

# ORDER PAPER

## TURAKINA COMMUNITY COMMITTEE MEETING

**Date:** Thursday, 5 October 2023  
**Time:** 7.00pm  
**Venue:** The Anglican Church Hall, St George's  
State Highway 3  
Turakina

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**Chair:** Mr Duran Benton  
**Deputy Chair:** Ms Linda O'Neill  
**Membership:** Ms Rachel Cvitanovich  
Mr Ian Stephens  
Cr Brian Carter  
HWTM Andy Watson

## Purpose of the Committee

- To provide a local link and point of contact for Council liaison with the community.
- To provide for the exchange of information, communication, and to assist with the Council's consultative processes.
- To exercise delegated authority for the annual allocation of \$1.00 per rateable property for "defined small local works" in line with the guidelines provided<sup>1</sup>.
- Particularly, to help ensure that any minor remedial or renewal works are brought to Council's attention through the Request for Service procedure, by promoting its use and advising community members on how to use it.
- To be the first point of contact (prior to Council) for community groups. Where this is not possible, the Committee will be informed of the approach by the community group to the Council.
- Applications for the Parks Upgrade Partnership Fund are considered and commented on by the Committee prior to the application being considered by Council.
- Placemaking initiatives that are taking place on Council land will be considered and commented on by the Committee before the application is considered by the Chief Executive.
- To engage with wider/small communities of the ward represented.

For any enquiries regarding this agenda, please contact:

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<sup>1</sup> Appended to the Delegations Register

**Notice is hereby given that a Turakina Community Committee Meeting of the Rangitīkei District Council will be held in the The Anglican Church Hall, St George's, State Highway 3, Turakina on Thursday, 5 October 2023 at 7.00pm.**

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## **AGENDA**

### **1 Welcome**

### **2 Apologies**

### **3 Public Forum**

### **4 Conflict of Interest Declarations**

Members are reminded of their obligation to declare any conflicts of interest they might have in respect of items on this agenda.

### **5 Confirmation of Order of Business**

That, taking into account the explanation provided why the item is not on the meeting agenda and why the discussion of the item cannot be delayed until a subsequent meeting, [enter item number](#) be dealt as a late item at this meeting.

## 6 Confirmation of Minutes

### 6.1 Confirmation of Minutes

**Author:** Kezia Spence, Governance Advisor

#### 1. Reason for Report

- 1.1 The minutes from **Turakina Community Committee Meeting held on 10 August 2023** are attached.

#### Attachments

1. **Turakina Community Committee Meeting - 10 August 2023**

#### Recommendation

That the minutes of Turakina Community Committee Meeting held on 10 August 2023 [**as amended/without amendment**] be taken as read and verified as an accurate and correct record of the meeting, and that the electronic signature of the Chair of this Committee be added to the official minutes document as a formal record.

ITEM 6.1

# MINUTES



ATTACHMENT 1

## **UNCONFIRMED: TURAKINA COMMUNITY COMMITTEE MEETING**

**Date:** Thursday, 10 August 2023  
**Time:** 7.00pm  
**Venue:** The Anglican Church Hall, St George's  
State Highway 3  
Turakina

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**Present** Ms Rachel Cvitanovich  
Ms Linda O'Neill  
Mr Ian Stephens  
Mr Duran Benton  
Cr Brian Carter  
HWTM Andy Watson

**In attendance** Carolyn Bates  
John Whitaker

**Order of Business**

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<b>10</b>	<b>Discussion Items</b> .....	<b>6</b>
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## 1 Welcome

## 2 Apologies

No apologies received.

## 3 Public Forum

Rachel Cvitanovich from Whangaehu wanted to acknowledge Graeme Pointon for his assistance to complete the license to occupy at the Whangaehu hall, and Pio Rowe in completing the request for service for the Whangaehu signage.

## 4 Conflict of Interest Declarations

Nil.

## 5 Confirmation of Order of Business

Carolyn Bates spoke of a “meet the candidates” plan for 22<sup>nd</sup> September at Rangitikei College. There is a bus organised by GoBus from Hunterville to Marton. Questions can be submitted prior to the meeting at [rangitikei2023@gmail.com](mailto:rangitikei2023@gmail.com). Taihape is holding a meet the candidates on 26<sup>th</sup> Sept.

Marton Community Committee meets on the Wednesday prior to the TCC bimonthly meeting, and meets informally on the intervening month.

## 6 Confirmation of Minutes

**Resolved minute number 23/TCC/012**

That the minutes of Turakina Community Committee Meeting held on 8 June 2023 **without amendment** be taken as read and verified as an accurate and correct record of the meeting, and that the electronic signature of the Chair of this Committee be added to the official minutes document as a formal record.

Ms L O'Neill/Ms R Cvitanovich. Carried

## 7 Chair's Report

### 7.1 Chair's Report - August 2023

Durry met with Mel and Gaylene from RDC; he shared other rural area's Community Plans and believes Turakina should try again to implement a plan. The communication plan was also discussed to improve communication between council, committee members and the community. Acknowledge the passing of Dave Matenga from the Ben Nevis.



**Resolved minute number 23/TCC/013**

That the verbal Chair's Report – August 2023 be received.

Mr D Benton/Cr B Carter. Carried

## 8 Reports for Decision

### 8.1 Mayor's Report - 25 July 2023

The committee was provided with context for other councils post cyclone and an understanding of the Local Government Conference, and roading procurement process including the Financial Assistance Rate increase for RDC.

**Resolved minute number 23/TCC/014**

That the Mayor's Report – 25 July 2023 be received.

HWTM A Watson/Mr D Benton. Carried

### 8.2 Review of Committee's Terms of Reference

**Resolved minute number 23/TCC/015**

That the Turakina Community Committee consider their Terms of Reference and provide any suggested changes to staff.

Mr D Benton/Ms R Cvitanovich. Carried

**Resolved minute number 23/TCC/016**

That the Turakina Community Committee agree to a yearly allocation of \$800 for the 2023/24 financial year.

Mr D Benton/Mr I Stephens. Carried

### 8.3 Small Projects Fund Update - June 2023

1. Allocation 1.1 The yearly allocation of the 2023/24 Small Projects Fund for the Turakina Community Committee is \$1,253.40. This includes the carry over from the previous financial year.  
1.2 The yearly allocation aligns with the financial year, from 01 July to 30 June. In February 2016 Council resolved to allow carry-forwards from one financial year to the next, of up to 100% of the annual allocation for any Committee or Board's Small Projects Fund2 , with the proviso that this be a specific resolution from the Committee.

**Resolved minute number 23/TCC/017**

That the 'Small Projects Fund Update – August 2023' report be received.

Mr D Benton/Ms L O'Neill. Carried

**Resolved minute number 23/TCC/018**

Move that the committee offers financial support to the Turakina Tennis Club for advertising and prizes to hold a tournament to encourage enrolments for the club. This follows on from a discussion about the tennis club going into recess.

