks. Take an aerial image and colour the car parks and access entry. PARKABLE SHOPABLE BULLS. Coming into town signs. Easy parking - retail and services But no more blank/empty council signs that were carelessly in front of Bull retailers signs that are counter productful

to be a destination that still has its rural charm with some city life extras and have happy and thriving communities

It would be awesome to have some of the nz cycle way/walkway along the Rangitikei River. More than just the small part of the Bulls River walk. I see Bulls as a more boutique town, we need to attract more boutique stores and get a cafe scene, not a fast food stop. We have amazing people around to create a boutique vibe. A market on a Saturday am in the community square.

I've thought how great it would be if that grassy patch beside cooks bar, in marton, was used for food trucks to park up at once a week/fortnight etc in spring and summer. Much like how it gets used as a picnic area during the marketday except there would be food trucks around the outside. Would create a great space for families and of course be great for the businesses. Other businesses in region could also come along and set up retail stalls or shops stay open later. Like a night market.

People are coming to live in the Rangitikei for the relaxed lifestyle - kids can safely walk to school, no traffic lights/friendly locals - community inclusion, People are visiting here for the same reason - but with the option of some natural adventure - rafting/walks/cycle trails/boutique shops/food producers... Escaping the busy madness of the city.

Boutique tourist offering that helps bridge the urban/rural gap

VIBRANT, INCLUSIVE COMMUNITIES. SHOWING RESPECT TO BOTH MAORI AND ENGLISH HERITAGE. A PLACE WHERE VISITORS STAY AND ENJOY INSTEAD OF DRIVING THROUGH. ATTRACT YOUNG PEOPLE TO LEARN/WORK IN OUR DISTRICT

We have some amazing architected design houses and churches by famous Architects such as Chapman-Taylor. Organise tours of these buildings. And walk around historic street tours .

I see the way forward for the Rangitikei is an authentic experience offering the opportunity to experience nature at a slower pace. The scenery lends itself to relaxing and just enjoying the view - perhaps with a coffee/wine or good meal. A place to chillax and sit by the river listening to music. There are lots of other places you can do adventure activities - living slow might be the appeal for some.

That there is a strong vibrant region: Kia Tu Rangitīkei

KOTAHITANGA

DUE TO CONTINUED DEVELOPMENT THROUGHOUT THE REGIONS, THE RANGITIKEI DISTRICT WILL EXPAND IN POPULATION AND DEVELOP. AS IS THE CASE IN OTHER RURAL DISTRICTS, A BALANCE NEEDS TO BE ACHIEVED WHICH FOSTERS GROWTH AND DEVELOPMENT, WHILE MAINTAINING NATURAL, ENVIRONMENTAL, CULTURAL AND COMMUNITY NEEDS.

MOUNTAINS TO SEA TOURISM OPPORTUNITIES. MAKE THE MOST OF THE NATURAL ENVIRONMENT - RIVERS ETC. INCLUDE CULTURAL HERITAGE AND HISTORY (STORY TELLING THROUGH TOURISM). RURAL EXPERIENCE OPPORTUNITIES. BENEFITS - A PLACE PEOPLE CHOOSE TO COME TO FOR ITS DESTINATION / TOURISM APPEAL.

RANGE OF EXPERIENCES. BETTER PROMOTION AND EXTENSION OF TOURIST ACTIVITIES FOCUSED ON THE NATURAL ENVIRONMENT. MAXIMISE THE RIVERS AND CONNECTIONS FROM THE NORTH TO THE SOUTH OF THE DISTRICT. VIBRANT TOWN CENTRES, PARTICULARLY MARTON AS A HUB OF BOUTIQUE SHOPS LEVERAGED OFF THE HERITAGE BUILDINGS.

MORE 'EXPERIENCE' TYPE HOMESTAY ACCOMMODATION. MORE MOTEL ACCOMMODATION IN THE TOWNS. AREAS FOR COMMUNITY CONNECTIVITY - IS THAT PARKS OR HALLS OR LIBRARIES? BRING BACK THE 'COMMUNITY HALL' TYPE FACILITY FOR FUNCTIONS. WHEN PEOPLE VISIT THE RANGITIKEI THEY NEED TOWN AREAS THAT OFFER THEM DIVERSE FOOD OPTIONS AND ACCOMMODATION TO ENTICE THEM INSTEAD OF THEM GOING STRAIGHT TO THE BIGGER CITIES. OFFER MORE PACKAGE DEAL TOURISM DEALS - COMBINE A HANDFUL OF SMALL OPERATORS TO OFFER PACKAGES.

THAT IT STAYS A PLACE PEOPLE WANT TO VISIT AND IS NOT TOO COMMERCIALIZED, A PLACE THAT PEOPLE FEEL SAFE WHEN THEY VISIT, A PLACE THAT HAS COMFORTABLE AND AFFORDABLE ACCOMMODATION

GOOD, SUFFICIENT HOUSING. STEADY, GROWING, DIVERSE ECONOMY. GOOD SOCIAL INFRASTRUCTURE (SCHOOLS, HEALTH CARE, CRIME, AGED CARE). ALL THESE THINGS THROUGHOUT THE DISTRICT, NOT JUST THE MAIN CENTRES.

A VIBRANT ECONOMIC COMMUNITY.

WORLD CLASS ACCOMMODATION AND ATTRACTIONS, THAT IS NOT OVERPRICED SO THAT THE LOCALS CAN STILL ENJOY IT AS WELL, AND NOT JUST THE TOURISTS.

2045 - HOPING THAT IT WOULD BE STILL A RURAL RETREAT AS IT IS NOW WITH A GOOD POPULATION BASE TO SERVICE THE TOURIST INDUSTRY, I WOULD HATE FOR OUR RICH RURAL HERITAGE TO BE THAT COMMERCIALIZED THAT OUR BEAUTIFUL DISTRICT WOULD BE UNRECOGNIZABLE.



RANGITĪKEI ATTRIBUTES

Here is what people say they think makes Rangitikei, Rangitikei!







laid-back
environmentally friendly
some that loves the outdoors
Tramping
Respectful
Family orientated
camping
Fishing
Some one that comes back
likes the lifestyle
authentic
likes the beach
likes bush walks
embraces nature
Cares for the environment
Adventurous
Cycling
Likes rafting or kayaking

WHAT WE VALUE





OUR OPPORTUNITIES

Where our people think we have room for growth and have a positive impact on our communities



MORE OPPORTUNITY FOR ARTISTS TO CAPTURE THE PASSER BYERS WITH VISUAL ART AND AN ART GALLERY, WE HAVE A LARGE CREATIVE COMMUNITY AND HAVING THEM SHOW THEIR PRIDE WOULD BE A GREAT ASSEST

AS A VISITOR, IT WOULD BE COOL TO SEE MORE GARDENS ON DISPLAY OR PUBLIC GARDENS. WE TRAVEL FOR GARDEN TOURS AND LOVE WHAT TAIHAPE HAS TO OFFER. THERE ISN'T ENOUGH PUBLICIZING OF WHAT'S HERE OR WE WOULD HAVE STAYED THE WEEKEND RATHER THAN A DAY TRIP. WE ARE A FAMILY OF PEOPLE WHO ENJOY THE FINER THINGS IN LIFE AND USUALLY WITH GARDEN TOURS COME THE OPTION TO INDULGE IN FOOD AND A VARIETY OF RETAIL OPTIONS

SOMEONE HAS A GOOD OPPORTUNITY IN THE ACCOMMODATION GAME PARTICULARLY A 10 10 STYLE PLACE WITH DUAL PUBLIC USE. SOUTHERN ENDS OF THE DISTRICT HAVE A GOOD STRATEGIC POSITION TO CATER TOP THE WIDER REGION

MOUNT CURL CYCLE TRACK - WE'D LIKE TO HIRE OUT ELECTRIC BIKES FOR THE CYCLE LOOP AND HAVE TEA, COFFEE, WATER AVAILABLE , TOILETS WOULD BE EXCELLENT SOMEWHERE ON THE LOOP 'THINK LIKE A PONY' AT WEEKENDS - CHILDREN LEARN ABOUT HORSES AND HAVE TIME WITH A REAL PONY. COULD COUNCIL HAVE A FLEET OF ELECTRIC BIKES BRANDED AND AVAILABLE? FOCUS ON AN AREA EG HAVE A COMMUNITY MEETING RE: DESTINATION MANAGEMENT USING THE COMMUNITY HALLS. FACILITATE A MONTHLY 'GET TOGETHER' AT EACH HALL.

STAND ALONE PRINTED AND ONLINE ANNUAL ARTS AND CRAFTS GUIDE FOR RANGITIKEI NOT JUST PIGGY BACKED OF OTHER DISTRICTS WHERE THE AREA IS AN AFTER THOUGHT. REGULAR OPEN STUDIO DATES FOR LOCALS, MAYBE AN ART TRAIL.

THE DISTRICT HAS VERY FEW WALKWAYS AND CYCLEWAYS. THE ONLY WAY TO CYCLE AROUND HERE IS TO SHARE A NARROW ROAD WITH TRUCKS AND UTES GOING 100 KM/H. THE ONLY PLACE TO WALK IN THE SOUTHERN PART OF THE DISTRICT IS AROUND THE RESERVOIRS AND THAT'S HARDLY GOING TO ATTRACT ANY VISITORS. AN OFF ROAD CYCLEWAY AND WALKING TRACKS COULD DO WONDERS FOR THIS AREA.

I THINK THE VILLAGE NEEDS TO BE TIDIED UP FIRST AND FOREMOST.SHOP FRONTS PAINTED AND WINDOWS KEPT CLEANED.GIVE THE TOWN SPACE A WELCOMING CLEAN LOOK.IT LOOKS SHABBY AND RUN DOWN.

THERE IS A REAL STRONG TIE WITH WHANGANUI AND ITS ARTS AND CULTURE THAT CREATES AN OPPORTUNITY FOR GROWTH WITH THE STRONG ARTIST COMMUNITY.

WE HAVE OPPORTUNITIES TO INCREASE RIDES AND WALK WAYS UTILISING THE PUSH FOR MORE ACTIVE TRANSPORT OPTIONS, THE GENTLE ANNIE ROUTE IS A GREAT RIDE AND WELL USED BY THE MOTORHOME/CAMPER COMMUNITY BUT DOES LACK FACILITIES AND SAFE STOPS. OUR LOCATION AND HAVING STATE HIGHWAY ONE AND 3 RUN RIGHT THROUGH US PROVIDE OPPORTUNITY TO MAKE THE MOST OF A CAPTIVE AUDIANCE. FAMILY CAMP GROUNDS ARE FEW AND FAR BETWEEN. TAIHAPE HAS THE POTENTIAL TO BE A TOWN THAT HELPS TO SERVICE THOSE THAT VISIT THE MOUNTA

BIKES ON PIPES, IS A PLAN USED BY OTHER COUNCILS TO COMBINE CYCLEWAYS WITH THE SEWERAGE NETWORKS. WITH A NEW PIPELINE GOING FROM MARTON TO BULLS LET'S MAKE THE MOST OF IT. AS THE PIPE LINE WOULD BE LAYED ALONG THE ROAD SIDE WHY NOT FINISH OFF WITH A LAYER OF SHELL ROCK TO MAKE AN EVEN SURFACE TO CYCLE OR WALK ON. THIS CYCLEWAY WOULD MAKE THE JOURNEY A LOT SAFER FOR THOSE USING IT. THIS WOULD ENCOURAGE A LOT MORE PEOPLE TO THE AREA AS THERE'S VERY LITTLE IN THIS WAY OF EXERCISE IN THE AREA

CULTURAL TOURISM ATTRACTION

A WEB PAGE THAT HAS ALL INFORMATION EASILY ACCESSIBLE: INTERACTIVE MAPS SHOWING PARKS AND PLAYGROUNDS (WITH LINK TO PHOTOS AND FACILITIES AVAILABLE), AS WELL AS WALKING TRAILS/TRAMPS, WITH SUGGESTED AGES THEY ARE SUITABLE FOR SIGHTS OF INTEREST, CATEGORIZED BY NATURAL, ART, MODERN, ACTIVITY ETC LIST OF HALLS AND BUSINESS AVAILABLE FOR EVENT HIRE (AND AN EASY WAY TO SHOW RATES AND HOW TO BOOK) LIST F AIR BNB'S AND ACCOMMODATION AVAILABLE, ESPECIALLY IF IT IS UNIQUE

THINGS TO DO IN THE TOWNS DURING THE DAY WHEN VISITORS COME IN - A WHAT'S ON BOARD, OR LIST OF ACTIVITIES/LOCAL SCENIC SPOTS TO CHECK OUT.

CULTURAL HERITAGE AND AWARENESS - UNIQUE TOURISM OPPORTUNITIE.

FREEDOM CAMPING SHOULD BE DEBATED. ON ONE HAND IT BRINGS VISITORS TO THE REGION, HOWEVER DO THEY CONTRIBUTE MUCH TO THE LOCAL ECONOMY? IF THE FREEDOM CAMPING OPTION WAS REMOVED, THIS WOULD MEAN VISITORS WOULD REQUIRE THE SERVICES OF CAMPGROUNDS OR B&B/MOTEL ACCOMODATION, WHICH WOULD BENEFIT LOCALS.

NATURAL ENVIRONMENT FOCUSED (INCLUDING RURAL)

JUST GETTING TO KNOW ALL THE SMALL OPERATORS AND WHAT THEY ARE DOING IN THE REGION. CONNECTING THEM AND OFFERING PACKAGE DEALS TO TOURISTS. MAKING THE ADVERTISING/MARKETING EXCITING AND ENTICING! DON'T BE AFRAID TO SELL OURSELVES MORE.

A TOURIST ATTRACTION IN TOWN SO PEOPLE DON'T HAVE TO TRAVEL OR ATTRACTIONS THAT YOU COULD WALK TO IN A GROUP OR A TOURIST BUS OPERATING ON A WEEKEND TO TAKE PEOPLE OUT OF TOWN WHO CAN'T TAKE THEM SELF TO EG THE MOUNTAIN ONE WEEKEND OR SIGHTSEE IN WANGANUI OR PALMERSTON NORTH

THERE'S ALWAYS OPPORTUNITIES - I DON'T HAVE SUFFICIENT LOCAL KNOWLEDGE BUT THIS MUST BE ONE OF THE FIRST STEPS: A) WHO ARE WE TRYING TO ATTRACT B) WHAT HAVE WE GOT/WHAT DO WE NEED TO BUILD TO GET THEM HERE

OUR INFO CENTERS NEED A REVAMP AND ROOM MADE TO SHOW OFF OUR DISTRICT

DO WE HAVE SUFFICIENT ACCOMMODATION FOR LARGE TOURISM NUMBERS?

AN OVERALL VISION OF THE RANGITIKEI NEEDS TO INCLUDE OUR RURAL & URBAN HISTORY & MULTICULTURAL POPULATION. BE AWARE OF WHAT EACH TOWN/DISTRICT IN THE RANGITIKEI HAS TO OFFER & WORK TOGETHER TO MAKE AN OVERALL EXPERIENCE/TIMETABLE OF EVENTS & EXPERIENCES AVAILABLE. GOOD BROCHURE & MAP. WELL RESOURCED INFORMATION CENTRES & AMENITIES BLOCKS IN MAIN TOWNS. BETTER ROADS & TRAIN SERVICE.