Cr B Carter/Ms L O'Neill. Carried

## 9 Reports for Information

### 9.1 Funding Schemes Update - July 2023

The report was taken as read.

**Resolved minute number 23/TCC/019**

That the Funding Schemes Update – August 2023 be received.

Mr D Benton/Ms L O'Neill. Carried

### 9.2 RDC Engagement and Consultations

The report was taken as read.

**Resolved minute number 23/TCC/020**

That the report 'RDC Engagement and Consultations' be received.

Mr D Benton/Ms L O'Neill. Carried

### 9.3 Communication Plan

The report was taken as read.

**Resolved minute number 23/TCC/021**

That the Communication Plan be received.

Cr B Carter/Ms R Cvitanovich. Carried

## 10 Discussion Items

### 10.1 Community Partner update- Request for Service

Request for Service – the process diagram for this was attached for information.

**10.2 Community Plans**

Suggested ideas to lift profile of TCC by small article in the Turakina and Whangaehu schools newsletter, a notice at Whangaehu Hall, petrol station and Koitiata notice board and use of local FB pages to offer explanations of borders of areas for committee, use of Request for service, Melanie Bovey to assist.

Regarding the community plan, suggest bringing people together, or using opportunities to canvas people on their thoughts ie: the voting booth

Suggest TCC meet informally monthly, form action lists and prepare items for next agenda

Recommendation. General agreement of all present.

Action List	Due date	Outcome
Durry to arrange informal TCC meeting	For September	
Durry to update FB page	September	
Rachel to update Hall committee	Next meeting date	
Linda to talk with Tennis club	September	

**The meeting closed at 8.12pm.**

**The minutes of this meeting were confirmed at the Turakina Community Committee held on 5 October 2023.**

.....  
**Chairperson**

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## **7 Chair's Report**

### **7.1 Chair's Report - October 2023**

**Author: Duran Benton, Chair**

#### **1. Reason for Report**

1.1 The Chair will provide a verbal report.

#### **Recommendation**

That the verbal Chair's Report – October 2023 be received.

## 8 Reports for Decision

### 8.1 Mayor's Report - September 2023

**Author:** Andy Watson, His Worship the Mayor

It seems like Local Government is in a holding pattern ahead of the general elections. With Government having made many legislative changes in the last few weeks such as enacting the 10 Water Entities and the RMA (Resource Management Act) we as a Local Government sector are struggling to understand the effects that these changes bring and in the “blue corner” National has promised a repeal of most of those new laws. I feel for staff trying to understand and resource what is a very undecided future.

The way that Local Government operates also needs reform and for the last couple of years there has been a huge effort from working parties to look at the future of Local Government, how it is funded and what its role is in New Zealand. This work needed to be done. Local Government is being asked to do more and more over time. No longer is our work just about core services such as roading, rates and rubbish. We are responsible for the guardianship of our environment, coping with climate change and are involved with all sorts of social issues such as housing, health, economic development, and all of the “wellbeings” of our residents.

On 17 September myself and Councillor Fi Dalgety, along with most Mayors and many Councillors attended a meeting in Wellington to discuss the 17 recommendations on the Future For Local Government. Details of those recommendations can be found here – <https://www.rangitikei.govt.nz/council/publications/the-future-for-local-government-report>

I have also attached an analysis that explains the FFLG Panel’s recommendations, summarises their pros and cons and poses some questions for consideration. This looks at how likely Local Government and Central Government support is for each recommendation and is based on member feedback over the past two years together with analysis of councils’ submissions.

Many of these recommendations have merit but the difficulty is for Local Government to adopt them, they have to be funded. One of the recommendations suggest that funding could be delivered by a percentage of the GST gathered, to be returned to the district. My concern is that both Government and the opposition have been aware of and involved in the discussions around these recommendations for some time and neither party has been willing to support them as part of their election manifesto. So it is quite possible that there may be no change at all.

Along with Alan Buckendahl, President of Marton RSA, I attended a memorial service in Australia recently for Danniell Lyon or “Diesel” as he was known. Danniell died piloting a helicopter in Australia flying for the Australian Defence Force in July. The local connection is that for some time he was posted to Ohakea on secondment flying for No.3 Squadron here. Danniell joined our RSA, became involved in our district, attended our events and fully involved himself within our patch. New Zealand Defence offered Alan and I the chance to fly to Australia along with members of the No.3 Squadron to represent New Zealand at the memorial service via a C130 (Hercules) flight. I would like to thank both the Australian and New Zealand Defence Forces for making that happen.

Unfortunately, while I was involved with the Australian memorial service on the 13<sup>th</sup> and 14<sup>th</sup> of September I was unable to attend a series of events back home. I am yet to catch up on the RRCC (Rangitikei River Catchment Collective) AGM that was held while I was away. It is a pity I wasn’t

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there, but I was represented by Councillor Dalgety and I will ask her to comment as part of my Mayor's Report. The RRCC does some amazing work that they fund themselves on improvements to our waterways and they deserve recognition. I also missed the Opening of the Military Working Dogs Facility at Ohakea which I understand is quite a significant step forward in the range of facilities offered by Ohakea. The last thing I missed was being part of Council's workshop on the Roding Procurement Contract options for Rangitikei District Council. I have spoken about this before but this is essentially a process where we decide who will maintain our district's roads over the next up to 9 years. At the time of writing this I am looking forward to a briefing by the Chair of Assets Dave Wilson and Senior Staff ahead of today's Council meeting. This is an issue that will be further discussed in Public Excluded as part of this Council meeting.

I did however get back in time on the 14<sup>th</sup> to attend an inaugural meeting of the Business Rangitikei Official Launch in Marton in the Opal Lounge at Cooks Bar. For some time the businesses in the Rangitikei have felt as though they haven't had a combined representation to Council. The turnout of local businesses to this event was phenomenal and I am looking forward to Council having the opportunity to work with that group. In some ways with the demise of Project Marton there has been no local voice in Marton and this is a significant step forward.

On the weekend I attended a cleanup in Bulls as part of the national weekend sponsored by Smart Environmental. I thank the members of the community who turned up to support this in Bulls. It gave me the opportunity, along with others, to pick up a huge amount of rubbish for example around the Bulls Bridge and correct what has been an eyesore for people visiting our community for some time. I have attached a photograph of the rubbish I collected on my own trailer.

Recently we had a resignation from Kelly Widdowson who led the formation and operation of the Youth Council for the Rangitikei. I appreciate the work that Kelly has done with youth from right across our district and the work that she has done with Forge Boxing in Marton and wish her well.

Recently Nga Wairiki Ngati Apa received a very large delegation from the followers of the Ratana faith that served as an introduction to the new Tumuaki of Ratana, Sonny Tumou. This took place at the Marton Memorial Hall and was a very significant occasion for both Ratana and our Iwi and I was pleased to be able to represent Council and sit alongside Iwi and support them.

During September I also attended the opening of the new interactive 3D squash court in Taihape. Tyson Burrows and Darryl O'Hara have been instrumental in securing funding for what is one of only three interactive squash courts in New Zealand. The court will provide squash and racquet-ball training for A-Graders as well as a virtual arcade for interactive junior level fun. I have included a photograph of the cutting of the ribbon by Chris Renshaw our local representative on the Four Regions Trust who provided funding towards the court.

## Mayors Engagement

September 2023

1	Attended Tour of Marton/Bulls with Interim Chief Executive
3	Attended Church Service at Ratana
4	Attended weekly LTP meeting with staff Attended weekly meeting with Interim Chief Executive Attended Climate Action Joint Committee Meeting Attended Mayoral Forum
5	Attended Emergency Management Joint Standing Committee Meeting Attended Regional Transport Committee Meeting Attended weekly meeting with Deputy Mayor Attended Marton Development Group AGM
6	Attended monthly ELT meeting for Governors Q&A Attended Funeral for Erina True Attended Bulls Museum progress update meeting
7	Attended Working Group Meeting – Review of Revenue & Financing Policy Attended LTP workshop
8	Attended Mangaweka School Environ Awards Attended Bio Forestry meeting in Wellington
10	Attended Taihape Squash Club Grand Opening of Interactive Court
11	Attended CE Recruitment meeting with Jackson Stone Attended weekly LTP meeting
12	Attended weekly meeting with Interim Chief Executive Attended weekly meeting with Deputy Mayor
13	Attended Memorial service for Capt Danniell ‘Diesel’ Lyon in Nowra Australia
14	Attended Business Rangitikei Official Launch
15	Attended Accelerate25 Lead Team meeting
17	Attended Te Matoro o te Tumuaki Tuawaru o te Haahi Ratana Attended Choose Localism – a Future by Local Government LGNZ Hui
18	Attended Choose Localism – a Future by Local Government LGNZ Hui
19	Attended Regional Transport Matters Fortnightly Zoom Attended weekly meeting with Interim Chief Executive Attended Three Waters Reform Provisions - Rural Water Schemes Meeting with DIA Attended weekly meeting with Deputy Mayor
20	Attended breakfast meeting with Mayor Helen Worboys Attended weekly LTP meeting

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	Attended meeting with Ministry of Education and Taihape Area School
21	Attended Risk/Assurance Committee Meeting Attended Assets & Infrastructure Workshop
22	Attended fortnightly discussion on Economic Development with staff Attended Chief of Air Force Change of Command Ceremony at Ohakea Attended Ceremonial Start of Daybreaker Rally in Feilding
23	Attended Spring Fling in Taihape
25	Attended Marton Christian Welfare Council AGM Attended weekly meeting with Interim Deputy Chief Executive
26	Attended weekly meeting with Deputy Mayor
28	Attended Finance/Performance Committee Meeting Attended Council Meeting Attended Manawatu-Whanganui Disaster Relief Fund Trust AGM

**Attachments:**

1. **Interactive 3D Squash Court - Taihape** [↓](#)
2. **Bulls Clean Up Day - Rubbish Collected** [↓](#)
3. **Elected Member Attendance** [↓](#)
4. **FFLG Recommendations** [↓](#)

**Recommendation**

That the Mayor's Report – September 2023 be received.





ITEM 8.1 ATTACHMENT 2



Elected Members

Date	Meeting	HWTM	Wilson	Calkin	Carter	Daigety	Duncan	Hiroa	Lambert	Loudon	Maughan	Raukawa	Wong	Notes
25-Oct-22	Council (Inaugural)	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	
03-Nov-22	Council	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	
14-Nov-22	Creative NZ Committee	PR					PR							
16-Nov-22	Audit and Risk	PR	PR	AT		PR		PR		AT	AT			
21-Nov-22	HRWS	PR							PR		AT			
23-Nov-22	Finance/Performance	PR	PR	AP	PR	PR	PR	AP		PR	PR		PR	There was confusion re membership of the committee
23-Nov-22	Council	PR	PR	PR	PR	PR	PR	AP	PR	PR	PR	AP	PR	HWTM was late due to Council business
29-Nov-22	ERWS	AP									PR		AT	Meeting not held due to lack of quorum
29-Nov-22	Bulls													
30-Nov-22	Santoft DMC	PR		PR	PR									
01-Dec-22	Turakina CC	PR			PR									
12-Dec-22	Hunterville CC	PR				PR			PR					
13-Dec-22	TRAK	PR					PR							
14-Dec-22	Taihape CB	PR					PR						PR	
14-Dec-22	Marton CC													Meeting not held due to lack of quorum
15-Dec-22	Finance/Performance	PR	PR	PR	PR	PR	AT			PR	PR		PR	
15-Dec-22	Council	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	
20-Dec-22	Ratana CB	PR	AT		AT									
26-Jan-23	Workshop	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	
01-Feb-23	Santoft DMC	PR		AT	PR									
08-Feb-23	Taihape CB	PR					PR	AT					PR	
08-Feb-23	Marton CC	CB	AB								AB			
09-Feb-23	Workshop	PR	AP	PR	PR	PR	PR	PR	PR	PR	PR	AP	PR	
09-Feb-23	Turakina CC	PR			PR									
13-Feb-23	Hunterville CC	CB				PR			PR					
14-Feb-23	Ratana CB	PR						PR						
16-Feb-23	Workshop	PR	PR	PR	PR	PR	PR	AP	PR	PR	PR	AP	PR	
22-Feb-23	Finance/Performance	PR	PR	AP	PR	PR				PR	PR		PR	
22-Feb-23	Council	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	AP	PR	
1 Mar 23	Workshop	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	AP	PR	
07 Mar 23	ERWS	PR									PR		PR	
09 Mar 23	A&I Workshop	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	
09 Mar 23	P&P	PR	PR				PR	PR	PR		AP			
13 Mar 23	HRWS	CB				PR			PR					
14 Mar 23	BCC	PR		PR	PR									
15 Mar 23	R&A	PR	PR	AT		PR		AP		PR				
15 Mar 23	Council	PR	PR	PR	PR	PR	PR	AP	PR	PR	PR	PR	PR	
20 Mar 23	Youth	PR					PR						PR	
30-Mar-23	Finance/Performance	PR	PR	PR	PR	PR				AP	PR		PR	
30-Mar-23	Council	PR	PR	PR	PR	PR	PR	PR	PR	AP	PR	PR	PR	