EVERYWHERE. NOTHING HAS BEEN WELL LEVERAGED TO DATE. WHILE THERE IS A TINY HANDFUL OF AWESOME OPERATORS WORKING ON THE RIVER, THERE IS STILL MORE TO SHOW AND TELL. WE HAVE A RATHER UNIQUE LANDSCAPE, BUT EVERYONE TAKES IT FOR GRANTED RATHER THAN SEEING IT THROUGH A VISITORS EYES. BUT NEED TO HAVE PEOPLE PASSIONATE ENOUGH ABOUT IT TO TELL THE STORY. POCKETS OF THE GEOGRAPHY AND GEOLOGY ARE RATHER SIGNIFICANT AND UNIQUE. BUT HAVE TO BE CAREFUL NOT TO BE OVERSELLING THE MUNDANE. EVERYWHERE HAS A RIVER, A HILL, A FARM. ITS UNDERSTANDING THE STORY BEHIND IT THAT MAKES IT UNIQUE. AGAIN, ITS THE STORY THAT MAKES THINGS POP WITH INTEREST. LOOKING FORWARD TO THE WALKWAY WITH MAORI HISTORY IN MARTON.

PUBLIC REST AREAS ESP ON SH1, PLACES OF HISTORIC/CULTURAL SIGNIFICANCE, TRAILS EG NEW TRAIL FROM PLAYGROUND HUGE OPPORTUNITY TO TELL LOCAL IWI STORIES, ANYWHERE WHERE PEOPLE STOP AND CONNECT WITH THE PLACE.

WE SHOULD BE UTILIZING OUR EXISTING SPACES SUCH AS COUNCIL OFFICES , LIBRARIES ETC.. WE COULD ALSO LOOK AT THE ICONS WITHIN EACH TOWN TO ENSURE THAT THERE IS A STORYTELLING ASPECT IN TO THESE AREAS. PARKS AND RESERVES. PARTNERING WITH BUSINESSES TO USE THEIR BLANK WALLS FOR MURALS ETC.. CREATING EVENTS WHERE ITS ALL AROUND TELLING STORIES OF OUR REGION. USING ALL MEDIUMS SUCH AS FILM, PHOTOS, ART INSTALLATIONS, MURALS, ETC.. ANYWHERE REALLY THAT OUR PEOPLE CONGREGATE AND ENSURING WE MAKE USE OF THE OPPORTUNITIES OF PARTNERING WITH COMMUNITIES THAT MAY BE HOLDING PUBLIC EVENTS



OUR CHALLENGE IS APPEARING TO NOT HAVE A LOT TO ATTRACT PEOPLE TO OUR TOWN (TAIHAPE) WE ARE A SMALL COMMUNITY WITH LOTS TO OFFER THE VISITOR AND WE WOULD LIKE TO SEE MORE PEOPLE ENJOYING OUR TOWN SPECIALLY IN SUMMER AND AS A FAMILY

LACK OF PARKING SIGNS, A CROSSING FROM LIBRARY TO BAKERY FOR THE COMMUNITY TO GET TO AND FROM THE OTHER SIDE OF BUSY ROAD, MAYBE OUTDOOR AREA FOR KIDS AND PARENTS TO SIT OUTSIDE BULLS COMMUNITY CENTRE WOULD ALSO BE NICE AND ALSO UTILISE THE GRASS AREA.

AS A NEW RESIDENT, IT'S TRICKY TO FIND HISTORY OF THE PLACE. HISTORIC PLACES AREN'T LABELLED THAT CLEARLY. NOT A CENTRAL PLACE TO GO TO FIND OUT 'WHAT'S ON' ROADING / PATHWAYS NEED TO SUPPORT CYCLING / WALKING / RIDING OR IT'S TOO UNSAFE.

ONE OF OUR CHALLENGES IS HOW WIDESPREAD WE ARE AND THE LACK OF CONNECTEDNESS AS RESIDENTS, BUSINESSES, AND COMMUNITY MEMBERS. THERE IS NO COMMON GROUND OR LINKAGES FROM ONE TOWN TO THE NEXT. WE LACK AMENITIES TO SERVICE EVENING LIFE AND THE SOUTHERN END OF THE DISTRICT OFFERS LITTLE TO ENTERTAIN

LACK OF ACCOMMODATION MOTELS, B&B, LACK OF RESTAURANTS THAT OPEN AT NIGHT.

AFFORDABLE HOUSING / SOCIAL HOUSING IS NEEDED THROUGH OUT OUR MAIN CENTERS IN THE DISTRICT. PEOPLE MOVE TO THE SOUTHERN END AS A "CHEAP" PLACE TO LIVE AND COMMUTE TO THE LARGER CENTERS FOR WORK, WITH EVER INCREASING PETROL, FOOD AND HOUSING COSTS, WE WILL START TO LOSE BUSINESS OPPORTUNITIES, SEE AN INCREASE IN HOMELESSNESS / MULTIPLE FAMILIES UNDER ONE ROOF.

BUS SERVICES FOR PEOPLE TO GET OUT OF TOWN - IF YOU DON'T DRIVE IN MOST OF OUR SMALL TOWNS IT IS AN ISSUE. OR IF YOU WANTED TO CATCH A WORK BUS OR REGULARLY GO TO WHANGANUI IT IS TRICKY WITH THE BUS TIMETABLES. HOUSING IS ALSO AN ISSUE AS A LOT OF PEOPLE SEEM TO WANT TO MOVE HERE BUT CAN'T FIND ANYWHERE TO LIVE.

TAIHAPE HAS A HOUSING PROBLEM. FURTHER BUSINESS GROWTH IS BEING HAMPERED NOT BY LACK OF GROWTH OPPORTUNITIES, BUT RATHER NOT BEING ABLE TO HOUSE OUT OF AREA INDIVIDUALS INTERESTED IN COMING TO THE AREA TO WORK.

LACK OF HOUSING AND WORK. BEING SQUASHED BETWEEN TWO MAJOR CITIES CAN BE DETRIMENTAL TO OUR GROWTH.

I DON'T HAVE ANY CHALLENGES. HOWEVER, I WOULD IMAGINE FOR LOWER-INCOME RESIDENTS IT WOULD BE TRANSPORTED TO WORK & SHOPS (PARTICULARLY IF THEIR WORK IS IN PN/WHANGANUI). NATURAL HAZARDS CAN BE CHALLENGING - FLOODING MOST SIGNIFICANT. HOUSING PRICES HAVE INCREASED SIGNIFICANTLY (AS WELL AS RENTAL PRICES).

HOUSING WILL BE A GROWING CHALLENGE FOR PEOPLE RELOCATING TO THE AREA.

THE CHALLENGES OF MARTON IS IF YOU HAVE TO TRAVEL FOR WORK BUT DON'T HAVE A LICENCE THERE IS A BUS TO PALMERSTON NORTH EVERY WEEK DAY BUT NOT ONE TO WANGANUI OR CAR POOLING , AFFORDABLE HOUSING/RENTALS IS NO LONGER AVAILABLE

URBAN HOUSING APPEARS TO BE A PROBLEM AT THE MOMENT. HOW TO LOOK AFTER AN AGEING POPULATION AND CATER FOR THE NEXT GENERATION.

THIS MAY DIFFER FROM ONE TOWN TO ANOTHER. JOB STABILITY/GROWTH MAY BE AN ISSUE - WHAT IS GOING TO STOP OUR 20 TO 30 YEAR OLDS GOING AWAY FOR EMPLOYMENT?

EMPLOYMENT OPPORTUNITIES, ROADING, HOUSING

VERY LIMITED PUBLIC TRANSPORT, DISTANCE FROM HEALTH SERVICES NO RESIDENTIAL AGED CARE. WOULD BE GOOD TO HAVE A TRAIN SERVICE THAT STOPS IN OUR TOWN. (TAIHAPE)

KEEPING OUR SHOP FRONTS OCCUPIED. EARTHQUAKE STRENGTHENING TO PRESERVE OUR HERITAGE BUILDINGS. KEEPING OUR HEALTH SERVICES. MORE AFFORDABLE HOUSING. ATTRACT INDUSTRY/JOB TRAININ

HIGHER PAID EMPLOYMENT OPPORTUNITIES ARE LIMITED, WHICH FORCES MANY RESIDENTS TO SEEK EMPLOYMENT OUTSIDE THE REGION. INCREASED RATING WILL CAUSE HARDSHIP ON FIXED INCOME OR LOW WAGE EARNERS.

THERE IS ABSOLUTELY NO BARRIER AT ALL! SO MUCH POTENTIAL...BUT IF I HAD TO SAY SOMETHING IT WOULD BE ATTITUDE - AND NEED NEW AND VARIED OPERATORS.

THERE IS ABSOLUTELY NO BARRIER AT ALL! SO MUCH POTENTIAL...BUT IF I HAD TO SAY SOMETHING IT WOULD BE ATTITUDE - AND NEED NEW AND VARIED OPERATORS.

LACK OF RECOGNITION THAT ITS A GREAT PLACE TO VISIT, DONT GET THE CRITICAL MASS OF VISITORS SO HARD FOR PROVIDERS TO BE PROFITABLE AND SUSTAINABLE, GOVERNMENT REGULATION EG HEALTH & SAFETY REGS ON FARM MEAN SOME ARE AFRAID TO HAVE VISITORS ON A COMMERCIAL BASIS, COST OF COMPLIANCE EG JET BOATING

LACK OF RECOGNITION THAT ITS A GREAT PLACE TO VISIT, DONT GET THE CRITICAL MASS OF VISITORS SO HARD FOR PROVIDERS TO BE PROFITABLE AND SUSTAINABLE, GOVERNMENT REGULATION EG HEALTH & SAFETY REGS ON FARM MEAN SOME ARE AFRAID TO HAVE VISITORS ON A COMMERCIAL BASIS, COST OF COMPLIANCE EG JET BOATING

RANGITĪKEI YOUTH COUNCIL SAID THEY WANT TO SEE A DISTRICT THAT ...

people feel this is a awesome place so they return

More playful areas

More community

Happy and caring people

Urban growth but keep our rural charm

Safety for women

Share our Māori culture with pride/ more cultural awareness/culturally united

Walking and cycling is the preferred means to get around

More experience's, more culture

More nature

Our towns offer more than just food and some retail

Environmentally friendly

More wayfinding

Vibrant /colorful diversity - Welcoming and happy

A sense of belonging/home for the visitor

Youth are happy and engaged

Safe communities

More connectivity - both P 2 P and technological

Transport options

Increased housing

Sustainable economy

Inclusive

Culture on display, more shared stories

Eco tourism

More urban social spaces

We will be a connected, diverse and welcoming district

Socially connected

Thriving



A SERIES OF
ENGAGEMENT
SESSIONS WITH
HAPŪ, MARAE,
AND IWI TOOK
PLACE...
HERE IS WHAT WE
HEARD

UNDERPINNED BY THE PRINCIPAL...
BY MĀORI, FOR MĀORI, WITH MĀORI



Nothing to bring whānau home

Lack of knowledge transference

Not being heard

Capability

Lack of unity

Lack of support

Lack of awareness

Fractured relationships

Finances/Resources

BARRIERS/RISK

Land-locked land

Māori

Whānua moving away

Housing

Conflicting personal interests

Infrastructure

knowledge

loss of social connection

Limited services

Compliance

Mind set

HERE ARE SOME COMMON THEMES THAT HAVE COME THROUGH FROM EVERYONE

The need to revive our town centers

More Story telling/wayfinding

Our location is key

Community Connection

Cottage industries

Social connection

Environmental changes/Sustainability

Need for more accommodation

more connection to nature

Our waterways

Infrastructure

Sustainable growth

- Facilities/amenities
- Roads/State highways
- EV chargers
- Need to equip ourselves better

Be welcoming/Welcome diversity

Need for better housing stock

More walking and cycling options

Health services

More town to town connections

Our lifestyle

Landscape/Scenery

Family is key

More playful areas

Increased Events

Culture & Heritage

BRAND STYLE GUIDE



VISIT RANGITĪKEI

THE WAY *life should be*

BRAND STYLE GUIDE

GIFTED ELEMENTS



TŪTAEPOPORO
River Taniwha



POOKURA
Land Taniwha

WHAKATAUKI - extracted from local waiata (song), telling the story of a Hounui (a local ancestor) journey over the land.

"Tikeitia te waewae"

By-line
To be used on future collateral

BRAND STYLE GUIDE

Silhouette of the **Papa Cliffs**
Iconic to Rangitikei



The '**R**' stands for Rangitikei and symbolises the awa as it flows from the top of our district out to the sea

Tūtaeporoporo (taniwha/guardian)
Artwork was gifted to Rangitikei by Ngā Wairiki - Ngāti Apa

Koru symbolises new life, strength and peace within the community

Waves represents our awa completing its journey out to the sea

BRAND STYLE GUIDE

MAIN LOGO



LOGO ICON



COLOURS

MAIN

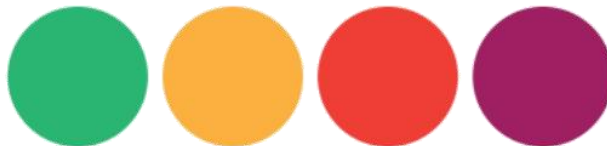


RA Violet

RA Cobalt

RA Teal

SECONDARY



RA Green

RA Gold

RA Orange

RA Berry

FONTS

INTRO RUST

ABCDEFGHIJKLMNOPQRSTUVWXYZ 0123456789 @!\$%

OPEN SANS

abcdefghijklmnopqrstuvwxyz 0123456789 @!\$%

INTRO SCRIPT

abcdefghijklmnopqrstuvwxyz 0123456789 @!\$%

BRAND STYLE GUIDE

THE WAY *life should be*

BRAND POSITING STATEMENT

ASSETS



MAP ICONS

Expect the **UNEXPECTED**

MARKETING SLOGAN

WERE PEOPLE *come to life*

MARKETING SLOGAN

FIND YOUR KIND *of adventure*

MARKETING SLOGAN

BRAND STYLE GUIDE

THE WAY *life should be*

BRAND POSITING STATEMENT

ASSETS



TRAVEL TIME MAP



PAPA CLIFFS TO SEA BANNER

EXAMPLES FOR USE



11 Reports for Information

11.1 Horizons Update

Author: Michael Fryer, Policy Advisor Iwi and Hapu Relationships (Horizons Regional Council)

1. Reason for Report

- 1.1 Mr Fryer will provide a verbal update on the recent undertakings of Horizons Regional Council within the Rangitikei district.

Recommendation

That the Horizons Update be received.

11.2 Māori Responsiveness Framework - Revised

Author: Lequan Meihana, Strategic Advisor - Mana Whenua | Kairaranga

Authoriser: Carol Gordon, Group Manager - Democracy & Planning

1. Changes to the report

1.1 As previously advised, and requested by this Komiti, the Maori Responsiveness Framework has been updated to reflect the wide-range of work being carried out by the Strategic Advisor. The framework now has a new dual name which is Whakamahere Haepapa Māori – Māori Responsiveness Framework. The framework now provides detail on the work undertaken for each area of Council; the measure, target or outcome to be achieved; an update on progress; and a visual representation of the trend of the area of work.

1.2 As this is the first time the Komiti has seen this version staff would appreciate any feedback on the revised Framework from Te Roopuu Ahi Kaa members.

2. Reason for Report

2.1 The attached report (Attachment 1) provides the information for the period from 1 September 2021 to 30 December 2021 and will be the final report for the year 2021.

Attachments





1. **Whakamahere Haepapa Māori - Māori Responsiveness Framework** [↓](#)






Recommendation








That the report 'Māori Responsiveness Framework – Revised' be received.








Whakamahere Haepapa Māori - Māori Responsiveness Framework

Update for Reporting Period: September to December 2021



Area of work	Content of work	Measure / Target / Outcome	Update / Progress	Trend
Organisation Wide	Cultural Strategy <ul style="list-style-type: none"> Develop Terms of Reference with nominated TRAK representatives and ELT members Ensure budget is included in 2022/23 Annual Plan 	<ul style="list-style-type: none"> Cultural Strategy to be in place by the end of 2022 	<i>Funding to be requested through the 2022/23 Annual Plan.</i>	
	Mayors Taskforce For Jobs (MTFJ) <ul style="list-style-type: none"> Uptake of Rangatahi in key MTFJ projects/activities in the Rangitikei District Participant in the process to choose a rangatahi 	1 Māori rangatahi elected to represent the Rangitikei District Council on the TUIA programme.	<i>Meeting held with Strategic Advisor for Youth / Rangatahi Kelly Widdowson and the Manager for Community Development Nardia Gower to discuss the process selection for a newly elected rangatahi to represent RDC at TUIA. One rangatahi will be chosen by Christmas.</i>	
	Cultural Experience / Cultural Identity <ul style="list-style-type: none"> Rangitikei District Council Tipi Haere (Staff District Tour) Increase the visibility of Māori culture in our district via artwork and design 	<ul style="list-style-type: none"> 100% of new staff attend the district tour as part of their induction Use of Te Reo Māori is embedded into all aspects of Council Bilingual signages are widely used across all Council sites 	<ul style="list-style-type: none"> <i>One successful 'tipi haere' for new staff with a 100% attendance rate.</i> <i>Te Reo Māori translations are being used at an operational level ie. policy, planning, communications etc.</i> <i>Internal and external signage has been created in both English and Te Reo Māori.</i> 	<ul style="list-style-type: none">   


	Cultural competency and awareness <ul style="list-style-type: none"> Increase the Council capacity to demonstrate appropriate cultural competence Te Reo Māori Lessons for Beginners (external tutor) 	– 100% of staff engaged in cultural awareness activities	<i>We currently have roughly 30% of the organisation engaged in cultural awareness activities.</i>	
		– 50% of staff engaged in Te Reo Māori Lessons for Beginners	<i>Te Reo Māori classes will begin in the new year. An external tutor is being sourced.</i>	
	Iwi Narratives (Telling the iwi story) <ul style="list-style-type: none"> Engage with hapū and iwi 	– Facilitate a process around telling each iwi story. Seek funding through our Annual Plan	<i>Funding to be requested through the 2022/23 Annual Plan.</i>	
		– Updates following Te Roopuu Ahi Kaa meeting.	<i>Our Māori newsletter 'Te Hononga' was launched in 2021 and is distributed every two months using our iwi database. Last issue was sent on 19 Nov 2021.</i>	
	To assist and support with other ethnic communities	– Engage with the Pacifica community / other ethnic communities when necessary	<i>The Samoan community are being represented on the Marton Civic Centre Business case by Pastor Nevin Kuki.</i>	
Democracy & Planning (Carol Gordon)	Governance <ul style="list-style-type: none"> Provide cultural advice to ELT, Mayor, Elected members on significant issues 	– Cultural advice provided to all members when appropriate	<i>Working closely with ELT regarding the proposed Rangitikei River Accord with Ngāti Waewae and all iwi who have interest in the Rangitikei River. Also included in this River Accord will Regional Council Horizons, Manawatū District Council and the Rangitikei District Council.</i>	




	Te Roopuu Ahi Kaa			
	<ul style="list-style-type: none"> Report to each Te Roopuu Ahi Kaa meeting 	<ul style="list-style-type: none"> Attend 100% of Te Roopuu Ahi Kaa meetings or hui (when required) 	<i>Have attended 100% of Te Roopuu Ahi Kaa meetings over the past four months.</i>	
		<ul style="list-style-type: none"> Organise 1 Te Roopuu Ahi Kaa meeting to be held off-site, in agreement with TRAK 	<i>The previous Te Roopuu Ahi Kaa meeting was held at Te Poho o Tuariki (Te Rūnanga o Ngā Wairiki Ngāti Apa).</i>	
		<ul style="list-style-type: none"> Attendance of significant hui with hapū/iwi on request of Te Roopuu Ahi Kaa or Council 	<i>Significant hui held at each marae in the District regarding Marae Wastewater Assessments.</i>	
	Relationships	<ul style="list-style-type: none"> Establish and maintain relationships with hapū, iwi and marae 	<i>Hapū / iwi hui organised and attended on the marae throughout the district to discuss Marae Wastewater Assessments, Pae Tawhiti Rangitikei Beyond (Spatial Plan) and Destination Rangitikei (Destination Management Plan).</i>	
		<ul style="list-style-type: none"> Establish a number of formal relationships established with Māori entities 	<i>A request has been sent to Ngāti Waewae to establish a relationship through a Rangitikei River Accord, no response has been received yet.</i>	
	Communications	<ul style="list-style-type: none"> Cultural advice and assistance provided when appropriate 	<i>Translations and advice provided i.e. internal and external signage, Council building signs, Library resources, Council documents etc.</i>	
	Input into Policies, Plans, Bylaws, Strategies	<ul style="list-style-type: none"> Hapū/iwi/Māori are consulted within the spirit of Tikanga in the development of any Policies, Plans, Bylaws, Strategies 	<i>Hapū / Marae workshops held during the weekend to engage regarding Destination Rangitikei and Pae Tawhiti Rangitikei Beyond. One workshop in Taihape and one workshop in Marton.</i>	

	<ul style="list-style-type: none"> • Pae Tawhiti Rangitikei Beyond (Spatial Plan) 		<p><i>We invited 6 collectives to the table in Taihape and had 4 marae representatives attend. We invited 7 collectives to the table in Marton and 1 marae representative attend.</i></p>	
		<ul style="list-style-type: none"> – Papakāinga provisions in the District Plan consider the aspirations of hapū / iwi 	<p><i>Discussions with whānau/hapū/iwi/marae through various avenues including our Pae Tawhiti Rangitikei Beyond engagement to help Council identify their aspiration to build papakāinga.</i></p>	
People & Culture (Sharon Grant)	<p>Emergency Management / Civil Defence</p> <ul style="list-style-type: none"> • Ensure all Marae have emergency preparedness plans, Report to TRAK on the status of these plans • RDC Welfare and Covid Team (Red Team) 	<ul style="list-style-type: none"> – At least one marae plan developed each year 	<p><i>Plans to meet with marae in the district to assist them, to develop a Marae Emergency Preparedness Plan. Paul Chaffe is also part of this process.</i></p>	
	<p>Assist with the development of:</p> <ul style="list-style-type: none"> • Matariki Awards (Staff Awards) • Ngā Pou (Values) • Ara Poutama (Pathway to Excellence – Career and Performance Development Plan) • Kete Mātauranga (Basket of Knowledge) • Mahere Ako (Learning Plan) • Staff whakatau (New staff welcoming orientation) • Cultural Staff Induction (Council and Tāngata Whenua Induction) 	<ul style="list-style-type: none"> – 100% of new staff attend the cultural staff induction 	<p><i>100% of all new staff have attended their respective staff inductions.</i></p>	
		<ul style="list-style-type: none"> – 100% of staff engaged in cultural tikanga training and awareness ie. Cultural Pop-Ups, Ngā Pou Workshops etc 	<p><i>We currently have roughly 30% of the organisation engaged in cultural tikanga training and awareness.</i></p>	
		<ul style="list-style-type: none"> – A staff whakatau held every 3 months – 100% attendance from staff 	<p><i>100% of new staff attend their staff whakatau.</i></p>	
		<ul style="list-style-type: none"> – 100% of Staff attend cultural Induction 	<p><i>90% of new staff attend their cultural staff induction.</i></p>	
Assets & Infrastructure (Arno Benadie)	<ul style="list-style-type: none"> • Provide assistance to the Project Management Office (PMO) on cultural matters relating to projects 	<ul style="list-style-type: none"> – Cultural advice and assistance provided when appropriate 	<p><i>Working closely with the PMO Team on projects, including Taihape Amenities Building; Marton to Bulls Wastewater</i></p>	

ITEM 11.2 ATTACHMENT 1

			Centralisation Project; Taihape Wastewater Treatment Plant.	
	<ul style="list-style-type: none"> • Provide advice and assistance to the MDC Shared Services staff on infrastructure projects when projects impact iwi (roading, bridges etc) 	<ul style="list-style-type: none"> – Cultural advice and assistance provided when appropriate 	Assistance given on appropriate planting for the new Mangaweka Bridge Project.	
	<ul style="list-style-type: none"> • Provide assistance to the Parks and Reserves Team on cultural matters relating to projects 	<ul style="list-style-type: none"> – Cultural advice and assistance provided when appropriate 	Assistance provided to the review of the Cemetery and Burial Guidebook.	
Community Services (Gaylene Prince)	<ul style="list-style-type: none"> • Provide expert input into areas that involve hapū/iwi for the community services function of Council 		No updates for this reporting period.	
	<p>Input into Policies, Plans, Strategies:</p> <ul style="list-style-type: none"> • Destination Management Plan (Destination Rangitikei) • Economic Development Plan • Housing Strategy 	<ul style="list-style-type: none"> – Hapū/iwi/Māori are consulted with in the spirit of Tikanga in the development of an Economic Strategy, Housing Strategy & the Destination Management Plan 	Hapū / Marae workshops held to engage on Destination Rangitikei Management Plan. One workshop in Taihape and one workshop in Marton. We invited 6 collectives to the table in Taihape and had 4 marae representatives attend. We invited 7 collectives to the table in Marton and 1 marae representative attend.	
	Rangatahi (Youth) Development & Engagement	<ul style="list-style-type: none"> – Rangatahi engagement in Council facilitated youth activities and programmes 	No updates for this reporting period.	
Corporate Services (David Tombs)	<p>Information Services / IT</p> <ul style="list-style-type: none"> • Translations 	<ul style="list-style-type: none"> – Provide expertise to Council staff 	Information Significant to Māori Fact Sheet discussions with EDRMS / Information Management Specialist David Perkins.	
	Financial Services	<ul style="list-style-type: none"> – Provide expertise to Council staff 	Guidance on the koha policy review provided to staff.	

	<ul style="list-style-type: none"> • Provide advice and assistance on Koha Policy amendments 			
	<p>Geographic Information System</p> <ul style="list-style-type: none"> • Provide advice and assistance 	– Provide expertise to Council staff	<i>Provided advice on appropriate GIS mapping regarding iwi boundaries.</i>	
Regulatory (Johan Cullis)	<ul style="list-style-type: none"> • Provide advice and assistance to the Regulatory Team on cultural awareness and matters, when necessary 	– Provide expertise to Council staff	<i>No updates for this reporting period.</i>	

Legend Table	
	Developing
	Achieving
	Improvement

11.3 Economic Development Update October and November 2021

Author: Jaime Reibel, Strategic Advisor - Economic Development

Authoriser: Nardia Gower, Manager - Community Development

1. Reason for Report

1.1 This report summarises the programmes, activities and focus areas initiated or undertaken as part of Council's Economic Development work during the months of October and November 2021.

2. Meetings/Events Attended

- Taihape Community Development Trust AGM
- Regional Business Partners Network (RBP) contract planning sessions
- Abbeyfield House Palmerston North meeting with Trustees and Manager
- Market Economics Consulting Rangitikei Business Land Assessment discussion
- Taihape Rural Health Centre Integrated Redevelopment meetings
- Marton Civic Centre Better Business Case meetings

3. Business Support

Meetings/conversations were held during the reporting period to support the following businesses (excluding those that are commercially sensitive):

- a residential property developer (Bulls)
- an industrial property owner (Taihape)
- a commercial property investor (Marton)
- a commercial property investor (Taihape)
- a hospitality business (Taihape)

4. Housing

4.1 Door of Hope Rangitikei Community Trust (DOHR)

- Several DOHR Board meetings were held during the reporting period to discuss improved versions of its Strategic Plan and the drafting of a submission to the Community Housing Regulatory Authority (CHRA) to become a registered Community Housing Provider.
- The Board agreed to expand its membership by issuing invitations to a representative of the Northern Rangitikei Housing Steering Committee, Iwi

representatives from the southern and northern parts of the district and to increase the number of local church/social welfare representatives.

4.2 Northern Rangitīkei Housing Steering Committee (NRHSC)

- The NRHSC Board met several times during the reporting period to discuss expanding its membership, to clarify what the housing needs are in Taihape and what target clientele it seeks to serve and to update progress achieved in identifying potential land in Taihape that could serve as social housing, rental property, and 1st-home buyer housing development sites.
- The NRHSC held a meeting on Wednesday, 10th November to brief Northern Ward Councillors Tracey Hiroa and Gill Duncan and Gaylene Prince, Rangitīkei District Council Group Manager – Community Services, on progress achieved to-date.

4.3 Senior and Elderly Shared Accommodation/Group Home (Taihape)

- Council's Strategic Advisor, Economic Development accompanied the Chair of the Taihape Community Development Trust in a tour of Abbeyfield Roslyn House, located in Palmerston North, during which they met with the Trustees, the facility Manager, and a resident. Each provided their view of why the Abbeyfield House model works so successfully for independent and mobile elderly living on superannuation.
- Classed as a boarding house under the Tenancy Act, the Abbeyfield House provides independent and private bedsits, with en-suites, shared common facilities, including lounge, dining room, kitchen and laundry, catered food preparation for lunch and dinner, green space and gardens and car and mobility scooter parking.
- The Trustees and Manager of Abbeyfield Roslyn House offered their support and mentoring as the volunteer senior and elderly shared accommodation/group home in Taihape moves forward with its planning.
- The Dalgleish Architects architectural drawings commissioned by the Whanganui District Health Board (WDHB) in 2007 for the Taihape Rural Health Redevelopment Project will be used in the future to seek expressions of interest to remodel the General Services Building, located at the Taihape Hospital campus, as a potential site for a shared accommodation/group home in Taihape.

5. Economic Development Data Dashboard

- During November, the Strategic Advisor, Economic Development worked on a draft ED data dashboard with the Assistant Information Officer, Information Services Department. The final version of the draft will be submitted to TRAK in early 2022.

6. Coordination with Regional Economic Development Agencies (EDAs)

- Staff continued to engage with neighbouring EDAs and Councils concerning Regional Business Partners Network (RBP) delivery during October and November, and the creation of a regional consortium to bid on the upcoming three-year tender for the extension of the programme.