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4-Apr-23	Ratana CB	CB						PR					
6-Apr-23	Turakina CC	PR			PR								
11-Apr-23	TRAK	PR					PR	PR					
11-Apr-23	Maori Rates Remission	PR					PR	PR					PR
11-Apr-23	Omatane RWS						PR						
12-Apr-23	Taihape CB	PR					PR						PR
12-Apr-23	Marton CC	CB	PR				AT				PR		
13-Apr-23	Assets/Infrastructure	PR	PR		PR	PR	PR		PR	PR			PR
17-Apr-23	Youth						PR						PR
17-Apr-23	Hunterville CC	CB	AT				AP			PR			
20-Apr-23	Workshop	PR	PR	PR	PR	PR	AP	PR	AP	PR	PR	AP	AP
26-Apr-23	Council	PR	PR	PR	PR	PR	PR	AP	PR	PR	PR	PR	PR
27-Apr-23	Sport NZ RTF	CB	AT	PR	AT						PR		
27-Apr-23	Finance/Performance	CB	PR	PR	PR	PR	AP				PR	PR	PR
10-May-23	Bulls CC	AP				PR							
11-May-23	Annual Plan Hearings	PR	PR	PR	PR	PR	PR	AP	PR	PR	PR	AP	PR
11-May-23	Annual Plan Hearings	PR	PR	AP	PR	PR	PR	AP	PR	PR	PR	AP	PR
15-May-23	HRWS	PR					PR			PR			
15-May-23	Youth	PR					PR	AP					PR
18-May-02	Workshop	PR	PR	PR	PR	PR	PR	AP	AP	PR	PR	AP	PR
24-May-23	Finance/Performance	PR	PR	AP	PR	PR				PR	PR		PR
24-May-23	Council	PR	PR	AP	PR	PR	PR	AP	PR	PR	PR	PR	PR
1-Jun-23	Council	PR	PR	PR	PR	PR	PR	AP	AP	PR	PR	AP	PR
6-Jun-23	ERWS	PR									PR		PR
6-Jun-23	ORWS	PR						PR					
7-Jun-23	Creative NZ Committee	CB						PR					
8-Jun-23	Turakina CC	PR			PR								
12-Jun-23	Hunterville CC	PR								PR			
13-Jun-23	Ratana CB	PR						AP					
14-Jun-23	Taihape CB	CB					PR	AT					AP
14-Jun-23	Marton CC	PR	PR								PR		
15-Jun-23	Workshop	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	AB	PR
15-Jun-23	Policy / Planning	PR	PR				AT	PR	PR	PR			
19-Jun-23	Youth Council	PR						PR					PR
20-Jun-23	TRAK	PR						PR	PR				
22-Jun-23	R&A	PR	PR	AT		PR					PR		
22-Jun-23	Council	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR
29-Jun-23	Finance/Performance	PR	PR	PR	PR	PR					PR	PR	PR
29-Jun-23	Council	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR
11-Jul-23	McIntyre Reserve	PR											PR
12-Jul-23	AIN Meeting	PR	PR		AP	PR	PR			PR	PR	AP	PR
12-Jul-23	Workshop	PR	PR	PR	AP	PR	PR	PR	PR	PR	PR	AP	PR
12-Jul-23	Bulls CC	PR				PR						AT	
13-Jul-23	Workshop	PR	PR	PR	AP	PR	AP	PR	PR	PR	PR	AP	PR
17-Jul-23	HRWS	PR					PR			PR			
19-Jul-23	SDMC												
25-Jul-23	Council	PR	PR	AP	PR	PR	AP	PR	PR	PR	PR	PR	PR

Minutes not received

3-Aug-23	Workshop	PR	PR	PR	PR	PR	AP	PR	PR	PR	PR	PR	AB	PR
7-Aug-23	HCC	PR				PR			PR					
8-Aug-23	TRAK	PR					PR							
8-Aug-23	Ratana CB	PR						PR						
9-Aug-23	Taihape CB	PR					PR							PR
9-Aug-23	Marton CC	CB	PR									PR		
10-Aug-23	AIN Workshop													
10-Aug-23	P&P	PR	PR				AT	PR	PR	PR	AT	PR		
10-Aug-23	Turakina CC	PR			PR									
21-Aug-23	Youth Council	PR					PR							PR
24-Aug-23	Workshop	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR(PM only)	AP	PR
31-Aug-23	Finance/Performance	PR	PR	PR	PR	PR				PR	PR			PR
31-Aug-23	Council	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR	PR
7-Sep-23	Workshop	PR	PR	AP	PR	PR-AM only	AP	PR	PR	PR	PR	AP	PR	PR
13-Sep-23	Bulls CC													
14-Sep-23	Workshop	CB	PR	AP	PR	PR	PR	AP	PR	PR	PR	PR	AP	PR
21-Sep-23	RA Meeting	PR	PR	AP	PR	PR		AB		PR	PR	AT		
21-Sep-23	AIN Workshop	PR	PR		PR	PR	PR		AP	PR	PR			PR

Attendance not taken

Minutes not received

Present (and is a member of the committee)	PR
Apology	AP
Absent - no apology received	AB
Not a member of the committee	
Not a member of the committee (but still attended)	AT
Not present as on Council business	CB
Attended via Zoom [this indicator is no longer used]	ZM



# HOW DO THE FFLG REPORT RECOMMENDATIONS STACK UP?

In June 2023, the Future for Local Government Panel released its final report.

LGNZ’s 2023 AGM agreed that local government should develop a consensus position or positions on the Panel’s recommendations to put in front of the incoming government. Together we’re aiming to produce a powerful advocacy position that local government can unite behind, covering all aspects of the report but not necessarily agreeing with every recommendation. For example, there may be aspects of the report that collectively we think need to change, and there may be things not addressed in the report that we think we need to be part of a package of change. While we understand the ambition of this task given the range of views in local government, there will be value in challenging ourselves – and being clear about where we think differently from each other, and why.

To help generate that consensus position, we’ve analysed the Panel’s recommendations from a local government point of view. This document sets out the pros and cons of each recommendation, as well as posing some questions for you to consider. The table below also looks at the probable level of support each recommendation has from both local and central government. These are based on all the engagement we’ve done on FFLG over the past two years including multiple workshops, submissions and analysis of councils’ submissions. We’ve suggested some potential broad-brush categorisations:

- ✓ = Likely to be broad/strong levels of support
- ✗ = Unlikely to be broad/strong levels of support
- ? = Uncertain – and may depend on the makeup of the incoming government

Recommendation	What does this recommendation mean?	Pros and cons	Potential LG support	Potential CG support	Questions to ponder
<b>#1 Entrench the purpose of local government, as set out in the Local Government Act 2002, to embed intergenerational wellbeing and local democracy at the heart of local government.</b>	<p>The Local Government Act 2002 (LGA) sets out the purpose of local government: “to enable democratic local decision-making and action by, and on behalf of, communities and to promote the social, economic, environmental and cultural well-being of communities.”</p> <p>However, it’s possible for Parliament to change the purpose of local government with a simple majority. In 2013, a National-led Government changed the purpose of local government: “to meet the current and future needs of communities for good-quality local infrastructure, local public services and performance of regulatory functions in a way that is most cost-effective for households and businesses.”</p> <p>Many councils continued to focus on promoting the social, economic, cultural and environmental wellbeing of their communities by relying on local government having the power of general competence, which says that councils can choose what activities to undertake and how to undertake them.</p> <p>Then in 2019, a Labour-led Government changed the purpose back to enabling democratic local decision-making and action by, and on behalf of, communities and to promote the social, economic, environmental and cultural well-being of communities. The focus on promoting wellbeing sits alongside and guides councils’ obligations to provide infrastructure to their communities.</p> <p>Entrenching the purpose of the LGA means that any change to the purpose would need the support of a 75% super majority of Parliament.</p>	<ul style="list-style-type: none"> <li>↑ We’ve heard support from councils for local government’s ‘wellbeing purpose’.</li> <li>↑ Entrenching local government’s purpose would give local government constitutional recognition and formalise local government’s role and purpose. It would help to recognise local government as an autonomous arm of government.</li> <li>↑ It would also give local government a stronger mandate.</li> <li>↑ It would avoid potential for repeated changes to local government’s purpose, at the whim of politics. Repeated changes make it difficult for councils to operate to their full effect.</li> <li>↑ The current purpose is enabling and supports close connection with communities – changes to the purpose might narrow the scope of local government to focus more on central government priorities.</li> <li>↓ Society, circumstances, and priorities can change. Entrenchment would make it more difficult for the purpose of local government to evolve to meet changing circumstances and priorities.</li> </ul>	✓	✗	<p>Is the current purpose of local government sufficiently broad that it would still be relevant even if there was a change in circumstances and/or priorities?</p> <p>Are there any other provisions in the LGA that you think should be entrenched?</p> <p>Should the LGA itself be entrenched – so that any decision to substantially amend or repeal and replace the LGA requires the support of a super majority?</p>



<p><b>#2 Introduce statutory provisions to reinforce and give effect to the purpose of local government in the Local Government Act 2002, by:</b></p> <ul style="list-style-type: none"> <li>▶ councils setting wellbeing goals and priorities each term, in conjunction with community and hapū/iwi and Māori</li> </ul>	<p>It also means implementing this recommendation would require 75% of Parliament to support.</p> <p>At the moment, there's no explicit requirement for councils to set wellbeing goals and priorities each term with their community and iwi/hapū/Māori. This means councils' approaches vary.</p> <p>But we know that a large number of councils are actively engaging with their communities and iwi/hapū/Māori to set wellbeing goals and priorities, including through long-term plans. Long-term plans set out the outcomes that the council wants to achieve for its community. These outcomes help to inform the decisions that councils make about investing in infrastructure.</p> <p>The Panel's view is that requiring councils to work with their communities and iwi/hapū/Māori to develop wellbeing goals and priorities would help to ensure that councils fulfil their purpose. It would also help councils to ensure that the services they provide are designed to meet the wellbeing needs and priorities of their communities.</p>	<p>↑ Would help guide and prioritise decision-making by councils about the services that they're providing to their communities. ✓</p> <p>↑ Is a way of more actively engaging communities and iwi/hapū/Māori in local government decision-making. ?</p> <p>↓ Setting wellbeing goals and priorities with communities and iwi/hapū/Māori is potentially a costly and time-consuming process.</p> <p>↓ Wellbeing goals and priorities have the potential to change regularly depending on external circumstances, including political preferences.</p>	<p>Is a specific statutory requirement to set wellbeing goals and priorities a good idea, or is more flexibility preferable?</p> <p>How would these wellbeing goals and priorities relate to or be different from the community outcomes included in councils' LTPs?</p>
<p><b>#2 Introduce statutory provisions to reinforce and give effect to the purpose of local government in the Local Government Act 2002, by:</b></p> <ul style="list-style-type: none"> <li>▶ central and local government committing to align wellbeing priorities and agree place-based investment plans.</li> </ul>	<p>Investing in meeting communities' wellbeing needs and priorities is important to local government – we heard that from you in our engagement on the FFLG. But we've also heard that councils often find that central government's investments are not geared towards the needs and priorities that communities have.</p> <p>This recommendation presents an opportunity to think more broadly about the future of the public service in New Zealand and how central and local government can best work together to deliver good outcomes for communities.</p> <p>There's currently no consistent or mandated approach for how central and local government should work together to align wellbeing priorities and agree place-based investment plans that meet those priorities. This means that there's often a lack of alignment between central and local government's priorities and investments.</p> <p>Some councils are working closely with central government agencies to align priorities and invest in communities, for example there are Urban Growth Partnerships between central government agencies, councils and mana whenua in Greater Christchurch, the Waikato, Bay of Plenty and Queenstown.</p> <p>The Resource Management Reforms will introduce mandatory regional spatial planning, and require the councils in a region, along with mana</p>	<p>↑ Would ensure that investment by central government actually meets the needs and priorities of local communities – and avoid duplication. ✓</p> <p>↑ Central government can draw on local government's knowledge: given their proximity to communities, councils are best-placed to work with communities to identify their priorities and needs. ?</p> <p>↑ Would potentially strengthen the relationship between central and local government.</p> <p>↑ Provides local government with a way to be involved in central government planning and decision-making – rather than just being a delivery arm.</p> <p>↓ May make planning decisions more time consuming and difficult.</p> <p>↓ Likely to be challenges getting alignment between central government agencies – local government would need central government to come to the table with a 'joined up' view of things.</p> <p>↓ Potential for regional approaches to overlook unique local circumstances and needs.</p>	<p>Would you see setting of wellbeing priorities and development of place-based investment plans happening at a regional scale, or with individual councils? Could the recommendation align with regional spatial planning?</p> <p>What should happen if councils' community wellbeing priorities differ from central government's?</p> <p>Would you prefer an approach where central government is required to agree to support and fund the wellbeing priorities worked out by councils with their communities and iwi/hapū/Māori?</p>