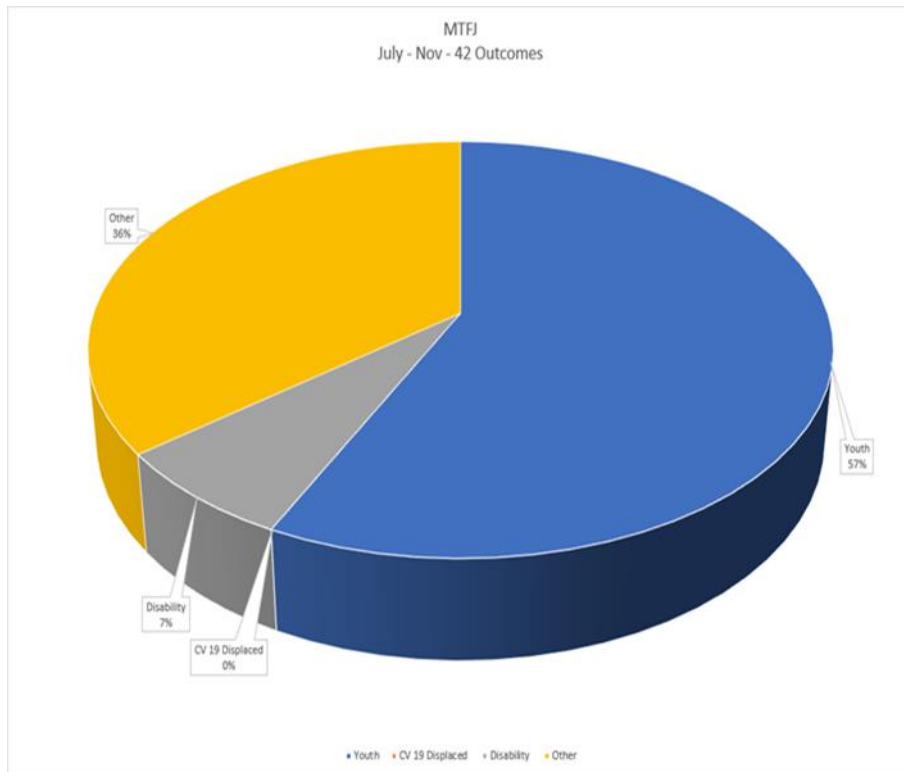
- The RDC hosted a Regional Economic Development Forum at Te Matapihi in October to discuss RBP results and how the EDAs who manage the programme can improve delivery. In particular, it was agreed that there is a need for:
 - more feedback from EDAs at Council level concerning local businesses within each district that participate in the RBP programme;
 - more activity and outreach to isolated or hard to reach areas such as Taihape;
 - an increased understanding of who new business development service (BDS) providers are and what services they offer;
 - expanded coverage to small and medium-size enterprises (SMEs) and social businesses; and,
 - more face-to-face contact by RBP staff with local businesses.

7. Year To-date (5 months) Results Achieved on the Economic Development Workplan and Reporting Framework 2021-2022

- The Economic Development Workplan and Reporting Framework 2021-2022 update reports on the progress achieved during the period July - November and present, where possible, actual vs. projected results and the percent achieved of Key Performance Indicator results.
- The attached report indicates changes in the wording of key and sub-activities, measurable results (what is being measured), definitions and what is being reported. These changes, which are highlighted in bold red print, reflect a fine-tuning of activity descriptions, and provide additional detail to make them easier to understand. In one case, a new activity and KPI for it have been added (Facilitate the establishment of social housing groups in the district).
- It is important to note that some ED activities were postponed during the reporting period due to COVID-19 Alert Level protocols or the unavailability of partners/key stakeholders and are rescheduled for delivery in 2022. Details of new delivery periods are reported, highlighted in black print, in the Reporting column.

8. Mahi Tahi – Employment Programme

- The Mahi Tahi Programme placed 10 youth and older persons in employment throughout the district in October and 12 in November.
- During the July – November period (as of 30 November 2021), 42 people were assisted into employment, exceeding the target figure of 25 (ending December 2021) and achieving 160% of projected results.
- In November due to these excellent results Mahi Tahi invoiced for the second tranche of \$250,000 in funding for 2021 – 2022 from the Mayors’ Task Force for Jobs (as a pass-through from the Ministry of Social Development).



Attachments

- 1. **Economic Development Workplan and Reporting Framework 2021-2022** [↓](#)

Recommendation

That the 'Economic Development Update October and November 2021' to Te Roopuu Ahi Kaa of 14 December be received.

Economic Development Workplan and Reporting Framework 2021-2022																	
Economic Development Work Plan 2021/22	Economic Development Work Plan Sub-Activities 2021 - 2022	Quarterly Work Schedule (Indicating when work takes place)				Measurable Results (What's being measured)	Measurable Results Definitions	What is Being Reported (Please note that commercially sensitive information will not be reported in this document)	Key Performance Indicators (KPIs)								
		July - Sept 2021	Oct - Dec 2021	Jan - Mar 2022	Apr - Jun 2022				Projected Results	Actual Results	% Achieved	Projected Results	Actual Results	% Achieved	Projected Results	Actual Results	% Achieved
		Half year ending Dec 2021			Half year ending June 2022				Full year 2021/22								
Business Growth & Value Addition (ED Strategic Priorities 6 & 8)																	
Identify anchor businesses, strengthen value chains, create linkages	Anchor businesses identified		✓			Number of anchor businesses identified	Anchor business = a large business that is key to a region, sector or economy that often has well-developed forward and backward value chain linkages or alternatively, and less frequently, is vertically integrated.	Anchor businesses are named Result = (16) 1. Nestlé Purina 2. Speirs Foods 3. ANZCO Foods Rangitikei 4. Gallagher Fuel Systems 5. Te Rūnanga O Ngā Wairiki Ngāti Apa 6. Farmland Foods 7. John Turkington Forestry Ltd 8. Hautapu Pine Products 9. Byfords Construction 2014 Ltd 10. Dalrymple Farms 11. Collagen Solutions 12. Nga Tawa School 13. Malteurop New Zealand Ltd 14. Coastal Lamb 15. Central House Movers 16. Mark McCarthy Transport	4	16	400%	n/a	n/a	n/a	4	16	400%
	Anchor business value chain opportunities identified				✓	Number of value chain opportunities identified	Value chain = the linkages that describe how a company's suppliers supply inputs and services with increased value addition as they move closer to it and enable it to create products (backward linkages) and how the company's agents and distributors add value to what it produces by providing services to deliver its products to market (forward linkages) to satisfy demand.	Anchor business value chain opportunities identified are listed	n/a	n/a	n/a	2	0	0%	2	0	0%
	New business investment facilitated by Council				✓	Number of new business investments facilitated		New investments facilitated by Council are listed	n/a	n/a	n/a	1	0	0%	1	0	0%
	New jobs created/existing jobs retained by anchor businesses + local value chain firms		✓	✓	✓	Number of jobs created/retained		The number and type of jobs created or retained It was difficult to obtain information on this KPI during the reporting period and it may need to be removed in the future after assessing whether firms will share this data or whether they consider it proprietary.	10	0	0%	20	0	0%	30	0	0%
	Local value chain firms linked to anchor businesses by Council			✓	✓	Number of value chain firms linked to anchor businesses		Result = (1) 1. A dry goods warehouse owner was identified & linked to Nestlé Purina.	n/a	1	n/a	2	0	0%	2	1	50%
	Contracts issued to local value chain firms by anchor businesses				✓	Number of contracts issued		Contracts are specified (in general terms, without breaching confidentiality)	n/a	n/a	n/a	1	0	0%	1	0	0%
	Identify & promote key growth sectors & cluster firms within key sectors	Key growth sectors identified	✓	✓			Number of key growth sectors identified	Key growth sectors = the most important business categories that contribute to a region's economic growth, measured by GDP, turnover, employment, etc.	Key growth sectors are identified Result = (2) 1. Primary production (beef & sheep grazing, horticulture, apiculture, forestry) 2. Food processing	2	2	100%	n/a	n/a	n/a	2	2
New business attraction/anchor business retention incentives agreed within key growth sectors				✓		Number of incentives agreed	Business incentives = anything that reduces a business' costs or provides it with something of value that encourages it to do something that Council wishes.	New business attraction/anchor business retention incentives in key growth sectors	n/a	n/a	n/a	3	0	0%	3	0	0%

	New businesses attracted/anchor businesses retained within key growth sectors			√	√	Number of businesses attracted/retained		New businesses attracted within key growth sectors	n/a	n/a	n/a	1	0	0%	1	0	0%	
	Clustering facilitated within key growth sectors			√	√	Number of key growth sector businesses that join a cluster	Cluster = a concentration of businesses located close to each other that work in the same sector, and possibly with each other, that together have a larger impact on the economy than they could on an individual basis.	Key growth sector businesses that join a cluster	n/a	n/a	n/a	1	0	0%	1	0	0%	
Housing (ED Strategic Priority 5)																		
Annual housing stock take	Annual housing stock take conducted.			√		Housing stock-take conducted Yes = 1 No = 0	Annual housing stock take = a yearly estimate of the number and type of residential dwellings in the district derived from Stats NZ data.	An annual housing stock take within the district	n/a	n/a	n/a	1	0	0%	1	0	0%	
Facilitate the establishment of social housing groups in the district	Social housing groups are established in the district	√	√	√	√	Number of social housing groups established in the district.	Social housing group = an organisation offering subsidised rental housing to tenants with low-medium incomes or who are moving to the area and are unable to find or afford rental housing.	The number of social housing groups established in the district Result = (2) 1. Door of Hope Rangitikei Community Housing Trust (DoHR) 2. Northern Rangitikei Housing Steering Group	2	2	100%	n/a	n/a	n/a	2	2	100%	
Facilitate the evolution of district social housing groups into Community Housing Providers	A social housing group works with Community Housing Aotearoa to develop its Community Housing Provider registration submission to CHRA.	√	√	√	√	Number of social housing groups that work with Community Housing Aotearoa to develop Community Housing Provider registration submissions to the CHRA or that develop capacity independently.	1. Social housing = subsidised rental housing occupied by low-income individuals and families in the district. 2. Community Housing Aotearoa (CHA) = the peak body representing social housing providers in New Zealand. 3. Community Housing Regulatory Authority (CHRA) = The department in the Ministry of Housing and Urban Development that registers and regulates Community Housing Providers (CHPs) that offer social housing in New Zealand. 4. Community Housing Provider = a social housing organisation that is registered with the CHRA.	The progress made by Community Housing Providers in the district (to register with the CHRA and enter into funding contracts with MSP to purchase land, build social housing and initiate activities or that raise funding from some other source to purchase land and build social housing). Result = (1) 1. DoHR received mentoring from CHA on its Strategic Plan, a key component of the application process to be registered as a Community Housing Provider by the CHRA.	1	1	100%	1	0	0%	2	1	50%	
	A social housing group submits an application to CHRA to register with it as a CHP.				√	A social housing group submits a request to CHRA to register with it as a CHP Yes = 1 No = 0			n/a	n/a	n/a	1	0	0%	1	0	0%	
	A social housing group is registered as a Community Housing Provider by the CHRA.					Number of social housing groups registered as Community Housing Providers (CHPs) by the CHRA											Likely to occur in 2022/23	
	A registered Community Housing Provider signs a contract with MSD or with some other funding agency to raise funds to purchase land and build social housing.					Number of registered CHPs that sign contracts with MSD to raise funds from Income Related Rent Subsidies (IRRS) or from some other funding agency to purchase land and build social housing.	1. Registered CHP = registered with the Community Housing Regulatory Authority. 2. IRR subsidy = an MSD subsidised rent programme for Public Housing Register (social housing) tenants with low incomes in which the rental subsidy is calculated on a household's income and type.											Likely to occur in 2022/23
District Plan reviewed and modified as part of the Spatial Plan	Input provided to Spatial Planner, as required	√	√	√	√	To be determined												To be determined

ITEM 11.3 ATTACHMENT 1

Strengthen Town Business Centres (ED Strategic Priority 7)																		
Needs assessment (survey) of businesses and services residents want in town business centres	Needs assessment designed	√				Needs assessment designed Yes = 1 No = 0		Needs assessment has been designed (Yes) 09/11/2021	1	1	100%	n/a	n/a	n/a	1	1	100%	
	Needs assessment administered		√			Needs assessment administered Yes = 1 No = 0		Needs assessment has been administered This activity has not been possible due to COVID-19 and has been postponed until February - March 2022.	1	0	0%	n/a	n/a	n/a	1	0	0%	
	Needs assessment results analysed			√		Needs assessment results analysed Yes = 1 No = 0		Needs assessment results have been analysed Due to the postponement of the needs assessment analysis will take place in April - May 2022.	n/a	n/a	n/a	1	0	0%	1	0	0%	
Stock take of existing businesses and services in town business centres	Stock take designed		√			Stock take designed Yes = 1 No = 0		Stock take has been designed (Yes) 27/10/2021	1	1	100%	n/a	n/a	n/a	1	1	100%	
	Stock take administered			√		Stock take administered Yes = 1 No = 0		Stock take has been administered This activity has not been possible due to COVID-19 and has been postponed until February - March 2022.	1	0	0%	n/a	n/a	n/a	1	0	0%	
	Stock take results analysed			√		Stock take results analysed Yes = 1 No = 0		Stock take results have been analysed Due to the postponement of the administration of the stock take, the analysis has been put off until April 2022.	n/a	n/a	n/a	1	0	0%	1	0	0%	
Gap analysis of town business centres	Gap analysis conducted			√		Gap analysis conducted Yes = 1 No = 0		Gap analysis has been conducted Because of the delay in the analysis of the stock take, gap analysis will be postponed until April - May 2022.	n/a	n/a	n/a	1	0	0%	1	0	0%	
	Community consultation to discuss the results				√	Number of community consultations undertaken		Consultation with the community to discuss the gap analysis results	n/a	n/a	n/a	2	0	0%	2	0	0%	
	Report to Council with results of gap analysis/ consultations				√	Report to Council concerning gap analysis/consultations Yes = 1 No = 0		Gap analysis and consultation results are reported to Council	n/a	n/a	n/a	1	0	0%	1	0	0%	
	Design project to implement approved gap analysis recommendations					Project designed to implement approved gap analysis recommendations Yes = 1 No = 0		Project design to implement approved gap analysis recommendations	Likely to occur in 2022/23									
Promotion, retention & attraction of businesses in town business centres	Council business promotion, retention & attraction tools identified				√	Number of Council business promotion, retention & attraction tools identified		Council business promotion, retention & attraction tools	n/a	n/a	n/a	2	0	0%	2	0	0%	
Determine optimal distribution of space & activities in downtown business centres	Optimal distribution of space & activities determined for town business centres					To be determined			Likely to occur in 2022/23									
Capacity Building (ED Strategic Priority 2 & 8)																		

Business capacity building	Facilitation of advice, Business Development Services, TA and training for local businesses	√	√	√	√	Number of businesses for which Council facilitates advice, Business Development Services, TA and training	<i>The number of businesses and types of discussions held with them concerning Business Development Services, TA and training</i> Result = (11) 1. Start-up nursery/vineyard (Bulls) Discussion: Business model; value addition; forward contracts. 2. Social enterprise bakery (Marton) Linkages: To Council Planning staff regarding a resource consent application and to three commercial kitchens to investigate leasing them. 3. After-school programme (Marton) Discussion: Suitability of the current building that is being used vs. building a purpose-built replacement that complies with health & safety guidelines. Linkage: To the Mahi Tahī Programme to fill 2 teacher positions. 4. Plumbing business (Taihape) Linkage: To the RBP Programme for financial training. 5. Pre-fabricated, modular housing manufacturer (Bulls) Linkages: Facilitate a meeting with the Regulatory Department and an investment meeting for the firm's principals with the RDC Chief Executive. 6. Farmer/landowner (Taihape) Linkage: To the Regulatory Department regarding a sub-division and the possible development of papakāinga housing on a section of their property. 7. Owner of 3 industrial sections on Linnett Street (Taihape) Support: Identified a potential tenant to lease two sections.	10	11	110%	10	0	0%	20	11	55%
							8. Owner of planned PHA factory (Marton) Linkage: To a Hunterville farmer/land owner to discuss the lease of a small plot to conduct a hardwood growing trial (input supply for the factory). 9. Property developer (Bulls and Turakina) Linkages: To the Regulatory Department and a Building Inspector regarding building on the Turakina property. 10. Hotel owner (Taihape) Linkages: Discussion of potential engineering firms to commission an earthquake strengthening report. 11. Bulls Museum (Bulls) Discussion and Linkages: Discussion re. crowd-funding to pay for earthquake strengthening & potential engineering firms that could do the work.									
Business After 5 Events	Support, as required	√	√	√	√	To be determined		To be determined								
Mahi Tahī	Support, as required	√	√	√	√	To be determined		To be determined								
Institutional Strengthening (ED Strategic Priority 10)																
Facilitate establishment of business membership associations in the district	Engage with key local businesses & organisations to promote the formation of northern & southern Rangitikei business membership associations	√	√	√	√	Number of business membership associations established in the district	<i>The business membership associations established in the district are listed</i>	n/a	n/a	n/a	1	0	0%	1	0	0%
	Provide guidance to develop business membership association constitutions, foundation documents & governance mechanisms			√	√	Number of Council suggestions concerning business membership association constitutions, foundation documents & governance mechanisms approved	<i>The number and type of Council suggestions concerning business membership association constitutions, foundation documents & governance mechanisms approved by their boards are described</i>	n/a	n/a	n/a	2	0	0%	2	0	0%
Scoping exercise to determine the institutional strengthening and capacity building that business membership associations in the district need	Develop a ToR for an institutional strengthening/capacity building scoping exercise delivered by Council			√		ToR developed Yes = 1 No = 0		n/a	n/a	n/a	1	0	0%	1	0	0%

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	Conduct the scoping exercise				√	Scoping exercise conducted Yes = 1 No = 0		The results of the institutional strengthening/capacity building scoping exercise delivered by Council is reported	n/a	n/a	n/a	1	0	0%	1	0	0%
	Facilitate development of a plan to address the needs identified in the scoping exercise					Number of plans developed to address the needs identified in the scoping exercise		The number of plans developed to address the needs identified in the scoping exercise, and their content, are reported	Likely to occur in 2022/23								
Institutional strengthening and capacity building of business membership associations in the district	Facilitate access to sources of funding, TA, training and mentoring for business membership associations				√	Number of sources of funding, TA, training and mentoring for business membership associations facilitated		The number of sources of funding, TA, training and mentoring for business membership associations that Council has facilitated access to is reported	n/a	n/a	n/a	1	0	0%	1	0	0%
Economic development engagement & partnership with Hapū, Iwi and the Ratana community	Meetings held by Hapū, Iwi and the Ratana community with Council to discuss their ED strategies and plans	√	√	√	√	Number of meetings held with Council by Hapū, Iwi and the Ratana community to discuss their ED strategies and plans		The number of meetings held with Council by Hapū, Iwi and the Ratana community to discuss their ED strategies and plans is reported It was not possible to hold meetings due to the unavailability of Hapū, Iwi and Ratana community representatives.	1	0	0%	2	0	0%	3	0	0%
	Council-facilitated capacity development in support of Hapū, Iwi and Ratana community-led and owned development & improvement of their ED strategies and plans			√	√	Number of Council-facilitated capacity development sessions in support of Hapū, Iwi and Ratana community led and owned development & improvement of their ED strategies and plans		The number of Council-facilitated capacity development sessions in support of Hapū, Iwi and Ratana community-led and owned development & improvement of their ED strategies and plans is reported It was not possible to hold meetings due to the unavailability of Hapū, Iwi and Ratana community representatives.	1	0	0%	1	0	0%	2	0	0%
Information Gathering, Analysis & Liaison with Support Organisations (ED Strategic Priority 1, 2, 7, 8, 9)																	
District-wide business baseline survey	Survey designed	√				Survey designed Yes = 1 No = 0		Yes (October 2021)	1	1	100%	n/a	n/a	n/a	1	1	100%
	Survey administered			√		Survey administered Yes = 1 No = 0		This activity has been postponed until February 2022 due to the COVID-19 Alert levels during the reporting period.	1	0	0%	n/a	n/a	n/a	1	0	0%
	Survey results analysed				√	Survey results analysed Yes = 1 No = 0		The analysis of the business baseline survey is reported	n/a	n/a	n/a	1		0%	1	0	0%
Identify/analyse key sectors, leading anchor businesses & SMEs to determine their needs	Baseline survey follow-on interviews to determine business needs				√	Number of business interviews		The number of business interviews is reported	n/a	n/a	n/a	10	0	0%	10	0	0%
	Analysis & aggregation of business needs identified in the interviews & recommendation of solutions to address them				√	Number of recommended solutions to business needs		The number and kind of recommended solutions to business needs is reported	n/a	n/a	n/a	10	0	0%	10	0	0%
Primary producers' needs assessment	Needs Assessment designed			√		Needs assessment designed Yes = 1 No = 0	Needs assessment = a process to determine how to move from a business' current status to an improved status in the future.	The needs assessment has been designed This activity has been postponed until February 2022 and requires further input and engagement from Council staff, subject matter experts and other sectoral stakeholders to inform the design of the survey instrument.	1	0	0%	n/a	n/a	n/a	1	0	0%
	Needs Assessment conducted				√	Needs assessment conducted Yes = 1 No = 0		The needs assessment has been conducted	n/a	n/a	n/a	1	0	0%	1	0	0%
	Needs Assessment analysed				√	Needs assessment analysed Yes = 1 No = 0		The needs assessment is analysed	n/a	n/a	n/a	1	0	0%	1	0	0%
	Potential support activity designed from needs assessment results				√	Support activity designed Yes = 1 No = 0		Potential support activity designed from the needs assessment results is described	n/a	n/a	n/a	1	0	0%	1	0	0%

Coordination with local, regional & national business support organisations	Ongoing liaison & referral of district businesses to business support organisations	√	√	√	√	Number of district businesses referred to business support organisations		The liaison and referral of district businesses to business support organisations is described This activity relies on on-the-ground engagement by Wangauni & Partners and CEDA in the delivery of the RBP Programme in the district, which was very limited during the reporting period. The KPI results were overly optimistic and need to be scaled back.	10	0	0%	10	0	0%	20	0	0%
Economic development & growth discussions & events	Ongoing economic development & growth discussions and engagements, representing Council	√	√	√	√	Number of economic development & growth discussions held with non-Council individuals or organisations	Discussion = an economic development conversation that Council holds with 1 or more individuals or organisations.	The number and type of economic development & growth discussions held with non-Council individuals or organisations is reported Results = (31) 1. Real Estate Agents bi-annual meeting (District-wide) - housing stock & changes in the market. 2. Tradies meeting (Marton) - staff shortages & recruitment strategies. 3. Taihape Hospital campus redevelopment monthly meetings (5) - potential for shared accommodation/group housing in the General Services Building. 4. Kānoa - Regional Economic Development & Investment Unit meetings (3) re. Marton Rail Hub & growth of the industrial zone. 5. Taihape Community Development Trust meetings (2) - revival of Hautapu Street & recruitment of factory stores. 6. Investment management firm - potential social housing pilot in the district.	5	31	620%	5	0	0%	10	31	310%
								7. Discussions with urban design consulting firms (2) - concerning a potential town centre regeneration study. 8. Economic consulting firm meetings (2) - concerning data to develop population projections affecting future growth & a business land projection assessment. 9. Business After 5 discussions with Nga Wairiki Ngati Apa (3) - how to revive BAA events in Marton and Bulls. 10. Regular meetings with district real estate agents (8) - discussion of housing stock & commercial businesses and sales & demographic trends. 11. Regional RBP discussions with neighboring Councils & EDAs (3) - concerning delivery, econ. development & a joint bid for the new contract.									
	Economic development presentations, workshops, seminars, events sponsored by Council	√	√	√	√	Number of economic development presentations, workshops, seminars sponsored by Council	Presentations, workshops, seminars, events = formal economic development meetings that Council holds with invitees or the general public.	The number of economic development presentations, workshops, seminars sponsored by Council will be listed Although a number of ED presentations, workshops and seminars were scheduled and work had been done on them during the reporting period, they had to be postponed due to the COVID-19 Alert levels, and will be rescheduled starting in January/February 2022.	3	0	0%	3	0	0%	6	0	0%
Promotion & Destination Management (ED Strategic Priority 3)																	
District Management Plan	Facilitate community & stakeholder engagement to understand their aspirations	√	√			Number of community and stakeholder engagement sessions facilitated by Council		The number of community and stakeholder engagement sessions facilitated by Council Result = (18) Eighteen engagement sessions were held with iwi/community/business and stakeholders and many conversations with community and business owners.	10	18	180%	n/a	n/a	n/a	10	18	180%
	Adoption of the Destination Management Plan				√	Elected members adopt the final Destination Management Plan Yes = 1 No = 0		The Destination Management Plan is adopted	n/a	n/a	n/a	1	0	0%	1	0	0%
District promotion activity	Ongoing promotion of the district through www.visitrangitikei.nz	√	√	√	√	Number of individual site visits to www.visitrangitikei.nz		Google analytics is utilised to report the number of website visitors, their origin, device use and whether they are new or repeat visitors Result = (2,100) Origin: New Zealand 1,400; Canada 180; China 163; United States 161; Australia 43; Ireland 20; United Kingdom 15 Device Use: Will be reported later in 2022. Visitors: New 2,000; Repeat 100	6,000	2,100	35%	8,000	0	0%	14,000	2,100	15%
	Develop and implement two seasonal marketing campaigns promoting the district to domestic and international tourists		√		√	Summer & winter marketing campaigns promoting the district are developed and implemented	Marketing campaign = paid marketing across all media (digital, print, billboards, strategic promotions, etc.)	A description of the media utilised for summer & winter marketing campaigns Result = (2) Two full-page ads have been placed in Our New Zealand Magazine.	3	2	67%	3	0	0%	6	2	33%

	Implement Shop Local Rangitikei campaigns, working with key stakeholders where possible	√	√	√	√	Number of Shop Local Rangitikei campaigns implemented during large local events		<i>A description of the Shop Local Rangitikei campaigns implemented during large local events</i> Result = (1) A Shop Local Bulls campaign was run during the Art for Arts Sake event.	3	1	33%	n/a	n/a	n/a	3	1	33%
Events strategy	Faciliate community & stakeholder enagement to understand their aspirations	√	√	√	√	Number of community and stakeholder engagement sessions facilitated by Council		<i>The number and type of stakeholder engagement sessions facilitated by Council</i> Result = (4) Engagement meetings were held with the Country Music Festival, the Bulls Community Development Trust, Kiwi Burn and the Taihape Community Development Trust	5	4	80%	5	0	0%	10	4	40%
	Adoption of Events Strategy				√	Elected Members adopt the Events Strategy Yes = 1 No = 0		<i>Whether the Events Strategy has been adopted</i>	n/a	n/a	n/a	1	0	0%	1	0	0%

11.4 Community Development Update for October - November 2021

Author: Nardia Gower, Manager - Community Development

Authoriser: Gaylene Prince, Group Manager - Community Services

1. Reason for Report

1.1 This report covers the operational areas of Social and Cultural Community Well-being activities undertaken by the Community Development team during the months of October - November 2021, with separate reports updating Economic Development, District Promotions, Youth Development, and Welcoming Communities activities.

2. Te Matapihi – Events and Venue Activity

2.1 Booking numbers for October and November were 29 and 37 respectively. Bookings included weekly vaccination clinics hosted by the Whanganui DHB, the Bulls Rose Show and two multi-day courses, and study groups. Ongoing bookings are still in place for vaccination clinics for the upcoming months. Over 65% of the bookings are for Council related activities such as meetings and training sessions.

3. Libraries

3.1 Under COVID-19 Level 2 restrictions all Library and Information sites are open, complying with Government guidelines for such facilities. Council has installed permanent screens on customer service desks in Marton Library and Bulls Learning Hub and Information Centre, with portable screens in Taihape awaiting permanent screens once new counters are installed in December. Staff and customers continue to adhere to the 2-metre distancing and mask wearing guidelines, impacting on the number of computers available for use. This has further resulted in cancellation of the regular clubs and groups meeting as usual in these facilities.

3.2 Staff – James Hope, who held a casual contract position, has resigned following his successful application for a full-time role as Curator at the Ashburton Museum. Lynda Hunter, a recently appointed cadet, was the successful applicant for Council's Community Engagement Librarian role funded through New Zealand Library Partnership Programme.

3.3 Events/Programmes/School Holidays – Due to COVID-19 restrictions negatively impacting in-Library youth/children specific events staff have collated activity packs in Bulls, and Marton which can be completed at home. This has been a popular option and will continue until activities can resume in the facilities. The Bulls Book Club has moved into the main hall space to allow for distancing guidelines to be adhered to.

3.4 RFID Implementation at Marton and Taihape Libraries – The RFID units' arrival was delayed due to COVID-19 related shipping issues. New arrival and installation timeframe is now early December. Tagging of items continues prior to equipment arrival, with a target of machines operational and all stock fully tagged by early February.

3.5 Community Engagement with Libraries (position funded by NZLPP) We have appointed a new Community Engagement Librarian, Lynda Hunter, who will commence in this role 1 December.

- 3.6 Digital Co-ordinator update (position funded by NZLPP) The Digital Co-ordinator, Rashmi Natarajah, has paused digital capability delivery during the recent COVID-19 restriction. As classes operate from libraries and youth spaces where social distancing is required and capacity limitations cause constraints, Code Club was suspended, scheduled to resume in 2022 under guidance of the COVID-19 Protection Framework (Traffic Light system). The same postponement applies to the new course entitled, " Digital Essentials - Get to know your Smart Phone" designed for elderly that was scheduled to start before the 16 Aug 2021 lockdown.
- 3.7 Ms Natarajah is offering one-on-one digital drop-in sessions available at all three main district libraries and at Ratana Pa ICT Hub every week. These sessions can operate within current COVID-19 restrictions. Learners are receiving assistance at the tech spaces in libraries in digital areas of their interest that includes setting up a new smart phone or device, navigating a digital device, downloading app, and running software upgrades. During the past month tech spaces have been extensively utilised by the public in obtaining their Vaccine Passes.

4. Community Led Development of Council Owned facilities

- 4.1 The 'Community-Led Development of Council Owned Facilities Guide' is loaded to Council's website.
<https://www.rangitikei.govt.nz/files/general/Other/RDC-Community-led-Development-Guide-2021-A4-Doc.pdf>
- 4.2 During this reporting period the Community Development Manager has met with the following groups or representatives of, regarding community-led development projects.
- Taihape Memorial Park Playground Group
 - Marton Development Group (completion of the Tūtaeporoporo Action Trail)
 - Lions Club of Marton
 - Sir James Wilson Park Development Group
- 4.3 All groups have been informed that through the Long Term Plan (LTP) 2021-2031 deliberations Council endorsed the development of a 'Parks, Open Spaces and Sporting Facilities Strategy' in Year 1 of the LTP that will assist council and the community to plan and prioritise future developments including the location, quantity, and investment in such assets. Ensuring that significant investment in the district's parks is aligned with future needs and is affordable for the community, including ongoing maintenance and depreciation costs.
- 4.4 It is the advice of Group Manager, Arno Benadie, that any upcoming development of Council owned parks, open spaces and sporting facilities wait until the completion of the strategy to facilitate better investment decisions and better community outcomes.
- 4.5 In specific relation to Taihape Memorial Park, Council has also budgeted in Year 1 of the LTP for an urban design expert to work with user groups and community to ensure new initiatives are in locations where it improves the experience of those visiting and using the park.