	<p>whenua and central government representatives, to set out how regions will grow, adapt and change over time and how land, infrastructure and other resources will be used to promote the wellbeing of people, the environment and economy. Spatial planning will be supported with implementation plans and agreements to support the delivery of agreed actions.</p> <p>Although regional spatial planning will look at things from a regional, rather than local, perspective, there could be opportunities to think about how the Panel’s recommendation for place-based priorities and investment plans could align with the shift to regional spatial planning. Alternatively, central government could agree to supporting and funding local government to deliver the wellbeing priorities it has agreed with its communities and iwi/hapū/Māori.</p>	
<p><b>#3 Introduce new provisions in the Local Government Act 2002 that explicitly recognise local government as a partner to Te Tiriti o Waitangi and te ao Māori values to strengthen authentic relationships in the local exercise of kāwanatanga and rangatiratanga.</b></p>	<p>The LGA does not explicitly recognise local government as a partner to Te Tiriti o Waitangi. Instead, section 4 talks about the need for local government to fulfil certain requirements around Māori participation in decision-making in order to recognise and respect the Crown’s responsibility to take appropriate account of the principles of the Treaty of Waitangi.</p> <p>This recommendation talks about explicitly identifying local government as a Te Tiriti partner. It relates to recommendation 4, which talks about partnership frameworks and giving effect to the principles of Te Tiriti (an obligation that sits with the Crown as a Treaty partner). However, while this recommendation suggests that local government should be named as a Treaty partner, most the Panel’s report talks about Te Tiriti-based partnership and growing partnerships between local government and iwi/hapū/Māori. Arguably those are two different things so there is a need for some clarity.</p> <p>This recommendation also talks about te ao Māori values being woven into the system of local government.</p>	<p>↑ Recognises and builds on the fact that many councils already see themselves as a Te Tiriti partner and are working in partnership with iwi/hapū/Māori. ? ?</p> <p>↑ Also recognises and builds on the work councils are doing to build te ao Māori values into their ways of working.</p> <p>↑ Would support iwi and hapū to exercise kāwanatanga and rangatiratanga.</p> <p>↑ Would help to achieve consistency with other legislation that relates to local government, such as the Water Services Entities Act and Natural and Built Environments Act.</p> <p>↑ Creates an opportunity for councils to do things in new ways.</p> <p>↓ Lack of clarity as to what being a Te Tiriti partner means in practice for councils.</p> <p>↓ May significantly raise expectations that councils don’t currently have the capacity or capability to meet.</p> <p>↓ Lack of clarity as to the difference between partnership and relationship.</p>
<p><b>#4 Introduce a statutory requirement for councils to develop partnership frameworks with hapū/iwi and Māori to give effect to</b></p>	<p>The LGA requires councils to maintain and improve opportunities for Māori to contribute to decision-making processes. It also requires councils to consider ways they may foster the development of Māori capacity to contribute to decision-making processes (Section 4, referring</p>	<p>↑ Councils given more certainty and clarity around the need for partnership with iwi/hapū/Māori. ? ?</p> <p>↑ Reflects work local government is already doing to</p> <p>What does “partnership” mean, and how is it different from “relationship”?</p>





<p><b>new Te Tiriti provisions in the Local Government Act 2002 that create new governance arrangements and complement existing ones.</b></p>	<p>to provisions in Parts 2 and 6 of the LGA). Section 4 describes these requirements as existing in order to recognise and respect the Crown’s responsibility to take account of the principles of the Treaty of Waitangi.</p> <p>Currently there is no explicit requirement for councils to:</p> <ul style="list-style-type: none"> <li>• Give effect to the principles of Te Tiriti; or</li> <li>• Develop partnership frameworks with iwi/hapū/Māori.</li> </ul> <p>Many councils already partner with or have relationships with iwi/hapū/Māori. However, approaches across the country are ad hoc and variable. Some approaches are formal, others more informal. This is partly because they need to reflect the unique circumstances of councils and iwi/hapū/Māori.</p> <p>The Panel says partnership should mean:</p> <ul style="list-style-type: none"> <li>• Shared decision-making between hapū/iwi and councils in areas of shared priority that relate to Māori rights and interests.</li> <li>• Growing hapū/iwi capacity.</li> <li>• Creating the right conditions and spaces for councils and iwi and hapū to collaborate, tell stories of the places they are connected to and passionate about, and build a shared understanding of local whakapapa.</li> <li>• Māori citizens expressing their culturally specific preferences for services, representation, and participation.</li> <li>• Creating a greater level of transparency and accountability for both partners.</li> </ul> <p>The Panel says partnership frameworks and the process for developing them could include:</p> <ul style="list-style-type: none"> <li>• Outlining the working relationship between councils and hapū/iwi and Māori.</li> <li>• Providing a mechanism to voice individual priorities and agree on joint priorities. This could include opportunities for iwi, hapū, or Māori organisations to deliver services relating to their values or priorities.</li> <li>• Confirming ways of working together to streamline council engagement practices, complement and strengthen existing and evolving arrangements (such as Treaty settlements), and collectively deliver greater outcomes to and for the community.</li> <li>• Confirming appropriate governance arrangements, including but not limited to hapū and iwi representation on the council.</li> </ul> <p>Water services and resource management reforms create new opportunities for partnership between local government and iwi/hapū/Māori. Mana whenua representatives sit on the regional</p>	<p>partner with iwi/hapū/Māori. Putting in partnership frameworks might not be new for many councils but would enhance existing work and relationships.</p> <p>↑ Provides an opportunity for better alignment with water services and resource management reform.</p> <p>↑ Provides an opportunity to increase diversity of people involved in local government decision-making – to better reflect the diversity of communities.</p> <p>↑ Introducing a requirement for councils to give effect to the principles of Te Tiriti would be consistent with water services and resource management legislation.</p> <p>↓ Need the requirement to develop partnership frameworks with iwi/hapū/Māori to reflect the need for a range of approaches to partnership – one size fits all won’t work.</p> <p>↓ Lack of clarity around what partnership with iwi/hapū/Māori looks like and how partnership differs to a relationship – needs further work.</p> <p>↓ Lack of clarity around what local government giving effect to the principles of Te Tiriti means – needs further work.</p> <p>↓ Councils need additional resourcing to support them to develop capability and capacity to partner with iwi/hapū/Māori.</p> <p>↑ Capacity challenges for iwi/hapū/Māori may make it difficult for them to partner with local government – additional resourcing likely to be needed.</p>	<p>What are the things that concern you about partnering with iwi/hapū/Māori?</p> <p>What resourcing or support would your council need to grow its capacity and capability to partner with iwi/hapū/Māori?</p> <p>What elements do you think a partnership framework should capture?</p>
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	<p>representation groups established for the water services entities (50/50 local government and mana whenua representation). There will be a requirement for a minimum of two mana whenua representatives to sit on each of the regional planning committees. There's an opportunity to think about how these partnership arrangements are consistent with (and enable or undermine) existing partnership arrangements that councils have with iwi/hapū/Māori.</p> <p>The Water Services Entities Act and the Natural and Built Environments Act place a requirement on all persons performing duties, functions or powers under those Acts to give effect to the principles of Te Tiriti o Waitangi. This recommendation presents an opportunity to align the LGA with those requirements.</p>				
<p><b>#5 Central government leads a comprehensive review of requirements for engaging with Māori across legislation that impacts local government, considering opportunities to streamline or align those requirements.</b></p>	<p>Local government is a creature of statute, with legislation setting out councils' obligations. Different pieces of legislation set out different obligations for engaging with iwi, hapū and Māori.</p> <p>This recommendation identifies an opportunity to align all obligations on councils and achieve more consistency. It presents an opportunity to make sure engagement works for both local government and for iwi/hapū/Māori, who are overburdened by multiple requests from central and local government agencies.</p> <p>The Panel sees reviewing existing engagement requirements as an opportunity for Māori to contribute to decision-making in ways that are more consistent with the notion of partnership.</p>	<p>↑ Opportunity to minimise duplication of engagement efforts and streamline processes – particularly across different legislation (for example, the LGA, NBA/SPA, the Reserves Act etc).</p> <p>↑ Opportunity to address the burden of engagement and advisory requests on iwi/hapū/Māori from central and local government agencies, including opportunities for central and local government to better coordinate and align engagement activity.</p> <p>↓ May lead to even greater demands being placed on iwi/hapū/Māori, particularly if stronger engagement requirements are put in place.</p> <p>↓ Looking only at legislation affecting local government may not adequately address the problem.</p> <p>↑ Any arrangements put in place must be sufficiently flexible to recognise the unique circumstances of iwi/hapū/Māori and councils across the motu.</p>	<p>?</p>	<p>?</p>	<p>How could central and local government better align their engagement with iwi/hapū/Māori?</p> <p>Would your council benefit from taking a more coordinated approach to engagement with iwi/hapū/Māori?</p>
<p><b>#6 Amend the Local Government Act 2002 to require councils (elected members and chief executives) to prioritise and invest in developing and strengthening their capability and capacity in the areas of Te Tiriti o Waitangi, te ao Māori values, mātauranga Māori, tikanga, and the whakapapa of local government in order to make local government a better Te Tiriti partner.</b></p>	<p>This recommendation recognises that if local government is to be a Te Tiriti partner and have additional obligations to partner with iwi/hapū/Māori, then local government's capability and capacity in Te Tiriti o Waitangi, te ao Māori values, mātauranga Māori, tikanga and the whakapapa of local government must be developed.</p> <p>Many councils are already working hard to build their capability and capacity in these areas but are at different stages and have varying abilities to resource this effort. That means there must be sufficient flex in any legislative requirements.</p>	<p>↑ Most councils already provide Te Tiriti training opportunities to both staff and elected members. This recommendation would strengthen existing work.</p> <p>↑ Introducing this requirement would help to ensure all councils have access to training and development opportunities in this area.</p> <p>↑ If other related recommendations are adopted, investing in capability and capacity would help ensure that councils are able to fulfil the obligations they propose.</p>	<p>?</p>	<p>?</p>	<p>Do there need to be ways to ensure elected members access appropriate training and development?</p> <p>What additional resourcing might be needed to support councils to fulfil these requirements? Could there be a role for LGNZ and Taituarā to assist with providing training and development?</p>



<p>#7 Initiate a reorganisation of local government to strengthen, support, and resource councils to plan for and respond to increasing challenges and opportunities, and to set local government up for a more complex future.</p>	<p>The Panel recommends giving councils and chief executives specific responsibility to develop and maintain the capability of both council staff and elected members.</p>	<p>↑ May present opportunities for councils to work with local iwi/hapū/Māori providers of training and development.</p> <p>↑ Opportunity for council staff and elected members to develop new skills, experience and confidence.</p> <p>↓ May be expensive for small councils to deliver.</p> <p>↓ Challenges in accessing training providers with relevant experience.</p> <p>↓ Challenges for elected members to find time to invest in training and development on top of other council work and commitments outside of council. Similar challenges for council staff to find time to invest in training and development.</p> <p>↓ Relies on elected members choosing to participate/engage with training.</p>	<p>Are there any other actions that should be taken to support the capability and capacity of local government to be a better Te Tiriti Partner?</p>
	<p>Right now there are 78 local authorities in Aotearoa: 11 regional authorities, 61 territorial authorities and six unitary authorities. There are 110 community boards across the country – though not every council has community boards. Auckland Council has 21 local boards, which are different from community boards.</p> <p>The Panel recommends looking at local government’s future form and structure. This includes types of structure, roles and functions, and governance arrangements.</p> <p>The Panel suggests that local government needs to be reorganised so it can fulfil its purpose of ensuring local democracy, promoting intergenerational wellbeing and building Te Tiriti partnerships.</p> <p>The Panel recommends any reorganisation be guided by five principles, to manage the tension between centralism and localism. These five principles are:</p> <ul style="list-style-type: none"> <li>• <b>Local:</b> There is local, place-based decision-making and leadership. That includes local influence on decisions made about the area at a regional and national level.</li> <li>• <b>Subsidiarity:</b> Roles and functions should be delivered as close to the relevant community as possible, and the structure should enable this.</li> <li>• <b>Resourced:</b> Local government entities have the right people, skillsets and resources – or the ability to generate the funding needed.</li> <li>• <b>Partnership:</b> Local government entities have flexibility to partner with each other and with other parties to effectively and efficiently</li> </ul>	<p>↑ Panel is clear that councils need to reach decisions with their communities about appropriate structures – a one-size-fits-all approach won’t work. <span style="float: right;">x ✓</span></p> <p>↑ An opportunity to revisit and enhance the role of community and local boards for providing local voice, input and decision-making.</p> <p>↑ Reorganisation may address funding pressures currently facing councils.</p> <p>↑ Would create scale – which has benefits for investment, service delivery, access to and retention of staff.</p> <p>↑ Central government would potentially invest more in local government if there were fewer entities to invest in.</p> <p>↑ Alignment between central government agencies and local government would be easier to achieve central government agencies had to align with fewer entities.</p> <p>↑ Would help to achieve greater alignment with water services entities and regional planning committees.</p> <p>↑ Provides an opportunity to consider whether existing structures enhance local democracy, promote intergenerational wellbeing and enable Te Tiriti-</p>	<p>Do you agree existing structures need to change?</p> <p>Do you agree with the five principles for reorganisation the Panel has identified? Are there any principles missing?</p> <p>What do you think the advantages and disadvantages of each of the two models that the Panel has proposed are?</p> <p>How could the two models the Panel proposes be improved?</p> <p>The Panel only suggests two options. Should any other options be on the table?</p> <p>Would you consider reorganisation if it made increasing local government’s funding more palatable for central government?</p> <p>What happens if communities think the status quo (including funding) is working?</p>