Recommendation

That the report 'Community Development Update for October – November 2021' be received.

ITEM 11.4

11.5 Youth Development Update October - November 2021**Author:** Kelly Widdowson, Strategic Advisor - Youth**Authoriser:** Nardia Gower, Manager - Community Development**1. Reason for Report**

- 1.1 This report summarises the programmes and activities undertaken or initiated as part of Council's Youth Development during the period October - November 2021.

2. Rangitikei Youth Council

- 2.1 Rangitikei Youth Council held the 12 October meeting at Te Matapihi. A particular highlight for youth council members was the request of input into the Destination Management Plan, presented by the Strategic Advisor for District Promotions, Jen Britton. This evoked a large number of ideas on how youth councillors envision their future, and what they dream for the district, while pinpointing challenges and potential barriers to these aspirations. Emphasis was given to an even greater inclusion of Māori culture and the arts, making available to all people "the history and story of our people and culture in the area, making Rangitikei a place that welcomes every visitor, resident, old and young into unity to embrace the diversity we represent, founded on our Māori ancestry. Where we've come from, where we are now, and where we want to be, together."
- 2.2 Rangitikei Youth Council do not meet during the months of November and December in order to focus on NCEA exams.
- 2.3 This year Youth Council agreed to the final meeting being an informal picnic in the park to be held 17 December 2021. This final gathering is a celebration of all that has been accomplished over the year, and a farewell to the youth councillors moving on to the next part of their journey. Youth Councillor's also decide during this meeting which items from their 2021 workplan to invite the next selected youth council to continue to pursue over 2022.
- 2.4 Applications for Youth Council 2022 are currently open, with application forms found online. <https://forms.gle/hFF3N87r38NYc7q19> . At the date of writing the report Council has received five applications. These remain open until the end of January 2022.
- 2.5 The Rangitikei Youth Council Terms of Reference (**Attachment 1**) states the following:
The Youth Council will include up to 11 members, including one Chairperson and one Deputy Chair. This group will embrace diversity and will ideally be broadly representative of the different cultures, genders, geographical residents, and other various groups within the Rangitikei youth population.
- 2.6 Criteria for application to the Rangitikei Youth Council are as follows:
 - To be between the ages of 13-24
 - To affiliate to the Rangitikei District

- To be committed to making a contribution of consequence
- To collectively have the broad range of skills, experiences and perspectives required for the group to fulfil its purpose.

3. Lobby Spaces

- 3.1 The Taihape Lobby has had a make-over, in preparation for the re-opening, in-line with the current COVID-19 safety guidelines. This space has been divided to accommodate the inclusion of Mahi Tahī offices. The Strategic Advisor for Youth, alongside Mahi Tahī staff member Danae Sciascia have re-modelled the Lobby youth area to include a quiet space, gaming area, chill zone, and outdoor facilities.
- 3.2 These areas have been created following the COVID-19 social distancing safety requirements as advised by Council's safety and wellbeing officer.
- 3.3 The Lobby user age has been lowered to 10-18 years of age, previously 13-18, on a trial basis, at the discretion of Mahi Tahī staff. This is a result of numerous conversations with Police, Library staff, Taihape Area School staff and local youth, who all expressed the need for younger youth to have a safe place to engage in out of school activities or just hang out.
- 3.4 Planned activities for the space include – Table tennis and pool competitions, gaming competition areas, dance offs, karaoke, outdoor planting, board games, recyclable arts and crafts, guitar lessons, painting, cooking.
- 3.5 The space re-opened to Taihape youth on Monday 22 November, opening 3-5pm weekdays during term time, and hours to be advised during the holiday period as a programme is designed.
- 3.6 Staff are currently considering the closure of Marton Lobby due to the COVID-19 limitations continue to affect the ability of the facility to open.

4. Community Networking

- 4.1 Council staff continue to liaise with Te Rūnanga o Ngā Wairiki Ngāti Apa, Te Oranganui, MOE, Oranga Tamariki and various other agencies building a framework to address gap areas in services, education, personal growth development, resilience building and accessibility for Rangitīkei youth. As well as collaboration with Police Youth Aid Officer in programme development for at risk youth, and community service options.
- 4.2 The Strategic Advisor for Youth continues to meet with Taihape Area School, Taihape Police, building youth connections and networks in the wider region.

5. FORGE Boxing - Marton

- 5.1 The younger aged boxing class (5-9 years of age), offered Tuesday and Thursday nights, has been a great success. Following the first two weeks, with large numbers attending, the class was separated in two age groups, to accommodate the different needs and numbers of participants. The two age groups now operate during the timetable:

5-9 years, Tuesday, 5.30-6.30pm	9-12 years, Thursday, 5.30-6.30pm
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- 5.2 The older group continues to meet 6.30-8pm every Tuesday and Thursday.

5.3 Forge Boxing has outgrown the former Scout Hall, where it has operated since conception. The Strategic Advisor for Youth has been in negotiations with the Marton Wrestling Club to secure an exclusive three-year lease of the gymnasium space on Marumaru Street. Forge Boxing plans to re-open from this location after the Christmas holiday period.

6. Data Inclusion of Forge Boxing Programme

6.1 At the Te Roopuu Ahi Kaa meeting held 12 October 2021 Komiti members requested the ethnic data of enrolled participants be included in future reporting. This data is provided in the tables below

FORGE BOXING Enrolled Females	5-9yr olds	9-12yr olds	12+ yr. olds
Māori	4	2	2
Pasifika	3	2	0
European	3	0	3
Indian	0	0	0
Other	1	0	1
Total	11	4	6

FORGE BOXING Enrolled Males	5-9yr olds	9-12yr olds	12+ yr. olds
Māori	9	5	8
Pasifika	3	3	2
European	5	2	3
Indian	1	0	2
Other	2	0	0
Total	20	10	15

7. Future Reporting

7.1 Reporting against the Youth Development Workplan and Framework 2021-2022 will be included in the Policy Planning February meeting.

Attachments

1. Youth Council Terms of Reference [↓](#)

Recommendation

That the report 'Youth Development Update October - November 2021' be received.



RANGITIKEI
DISTRICT COUNCIL

Youth Council

Terms of Reference

Introduction	The Rangitikei District Council (RDC) recognises the importance of obtaining the views of young people in Rangitikei and providing a forum for obtaining advice about matters that impact youth. These Terms of Reference provide the RDC Youth Council with the terms for its operation.
Purpose Reason Youth Council exists / intended result aim/goal	<p>The purpose of the Youth Council is to:</p> <ul style="list-style-type: none"> • Strengthen engagement between Rangitikei District Council and young people and build young people’s knowledge of Community, Council and Central Government processes to enable them to participate in community decision-making processes. • Assist and advise the Rangitikei District Council on how it can be: a District full of opportunities that empower young people; a District that inspires young people; and a District that uses meaningful engagement to gain insight into the needs of young people. • Develop the skills and capabilities of its members as leaders within our community. • Encourage youth participation in civic affairs and provide a youth perspective into District issues, policies and future planning. • Create tangible positive outcomes for our youth and wider community.
Key Tasks	<p>The Youth Council and its members are expected to:</p> <ul style="list-style-type: none"> • Attend the training day or weekend • Attend as many 6 weekly Youth Council meetings as possible and at least one Committee meeting and one full Council meeting. • Actively participate in Youth Council meetings and get involved in activities outside of the meeting. • Share information, learnings with other young people in the community. • Listen to youth in the community and feedback views and ideas to Youth Council.

	<ul style="list-style-type: none"> • Advocate on Youth Issues, putting forward positive solutions for Council consideration and, when delegated¹ make submissions to central government and other external bodies. • Help plan, promote and run Youth Week with councils Strategic Advisor for Rangatahi. • Organise, plan and facilitate two annual youth events in the district.
<p>Role Expected behaviour</p>	<p>The Youth Council and its members are expected to provide:</p> <ul style="list-style-type: none"> • Constructive advice on Rangitikei District Council policies, strategies and services from a youth perspective and where possible identifying evidence and solutions, whilst taking into account the wider needs, issues and views of young people in Rangitikei. • Clear communication with Rangitikei District Council and a broad range of young people from the community to increase information flow and build both Council and youth knowledge. • Proactive engagement in Council decision-making and civic life through existing and innovative means.
<p>Membership</p>	<p>Member Criteria The Youth Council will include up to 11 members, including one Chairperson and one Deputy Chair. This group will embrace diversity and will ideally be broadly representative of the different cultures, genders, geographical residents and other various groups within the Rangitikei youth population.</p> <p>Criteria for the Youth Council are as follows:</p> <ul style="list-style-type: none"> • To be between the ages of 13-24. • To affiliate to the Rangitikei District • To be committed to making a contribution of consequence. • To collectively have the broad range of skills, experiences and perspectives required for the group to fulfil its purpose. <p>Role Descriptions The role of Members, Chair, Deputy, Alumni, the Strategic Advisor for Rangatahi and Elected Members/Councillors are outlined in the 'Role Description' document.</p> <p>Term of Appointment The standard term of appointment will be two years from date of appointment. Members may have their membership extended for additional terms if requested by the member. Extended terms of appointment must be approved by both the Chair and the Deputy of the Youth Council in consultation with the Strategic Advisor for Rangatahi. The Youth Council is not discharged at each triennial election for local government.</p>

¹ Council will normally approve such a delegation when it is not making a submission itself on the topic of interest to the Youth Council

	<ul style="list-style-type: none"> • A Youth Council membership will cease if that Member resigns or: turns 25 during their membership (regardless of completing a two year term) • does not work proactively during any one calendar year review period, or • behaves in a way that violates the Code of Conduct or is otherwise seen, in the opinion of the Youth Council or Rangitikei District Council, as detrimental to the effective operation of the Youth Council <p>A Youth Council membership will be re-evaluated if the Member:</p> <ul style="list-style-type: none"> • moves out of Rangitikei District boundaries • misses more than three consecutive meetings without apology or 3 meetings within one year. <p>A performance meeting of the Chair, and/or Deputy, and the Strategic Advisor for Rangatahi with the Youth Council Member will take place to assess that Member’s appointment. The Member’s ongoing membership is at the discretion of the Chair and Deputy and will be reviewed annually – accounting for the Member’s two year term, age, work over a calendar year and behaviour.</p> <p>If a Youth Council Member resigns or ceases to be a member, a replacement will be sought through the process for selecting new members outlined below.</p> <p>Selection Process Rangitikei District Council will call for nominations of 13-24 year olds from within the District’s boundaries via a number of different media and networks. Young people interested in being a Youth Council member will complete an application form. Youth councillors will be selected, not elected.</p> <p>Nominations may also be received from the Rangitikei District Mayor and Councillors.</p> <p>Youth Councillors are to demonstrate good group connections, and skills and qualities that will benefit the Youth Council.</p> <p>Initial Establishment After having called for nominations and a given application period, the Strategy and Community Planning Team will shortlist applicants for interviewing. The interview panel will consist of members from the Strategy and Community Planning Team, an Elected Member/Councillor and a representative nominated by Te Roopu Ahi Kaa.</p> <p>New Appointments After having called for nominations and a given application period, the Youth Council will shortlist applicants for interviewing. The interview</p>
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	<p>panel will consist of the Youth Council Chair, Deputy Chair and a Strategy and Community Planning Team member and/or an Elected Member/Councillor and/or a representative nominated by Te Roopu Ahi Kaa.</p> <p>Selecting Chair and Deputy The Chairperson and Deputy Chairperson will be appointed annually by ballot vote of the Youth Council members.</p> <p>Replacement of Vacancies Should vacancies arise, the Youth Council may recruit from previously shortlisted applicants to bring the full number of members back to 11.</p> <p>Alumni Members who have served the length of their term or have ceased to be members of the Youth Council may choose to continue supporting the Youth Council as an Alumni member. Alumni are not members of the Youth Council and cannot vote or set agenda items or tasks for the Youth Council. Criteria to serve as an Alumni:</p> <ul style="list-style-type: none"> • Have been a proactive member of the Youth Council. • Has the support of the Chair and Deputy to participate as an Alumni. • Has not violated the Code of Conduct or been removed from the Youth Council. <p>The role of the Alumni is outlined in the 'Role Description' document.</p>
Principles	<p>The Rangitikei District Council and the Youth Council will embrace the principles of positive youth development:</p> <ul style="list-style-type: none"> • Strengths-based approach: Recognition of the strengths and assets of the Youth Council. • Respectful relationship: Quality relationships between members and Rangitikei District Council that are supportive, respectful and challenging. • Meaningful contribution: The Youth Council is empowered to give authentic advice and develop meaningful actions. • Informed decisions: Effective research, evaluation, information gathering and sharing is important for good decision making for the Youth Council and Rangitikei District Council.
Operation	<p>Training for members In return for their commitment, Rangitikei District Council will provide members with:</p> <ul style="list-style-type: none"> • A training and team building day or weekend. • An induction explaining the Council's functions and processes and the role of the Youth Council. • Training or resources as necessary to fulfil their roles as a Youth Council member. For example, Chairing, contributing at meetings, understanding the role of local government, and presentation skills as needed or on request.

	<ul style="list-style-type: none"> • Opportunities to attend conferences/seminars and be a youth representative on various working groups/project teams. <p>Frequency of meetings The Youth Council will meet once every 6 weeks with additional meetings to be arranged if and when required.</p> <p>Communication</p> <ul style="list-style-type: none"> • Meeting minutes to be taken and distributed; • Members to receive meeting agenda at least a week prior to the meeting; • Agenda items to be received by the Chair for inclusion two weeks prior to the meeting (which is one week prior to agenda being sent out); • Minutes to be distributed electronically to all members within two week of the meeting, with hardcopies made available at each meeting. <p>Council Support</p> <ul style="list-style-type: none"> • Council will provide secretarial services and a meeting venue. • All members will receive an induction package and information explaining the Council's function and the role of the Youth Council. • The Youth Council may invite Elected Members and Council staff to provide information at meetings. • There is no remuneration payable to members of the Youth Council. • Council's Strategic Advisor for Rangatahi will be lead support to Youth Council. • Youth Council will be appointed one RDC Councillor. <p>Quorum Half of the current number of members, not including vacancies, must be present for the group to have a quorum, which is the minimum number of members necessary to conduct the business on that group or for the meeting to go ahead. In addition, an elected member of the Council must be present. Any less than half the group, the meeting will not go ahead.</p> <p>Decision making Decisions will be made by a simple majority vote (a majority of those presenting and voting).</p> <p>Support funds to enable participation Members will be provided travel costs incurred for each meeting attended outside of their residential town.</p> <p>Conflict Resolution</p>
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	<p>Should conflict occur, the Chair/Deputy Chair and group will work with the Strategic Advisor for Rangatahi to resolve the conflict. If there are any concerns, members should raise them:</p> <ul style="list-style-type: none"> • with the Chair of Youth Council, if concerns are about other members • with the Strategic Advisor for Rangatahi, if concerns are about the Chair of Youth Council. <p>Conflict of Interest Members will be asked to complete a conflict of interest form when they join the Youth Council and at the beginning of each year they sit on the group. The Strategic Advisor for Rangatahi will be responsible for providing members with a conflict of interest form as part of new member induction packs and to all members at the beginning of each year.</p> <p>Members are also expected to notify the Strategic Advisor for Rangatahi of any new or emerging conflicts of interest at the start of each meeting.</p> <p>For the purpose of the Youth Council, conflicts of interest are deemed to occur where a member advises on work-streams that impact on:</p> <ul style="list-style-type: none"> • money or other resources the member has invested outside Council; • the member’s family, or; • official positions the member holds on groups or bodies outside of Council.
<p>Scope</p>	<p>Reporting and Accountability The Youth Council will report to the appropriate Council committee every six months (or as the need arises), outlining work undertaken with Council staff, the group’s achievements and any issues it wishes the Council to consider further.</p> <p>The names and details of all members of the group and minutes of the groups meeting will be available on the RDC Council website and TRYB website.</p> <p>Success stories/updates will be promoted as appropriate through a range of media, including but not limited to: Rangitikei Line, RDC Council website, TRYB website and social media platforms.</p>
<p>Review</p>	<p>The Terms of Reference These Terms of Reference will be reviewed annually. Any suggestions for changes will need to be an agenda item for a Youth Council meeting. All changes to the Terms of Reference will be subject to the approval of the Strategic and Community Planning Manager, and if necessary/appropriate the Policy/Planning Committee.</p> <p>Youth Council Performance</p>

ITEM 11.5 ATTACHMENT 1

	<p>The Chair, Deputy Chair and Strategic Advisor for Rangatahi will review the performance of the Youth Council annually. The review will evaluate the Youth Councils performance against its purpose and agreed work plan. The Chair and Strategic Advisor for Rangatahi will feed this back to the Youth Council and the Policy/Planning Committee.</p>
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Youth Council Role Descriptions

Members

Youth Council members are expected to:

- be prepared for meetings, turn up before the start of each meeting and consider issues with an open mind;
- actively participate in Youth Council meetings and contribute to the actions agreed to;
- provide apologies in advance when attendance at a meeting is not possible
- pass minutes at meetings;
- establish, maintain and make the most of existing relationships with other groups around the District;
- actively promote the work of the Rangitikei District Youth Council and relevant information to their networks;
- bring youth issues and opportunities to the Youth Council and assist the Rangitikei District Council to canvass youth views;
- not take individual issues to Youth Council that can be dealt with via general enquiries to the Rangitikei District Council Customer Service Centre;
- comply with the Code of Conduct.

Youth Council Chair and Deputy Chair

Members of the Youth Council will elect a Chair and Deputy Chair. The Chair is expected to:

- encourage open communication where all members can effectively contribute;
- work with Youth Council members and Council's Strategic Advisor for Rangatahi to compile meeting agendas;
- manage Youth Council meetings to enable considered yet efficient decision making;
- Sign off minutes;
- work with Youth Council members and Council's Strategic Advisor for Rangatahi to develop, complete and implement the group's annual work plan;
- be the spokesperson and contact point with Rangitikei District Council for Youth Council and represent the views and recommendations of the group;
- work with Council's Strategic Advisor for Rangatahi to review the contribution of Youth Council members at the yearly review and raise any concerns.

The Deputy Chair is expected to:

- support the Chair in their role and functions;
- act in place of the Chair if the Chair is unavailable or has a conflict of interest.

Alumni

Alumni are former members of the Youth Council that can remain connected and involved in the work of Rangitikei Youth Council. An Alumni is not a member. An Alumni's role is to:

- Establish, maintain and make the most of existing relationships with groups around the district;
- Actively promote the work of the Youth Council & Rangitikei District Council to their networks;
- Use their experience and skills to support the projects and actions of the Youth Council;
- Comply with the Code of Conduct.

The Council's Strategic Advisor

Council's Strategic Advisor for Rangatahi assigned to the Youth Council is not a member. They are expected to:

- provide administration, support and promotion of the group. This will include the induction of new members, recording meeting minutes and following up on action points to report back to the Youth Council;
- work with the Chair/Deputy Chair to set the meeting agenda;
- work with the Chair/Deputy Chair to track attendance and review the contribution of Youth Council members at the yearly review;
- work with the Chair/Deputy Chair to manage risks, conflicts and ceasing membership;
- work across Council business activities and committees to help them effectively engage the Youth Council in the development and implementation of policy, strategy, planning and service delivery in the district;
- liaise with other Council staff around presentations and the development of projects, plans, etc.;
- liaise with families for minors and ensuring the safety of minors in relation to Youth Council business.

The Elected Member(s) / Councillor(s) and Te Roopu Ahi Kaa (TRAK) Representative

Any Councillor or TRAK representative participating in Youth Council meetings is not a member. The Councillor or TRAK representative's role is to:

- act as a liaison and information conduit between the Council/TRAK and the Youth Council conveying, if necessary, the concerns of the Youth Council;
- provide, in conjunction with staff, information, advice and an explanation of the Council's political process and agreed Council policy where required and requested by the Youth Council;
- listen and consider the opinions and recommendations of the Youth Council.

11.6 Project Management Office Report - November 2021**Author:** Jessica McIlroy, Operations Manager**Authoriser:****Reason for Report**

This is a monthly report on the most significant projects currently being delivered by Council's Project Management Office (PMO):






1. Mangaweka Bridge Replacement
2. Marton to Bulls Wastewater Centralisation Project
3. Lake Waipu Improvement and Ratana Wastewater Treatment Project
4. Te Matapihi and Bulls Bus Lane and Town Square
5. Taihape Memorial Park Upgrade
6. Marton Rail Hub
7. Marton Water Strategy
8. Regional Treatment Plant Consenting Programme

The miscellaneous section of this report contains information or requests for decision on projects not included in the list above.

Note that we have amended our financial reporting shown in this PMO report. Finance and Performance Committee will receive full budgets and spend broken down by financial year, and this report will focus on project budgets and progress against budget.

1. Mangaweka Bridge replacement

ITEM 11.6

Project Status			
<p>The scope of this project is to construct a replacement bridge at Mangaweka and preserve the existing bridge as a walking and cycling facility to be managed by a trust.</p> <p>The project is funding by Waka Kotahi, Rangitikei District Council and Manawatu District Council. Following the tender process, the contract was awarded to Emmetts Civil Construction Ltd, Stringfellows Contracting Ltd, and Dempsey Wood Civil Ltd. Construction started in September 2020 and is due to complete in July 2022.</p> <p><i>The total construction cost is \$7.9m plus \$2.1m in consenting costs and consultancy fees – RDC's component only is reported on in this report.</i></p>			
Project Budget	\$4,859,686	Spend to Date	\$3,332,589
Estimated Costs to Complete	\$1,620,756	Forecast Cost at Completion	\$4,953,345
% Spent of Forecast Cost	67%	Variance: Forecast Cost / Budget	+2%
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		Construction due to be completed July 2022 and is currently on programme.	
Cost		The project is currently within budget.	
Quality		No concerns to date.	
Risk		Working at heights and over the water, in proximity to the public, is inherently risky. This is being managed very well by the contractor. Risk of steel supply issues impacting programme and cost.	
Tasks completed last month	Camp access construction to gap 20 level Bridge deck installation Span A, B and stage 2 Deck stitch pour- span A&B Production of deck pre cast units for stage 3 Civil work for road in eastern side Civil work for road western side Power re location trenching and ducting Initial installation for bridge guard and handrail span A, B and stage 2 Installation and pouring expansion joint Abutment A		
Tasks forecast this month	Continue bridge deck installation for span 3 Deck stitch pouring span 3 Installation and pouring of expansion joint Abutment B Civil work for road in eastern side Civil work for road western side Power re location Installation of bridge drainage		

	Expansion joint drainage manufacturing Stockyard access road
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ITEM 11.6

2. Marton to Bulls Wastewater Centralisation Project

ITEM 11.6

Project Status

The Marton to Bulls wastewater centralisation scope includes 4 subprojects:

- A. Construction of a wastewater transfer pipeline from Marton Wastewater Treatment Plant to Bulls Wastewater Treatment Plant
- B. Purchase of land in the Bulls area to dispose of treated wastewater and install irrigation infrastructure
- C. Consenting for the activities
- D. Upgrades of the treatment plants at Marton and Bulls

This update covers sub-projects A and B.

Fulton Hogan (FH) and Councils Engineer-to-Contract have resolved the tender tags within the \$7.3m construction contract, so the official start date is 1 December 2021. Up to the Christmas closedown, FH will use hydro excavation to locate and minimise risks from other utility cables in along the pipeline route. When the first sections of PE Pipe are supplied to FH by Farr & Waters in Whanganui, six test welds will be completed and sent for assessment, which forms one of the key quality assurance steps.






We have submitted a payment request for \$750,000 to Crown Infrastructure Partners (CIP) that reflects the expected costs for pipeline and construction during this quarter.

CIP have also advised they intend to visit Council on 26 November to audit progress on the approved delivery plan covering this project, Bulls Water Rising Mains, Taihape Wastewater Rising Mains, and the assessment of Marae water and wastewater services.

Staff visited two farms for sale to consider their feasibility for land-based discharge from either the Bulls Treatment Plant and/or the Marton Plant to reduce loading on the combined Bulls Treatment Plant (sub-project B). A preliminary report from the consultants experienced in the Regional Council rules and options, highlighted the area of farmland required once buffers are included, may exceed 300ha if restricted to a conservative rate of 2mm/day and “deficit” irrigation. Higher irrigation-water uptake options such as manuka planting, will be considered as part of any evaluation brought to Council.






A groundbreaking ceremony for the Marton to Bulls Wastewater Transfer Pipeline is being planned.

Sub-project A Budget	\$10,000,000	Sub-project A Spend to Date	\$198,661
Sub-project B Budget	\$7,400,000	Sub-project B Spend to Date	\$0
Sub-project C Budget	\$250,000	Sub-project C Spend to Date	\$0
Sub-project D Budget	\$7,350,000	Sub-project D Spend to Date	\$0
Project Budget	\$25,000,000	Project Spend	\$198,661
Estimated Costs to Complete	\$24,801,339	Forecast Cost at Completion	\$25,000,000






% Spent of Forecast Cost		1%	Variance Forecast Cost / Budget	0%
Metric	Trend	Comment		
Health and Safety		No near misses or lost time injuries to report.		
Programme		<p>The overall programme for the entire project (all four subprojects listed above) is five years starting in 2020, and the target end date is June 2025.</p> <p>The pipeline between Marton and Bulls (subproject A) needs to be constructed before the end of March 2022 in order to meet the timeframes set in the contract RDC has with central government for the 3-waters stimulus funding.</p> <p>Fulton Hogan have supplied a programme that completes the first 5km of pipeline before this deadline, meeting this milestone.</p>		
Cost		The budgets for all sub-projects will be assessed when land has been sourced.		
Quality		Crown Infrastructure Partners (CIP) who are overseeing the DIA funded projects have funded Alta (construction management specialists) to support the project team with tendering of subproject A and be the Engineer to Contract. Council also in September engaged a project manager (Kingston Infrastructure Ltd) to be the on-site project liaison and Engineers Representative, to support delivery and verify construction milestones.		
Risk		The risk of not finding suitable disposal land (sub-project B), and of difficulties with feasibility of construction remains, however potentially suitable land has been identified in October 2021.		
Tasks completed last month		Contract awarded to Fulton Hogan Ltd for the 12.5km Marton to Bulls Wastewater Transfer Pipeline, and the Bulls Potable Water Rising mains. Unsuccessful tenderers advised and debriefs planned to ensure these contractors still consider RDC as a “client of choice”.		
Tasks forecast this month		<p>Project establishment meeting between RDC, Fulton Hogan, the Engineer to Contract, Engineers Rep/project manager, and GHD – designers – to ensure Health and Safety, programme and milestones agreed.</p> <p>Apply for earthwork consents from Horizons for the parts of the pipeline that are to be Open Trenched</p> <p>Establish project advisory board.</p> <p>Provide project update to former advisory group members.</p> <p>Finalise detailed consenting work plan and associated project Gantt Chart and issue to Horizons.</p> <p>External communications increased</p> <p>Seek support from Iwi.</p>		

3. Lake Waipu Improvement and Ratana Wastewater Treatment Project

ITEM 11.6





Project Status			
<p>This project has been a collaborative effort involving local iwi, RDC and HRC and is partly funded (46%) by Ministry for the Environment (MfE). The project is to remove treated effluent from Lake Waipu and to dispose of it to land. The project started on 1 July 2018 with an agreement with the Ministry for the Environment (MfE) and has an estimated duration of 5 years.</p> <p>An application for a new consent was lodged in April 2018, and this application allows RDC to proceed under existing consent conditions with discharge of treated wastewater into lake Waipu until such time as a new consent application for land disposal can be submitted.</p> <p>The scope of this project includes purchase of land for disposing of treated wastewater (instead of discharge to Lake Waipu), the installation of irrigation equipment and an upgrade of the existing Rātana Pā wastewater treatment plant.</p>			
Project Budget		\$2,425,000	Spend to Date
Estimated Costs to Complete		\$2,322,158	Forecast Cost at Completion
% Spent of Forecast Cost		4%	Variance: Forecast Cost / Budget
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		The purchase agreement for suitable land has been finalised and signed by the landowners and RDC. The irrigation methodology and programme are being planned now.	
Cost		The 2020-21 Annual Plan included \$1.55m budget spread across various line items for this project. \$875,000 is being granted to RDC by Horizons Regional Council out of the funding they will receive from the Ministry for Environment, which is included in the budget. The estimated costs shall be finalised with actual construction costs to dispose of the wastewater to the purchased land parcel once an irrigation method has been specified or designed.	
Quality		No concerns to date.	
Risk		No concerns to date.	
Tasks Completed Last Month	Kick off workshop with iwi and stakeholders Subdivision works ongoing		
Tasks Forecast This Month	Continue subdivision work Continue working with WSP to plan irrigation Schedule further iwi engagements Prepare for the following: <ul style="list-style-type: none"> - Drafting of technical reports and AEE in first quarter of 2022 - Further consultation with findings/more design - Draft conditions for discussion with Regional Council and stakeholders - Lodge application in second quarter of 2022 		


4. Te Matapihi, Bulls (Community Centre, Bus Lane and Town Square)

Project Status			
<p>The scope of this project is the final commissioning of Te Matapihi (Bulls Community Centre) and the creation of a Town Square and Bus Lane.</p> <p>This report does not consider any future Te Matapihi enhancements regarding Changing Rooms. Privacy screens will be supplied to Te Matapihi to allow groups to get changed for the Christmas productions, and feedback will be sought on their effectiveness.</p> <p>The contract for construction of the bus lane and town square has been signed and begins on 26 October 2021. Communication has been sent out to ensure public awareness in plenty of time.</p>			
Project Budget (Bus Lane and Town Square)	\$1,025,603	Spend to Date	\$50,209
Estimated Costs to Complete	\$975,394	Forecast Cost at Completion	\$1,025,603
% Spent of Forecast Cost	5%	Variance: Forecast Cost / Budget	0%
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		No programme has been developed for the Te Matapihi changing rooms. The contract with ID Loaders has been signed to start construction. The start date was 26 October 2021 and completion date is 25 February 2021.	
Cost		Final construction budget for Te Matapihi to be reviewed as part of the project closure report.	
Quality		Performance of the elevator has significantly improved. Finalisation of the Town Square, with artwork, seating, and rubbish bins, to be undertaken.	
Risk		All defects and snags have been resolved at Te Matapihi. No current significant risk with the Bus Lane and Town Square.	
Tasks completed last month	Signed final construction contract for Bus Lane and Town Square. Construction began on the bus lane in October. Public communications went out regarding construction commencing. Design for bus shelters and rubbish bin placement.		
Tasks forecast this month	Confirmation of contract with JV Partners for the additional green area within the Town Square. Progression of construction of bus lane and town square. Begin the Te Matapihi project closure report, which is expected to be delivered in February 2022. Remediate the kitchen odour. Meet with organisations who have made Christmas bookings to seek operational improvements from last year.		

5. Taihape Memorial Park Redevelopment (Amenities Building and options investigation for the Grandstand)

ITEM 11.6

Project Status			
<p>The scope of this project is the construction of a new Taihape Amenities Building and investigations of options for the Taihape Grandstand Strengthening (consulted on during LTP period, with a final resolution to be made in June or July).</p> <p>Preliminary design is underway to provide costings of the strengthening of the Grandstand. A site visit was planned but had to be delayed due to COVID-19 lockdowns. This has now occurred. \$1m was allowed for the Grandstand in the LTP. Current costs for investigations and preliminary design are expected to be approximately \$150,000. This will leave approximately \$850,000 for construction works and this budget will reduce further if additional consultancy or consenting costs are required.</p> <p>Priced tenders for the Amenities Building close on 19 November 2021. This was delayed by 4 days due to constraints with subcontractors' ability to price the works.</p>			
Taihape Grandstand			
Project Budget	\$1,000,000	Spend to Date	\$110,820
Estimated Costs to Complete	\$889,180	Forecast Cost at Completion	\$1,000,000
% Spent of Forecast Cost	11%	Variance: Forecast Cost / Budget	0%
Taihape Amenities Building			
Project Budget	\$3,100,000	Spend to Date	\$320,924
Estimated Costs to Complete	\$2,779,076	Forecast Cost at Completion	\$3,100,000
% Spent of Forecast Cost	10%	Variance: Forecast Cost / Budget	0%
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		Programme for Amenities Building on track. Complete Design for Amenities Building and award contract to builder by end of 2021.	
Cost		Any approved scope changes will impact on the amenities budget – the PMO would require Council endorsement before approving any other work. The \$1m budget for the Grandstand includes investigation, staff time, design, consenting and construction works.	
Quality		New building construction work only to start when all design completed, and scope confirmed (lessons learned from Bulls Te Matapihi)	

Risk		No concerns to date. There is a risk of poor public perception of the new amenities building, and public consultation has been undertaken to reduce the risk.
Tasks completed last month	<u>Amenities Building</u> Building Consent Application lodged <u>Grandstand</u> Strengthening options completed Costings for options completed with QS	
Tasks forecast this month	<u>Amenities Building</u> Decide on process for name decision Complete tender process and award construction contract Price tender to be received 18/11/2021 <u>Grandstand</u> Review strengthening options Council to decide preference	






Name suggestions for the new Amenities Building to date

Staff researched ownership of the Taihape Memorial Park to determine if there was significant local names or history associated with the area. None was found. It is recommended for the name of the Taihape Amenities Building to be considered by the Taihape Community Board, with a recommendation from them considered at a future Council meeting.

Whole Building	Individual rooms	Reasoning
The Ron		Named after Ron Thomas who was a great sportsman in the Taihape/Whanganui area.
Hautapu Pavilion	Tree species, e.g. Tōtara, Mataī, Kahikatea, Maire or similar	reference to the "Hautapu river park" concept plan that is being enacted by the friends of Taihape group
Awa Block/ Awa Amenities	Rangitīkei, Hautapu, Moawhango & Kawhatau	Taihape has four main Rivers. Māori names describe the place and reflect their living experience. The Awa Block (or Amenities), holds our rivers and our place, it is all about water.
The Nest	Bird themed, each a different bird	Tying in the bird street names
1896	• Sheree Alabaster	Town planning for recreation area.
The Pines	• Eddie Cherry	1940 pine trees from the park were harvested. The proceeds for investment in further development.
The Domain	• Laurie Devlin-Hammer Thrower	
	• TCDT	was original name for venture. Recreation Park came later Then colloquially 'The Rec'.






6. Marton Industrial Park and Rail Hub

ITEM 11.6

Project Status			
A new rail hub to accommodate forestry operations will be constructed in Marton. This will include a double rail siding, log yard with debarking facility, and associated businesses.			
Project Budget	\$9,850,000	Spend to Date	\$1,332,687
Estimated Costs to Complete	\$8,517,313	Forecast Cost at Completion	\$9,850,000
% Spent of Forecast Cost	14%	Variance: Forecast Cost / Budget	0%
Metric	Trend	Comment	
Health and Safety		No near misses or lost time injuries to report.	
Programme		The programme extension of three months has been agreed with MBIE who funded most of the project, and a contract variation signed. The project is now on track.	
Cost		The cost estimate for the rail siding construction exceeds the current budget. The project team is looking at funding and investment options.	
Quality		Quality issues arose with the initial preliminary design of the rail siding. Design revisions are complete, and the quality risk was resolved by the end of May 2021.	
Risk		The programme is three months behind schedule The cost estimate for the rail siding exceeds the current budget.	
Tasks completed last month		<p>P50 design has been approved by KiwiRail.</p> <p>Two mediations with Environment Court undertaken.</p> <p>Discussions with funding partners is progressing.</p> <p>Signals design scope of works between KiwiRail and WSP agreed</p> <p>Early procurement contract received from KiwiRail.</p> <p>Fee offer received from WSP for detailed rail design and civil works design for full development.</p> <p>Test pits and borehole be dug as part of required further detailed geotech investigations</p> <p>Cost estimates for the signalling design to be completed.</p> <p>Progression of land purchase by others.</p>	
Tasks forecast this month		<p>Ongoing work on P85 rail design by KiwiRail.</p> <p>Selection of a funding and development partner.</p> <p>Investigate procurement options for long-lead critical items.</p> <p>Purchase of land by others.</p> <p>Progress resolution of district plan change.</p>	

7. Marton Water Strategy – Sub-project A (New Bore)

ITEM 11.6






Project Status			
<p>The Marton Water Strategy has determined that a new bore is required to replace existing infrastructure to supply potable water to Marton. There will be future sub-projects identified and scoped within the Marton Water Strategy programme of work; the new bore is sub-project A. Other sub-projects will be reported on as they become active.</p> <p>The project will deliver a new bore to provide potable water to Marton that meets the NZ Drinking Water Standards, including:</p> <ul style="list-style-type: none"> – Planning and procurement of required professional services – Location of new bore site – Land acquisition for bore site and testing for quality and quantity – Target volume from bore of 5000 m3 (quantity of water) – Construction of bore – Handover of bore to operations team. <p>The project is being delivered by the MDC Utilities Team. The project is currently in the initiation and planning phase.</p>			
Project Budget		\$1,000,000	Spend to Date
			\$13,475
Estimated Costs to Complete		\$986,525	Forecast Cost at Completion
			\$1,000,000
% Spent of Forecast Cost		14%	Variance: Forecast Cost / Budget
			0%
Metric	Trend	Comment	
Health and Safety		Physical works have not begun. Health and Safety requirements/considerations will be included in tender documents for procurement of key services.	
Programme		Minor delays have been experienced in procurement of hydrologist services due limited suppliers in the region. A specialist outside of the region has been approached and an offer of service has been received. MDC will seek RDC approval of this offer of service in due course. Programme loss to be recovered.	
Cost		The project remains within budget.	
Quality		No concerns to date.	
Risk		Minor risk to project schedule identified due to delay in procurement to hydrogeologist, however an alternative provider has now sent through an offer of service.	

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Tasks completed last month	<p>Contacted original hydrogeologists and confirmed their unavailability to update the hydrogeology survey.</p> <p>Identified alternative supplier and sent brief for works.</p> <p>Received offer of service from hydrogeologist.</p> <p>Initial drafting of tender documentation for construction works.</p>
Tasks forecast this month	<p>Procure an update of hydro geologist survey via Request for Proposal.</p> <p>MDC Project Lead work with RDC on appropriate bore sites (considering both Council owned and non-Council owned land).</p> <p>Early engagement with involved iwi groups (to be led by RDC).</p> <p>Initiate discussions on reasonable use, and assess need for demand management plan.</p>

8. Regional Treatment Plant Consenting Programme

ITEM 11.6

Programme Status			
<p>WSP has been engaged to deliver a programme of treatment plant consents for Rangitikei District Council. The contract is for four years.</p> <p>The outcome of this programme is current consents on all treatment plants, which can be regularly complied with. This will resolve non compliances with our regional council consents. Variations to date include:</p> <ol style="list-style-type: none"> 1) Taihape Water Treatment Plant optimisation (\$32,350) – refer to item for decision below 2) Hunterville Wastewater Treatment Plant new consent – noted under resolution 21/RDC/322 that a new consent will be sought. Costs will be presented to Council for approval once known (expected January 2022). 			
Project Budget	\$452,655	Spend to Date	\$79,791
Estimated Costs to Complete	\$372,864	Forecast Cost at Completion	\$452,655
% Spent of Forecast Cost	18%	Variance: Forecast Cost / Budget	0%
Metric	Trend	Comment	
Health and Safety		WSP Health and Safety Plan prepared prior to site visits.	
Programme		Ratana programme to be revised now that land purchase area secured, looking to lodge application early second quarter 2022. Bulls WTP lodged in time to secure s124b existing use rights. Hunterville WWTP request for assistance, programme to be established	
Cost		Forecast completion cost is on budget	
Quality		No concerns to date.	
Risk		<p>Risk 1: Programme – slight delays to start while waiting on information to be provided for some sites (flow and quality data). Ability to re-establish programme.</p> <p>Risk 2: Scope creep – nothing identified at this stage, early variations identified by RDC.</p> <p>Risk 3: Cost of upgrades. Not known at this stage, needs to be balanced against stakeholder expectations. Watching brief to be kept</p> <p>Risk 4: Delivery of CIAs. Continue to work with RDC and iwi to understand information requirements and implications as they come to hand. Ongoing consultation is allowed for.</p> <p>Risk 5: Legislative changes. Various legislation changes have occurred since most of the consents of existing sites were approved. Need to ensure that information within consent applications is fit for purpose to be able to evaluate against legislative requirements.</p> <p>Risk 5: Preferred site for Ratana may face consent challenges due to dunes having been identified as rare habitat (under Schedule F of the Horizons One Plan).</p>	

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Tasks completed last month	<p>Request to assist with Hunterville WWTP, WSP to work with Aquanet. Second Taihape WWTP hui held 18th October. Rātana WWTP consultation meeting held 12th November (via zoom). Taihape water intake investigation underway, site visit including survey of site 14th October. Report drafting and options assessment underway. Draft report of desktop review alternative water supply source prepared, senior review being completed. Bulls public water supply replacement consent accepted by Horizons Regional Council and initial consultation meeting with representative of Ngati Apa undertaken.</p>
Tasks forecast this month	<p>Decision from Horizons regarding Bulls public water supply. Commence new consent for Hunterville WWTP.</p>
<p>Item for decision: Officers recommend that Council approves a variation to this contract of \$32,350 for optimisation of Taihape Water Treatment Plant to limit consent limit exceedances. This variation complies with the procurement policy and can be funded from existing budgets.</p>	

Miscellaneous

1. Marton Memorial Hall

The detailed seismic assessment report has been completed for the Hall which has received a rating of 41% NBS. Officers will commission a design of the seismic improvements required to bring the Hall to 67% NBS, and a cost estimate of the improvements. No decisions will be made until other Detailed Seismic Assessments of Council-owned buildings are complete and the impact on capital budgets is known.

The current upgrades at the hall are nearing completion, with the conversion of the bathrooms to accessible bathrooms yet to be completed – a building consent has been lodged for this work, and it is envisaged that the hall can be used by the public while the bathroom alterations are completed. A reopening event is planned for January 2022, with a date to be confirmed in December 2021.

2. Rangitikei Active Gym in Marton Swim Centre

The roofing iron has arrived for the asbestos removal and re-roof of the gym – the swimming pool area has already been re-roofed and had asbestos removed. The gym is restricted in size by this work, and staff have worked collaboratively with the operator on solutions to the reduced size to mitigate the impact on the operator and gym members.

3. Marton Civic Centre

Better Business Case workshops are underway, two have been completed with small stakeholder panel and one workshop which invited all councillors and some relevant RDC positions.

A registration of interest (ROI) has been released on GETS by the PMO for concept designs for a potential new building for the Marton Civic Centre. This is an activity to run in parallel to the business case process as part of the option identification of the business case. We have received 13 very good submissions for this ROI and will shortlist four architecture firms which will be paid a reasonable lump sum to prepare a concept design. These concept designs can be used in future decision making, once the business case has been approved by Council.



















4. Te Matapihi Changing Rooms

The PMO wishes to work with the user groups represented by Jane Dunn and to gather feedback on the hall use after this year's Christmas and end of year productions and events. A full report is expected to come back to Council in the March 2022 meeting.

5. Bulls Water Tower

A proposal was put forward by officers to the last Assets and Infrastructure Committee to call for submissions from the public for a design of artistic improvements to the Bulls Water Tower. This was endorsed by the committee and a plan for the project is being prepared for the December 2021 Assets and Infrastructure Committee.

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Legend			
Budget			
+/- 0-5% of Budget	Unchanged 	Risk increasing towards Amber 	Risk decreasing away from Amber 
+/- 6-15% of Budget	Unchanged 	Risk increasing towards Red 	Risk decreasing away from Red 
+/- >15% budget variance	Unchanged 	Risk increasing 	Risk decreasing 
Programme			
Completion Date not Affected	Unchanged 	Risk increasing towards Amber 	Risk decreasing away from Amber 
Up to three months delay to Completion Date	Unchanged 	Risk increasing towards Red 	Risk decreasing away from Red 
More than three months delay to Completion Date or Critical Date at risk	Unchanged 	Risk increasing 	Risk decreasing 

Recommendation

That the Project Management Office Report – November 2021 be received.

12 Discussion Items

12.1 Te Tau Hou Māori - Maori New Year

Author: Jen Britton, Strategic Advisor - District Promotions

1. Reason for Report

- 1.1 Staff will discuss this item during the meeting.

Recommendation

If needed:

12.2 Three Waters

Author: Ash Garstang, Governance Advisor

1. Reason for Report

- 1.1 It was requested during the 06 April 2021 meeting that this be added as a standing discussion item for future meetings.

Recommendation

If needed:

12.3 COVID-19 Vaccination Rates

Author: Soraya Peke-Mason, TRAK representative

ITEM 12.4

1. Reason for Report

- 1.1 It was requested during the 12 October 2021 meeting that this be added as a standing discussion item for future meetings.

Recommendation

If needed:

12.4 Climate Change Action Committee

Author: Chris Shenton, TRAK representative

1. Reason for Report

- 1.1 It was requested during the 12 October 2021 meeting that this be added as a standing discussion item for future meetings.

Recommendation

If needed:

13 Pānui / Announcements

14 Late Items

15 Future Items for the Agenda

16 Meeting Schedule for 2022

The Ratana Community Board is scheduled to meet on the below dates in 2022:

- 08 February
- 12 April
- 14 June
- 09 August
- 04 October
- 13 December

17 Meeting Closed / Karakia