	<p>share decision-making and delivery of services.</p> <ul style="list-style-type: none"> <li>• <b>Economies of scope:</b> Local government entities use economies of scope and combine resources and expertise where appropriate so that services and functions are delivered to a high standard.</li> </ul> <p>The Panel also says that any new system of local government needs to be Te Tiriti-consistent.</p> <p>The Panel is clear that councils must lead any structural change. It will not work if centralised decisions are made about which structure should be implemented in a particular area. The Panel suggests councils in each region should start by working together, alongside hapū/iwi and communities, to determine which structure and operating model best meets local needs. While regional discussions are a starting point, the Panel suggests some new councils may end up forming sub-regional clusters.</p> <p>The Panel also identifies an opportunity to think about how new local government structures could align with other structural reforms, including the introduction of 15 regional planning committees and potentially 10 water services entities.</p> <p>The Panel suggests two models for the structure of new councils. These are a <b>unitary model</b> and a <b>combined network model</b>.</p> <p><b>Unitary model</b></p> <ul style="list-style-type: none"> <li>• One council has responsibility for all local government roles and functions in an agreed region or sub-region, including those currently carried out by regional councils and territorial authorities.</li> <li>• One-stop-shop approach allows for joined-up back-office processes and systems, and for activities that are not locally specific to be delivered at scale.</li> <li>• New unitary councils operate in a way that supports locally specific decision-making, place-shaping, service delivery, and resource allocation. This includes locating staff and resources in local communities rather than concentrating them in one centre.</li> <li>• Unitary councils can devolve roles and functions to local or community entities as appropriate, including to hapū and iwi.</li> <li>• Unitary councils should make use of local or community boards and ward committees – but existing forms of local or community boards are reassessed.</li> <li>• Community members elect ward councillors and a mayor to the new unitary council. There may also be members appointed by hapū or iwi in the rohe if agreed as part of Te Tiriti-based appointments.</li> <li>• Decisions about the number of councillors, the number of general and Māori wards, and the number of members there are in each</li> </ul>	<p>based partnership.</p> <ul style="list-style-type: none"> <li>↓ Potential to erode local voice.</li> <li>↓ Large, complex organisations and multiple layers of bureaucracy could become difficult for communities to engage with.</li> <li>↓ Larger organisations may not align well with rohe boundaries.</li> <li>↓ Reorganisation processes are likely to be contentious.</li> <li>↓ Councils in a region may have conflicting views on appropriate reorganisation arrangements.</li> </ul>	<p>What should happen if councils and communities can't reach agreement on any structural change?</p> <p>Do you agree with the Panel that reorganisation of local government should happen in tranches/a staged way?</p> <p>Are you on board with exploring reorganisation if ultimately all you're committing to is having a conversation with your community about what their views are?</p>
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ward are made locally.

The Panel's view is that this is a simple structure but will take more work to ensure that councils deliver well at place for their communities.

#### Combined network model

- Local councils retain focus on place-based delivery and decision-making, and work with other partners to address opportunities and challenges in their areas. A combined council carries out functions that affect the whole region or require specialist capability, and gives access to economies of scale. It also provides backbone support for its local councils by providing shared services where agreed (for example, IT).
- Local councils are responsible for activities that have a place-shaping component and raise the wellbeing of their communities. They provide leadership on local issues, deliver local services and local infrastructure, and set local rates. They also facilitate collaboration in their locality and the region.
- Combined councils are responsible for current regional council functions, particularly those which have a strong environmental management focus but also other issues that cross local borders. They also carry out other roles or functions on behalf of the whole region, where appropriate and agreed by local councils. They work with central government and hapū/iwi to determine regional priorities and make co-investment decisions with local councils.
- A local council may also carry out particular roles or functions on behalf of all councils in the network.
- Members of the community would elect ward councillors and a mayor of their local council. There may also be members appointed by hapū or iwi in the rohe if agreed as part of Te Tiriti-based appointments.
- Each local council would appoint elected members (usually including the mayor) to the combined council. There may also be members appointed by hapū or iwi in the rohe if agreed as part of Te Tiriti-based appointments. One member of the combined council would be appointed as chairperson.

Because the combined network model retains local councils, it's easier to see how it would support place-based approaches. But strong relationships would be needed between all councils in a network to realise the broader benefits of this model.

If the combined network model was adopted there's a live question about whether all existing councils should be kept as they are.



<p><b>#8 Establish a dedicated Crown department to facilitate a more effective working relationship between local and central government that focuses on:</b></p> <ul style="list-style-type: none"> <li>▶ a relational-based operating model to align priorities, roles, and funding</li> <li>▶ brokering place-based approaches and agreements to address complex challenges and opportunities</li> <li>▶ research, development, and innovation capability that equips local government to maximise intergenerational wellbeing for its communities.</li> </ul>	<p><b>The way forward</b></p> <p>The Panel has only put two structure models on the table. There could be other, better models. The models put forward by the Panel could also be tweaked.</p> <p>The Panel is clear that councils, working collaboratively at the regional level and with their communities, should decide which model will work best for them.</p> <p>The Panel’s view is that all councils need to choose one of the two models or the alternative – including existing unitary councils. It has recommended that reorganisation of councils happens in tranches.</p> <p>Before running local processes to determine the best structures, central and local government officials need to work through the specific process and mechanics for undertaking a reorganisation. This would include securing central government funding and making required legislative changes.</p>		
	<p>At the moment, many central government agencies work closely with local government to deliver outcomes at the local level. The Department of Internal Affairs has lead responsibility for the Government’s relationship with local government. It oversees local government legislation and policy, rates, local elections and the Local Government Commission. DIA works closely with other agencies that affect or influence local government, such as the Ministry for the Environment, the Ministry of Transport, Waka Kotahi, the Ministry of Housing and Urban Development, and Kainga Ora.</p> <p>To support its recommendations around central and local government collaborating at place to address and invest in communities’ wellbeing needs, the Panel recommends establishing a dedicated Crown department.</p> <p>The Panel’s view is that a new Crown department would help to break down existing structural barriers to working together. It would help aggregate the many government departments involved in delivering local outcomes.</p> <p>The Panel suggests the Crown department should:</p> <ul style="list-style-type: none"> <li>• Support agencies to join up on regional priorities and issues, providing a single and consistent central government presence when working at place with councils.</li> <li>• Build leadership capability that supports collaboration across central and local government.</li> <li>• Expedite the use of approaches like place-based agreements.</li> <li>• Provide a forum for ongoing discussion and resolution between central government and councils about allocating roles and</li> </ul>	<p>↑ Dedicated focus on the relationship between central and local government, including working together at place. ? ?</p> <p>↑ May help to achieve better alignment across the range of central government agencies that work with local government.</p> <p>↓ A new department could duplicate the work of existing central government agencies – or lead to further siloes.</p> <p>↓ Potential confusion as to where responsibilities sit across central government agencies.</p> <p>↓ Could undermine existing working relationships.</p> <p>↓ Costs of setting up a new department could be seen by as an investment in bureaucracy.</p> <p>↑ Doesn’t necessarily lead to improvements in the relationship between central and local government politicians – if the focus is on agency relationships.</p>	<p>How much do you think a new department with a dedicated focus on central and local government’s relationship would improve that relationship?</p> <p>Are there other ways of improving the relationship between local government and central government agencies?</p> <p>How should this new department interact with existing agencies like DIA and the new Spatial Planning Office?</p>



	<p>functions.</p> <ul style="list-style-type: none"> <li>• Support consistent and more deliberate data collection and analysis, at a place-based level.</li> <li>• Develop research and innovation capability that maximises local government’s contribution to the intergenerational wellbeing of its communities.</li> <li>• Assess and inform policies that affect local government or where local government can make a greater contribution to national priorities.</li> </ul> <p>The Panel says that to carry out these functions effectively, the new department must have the status and authority to convene multiple central government agencies. That’s because it would need to resolve strategic policy or cross-cutting issues in the relationship between central and local government.</p> <p>The Panel’s report doesn’t address whether this Crown department should be separate from DIA. Some of DIA’s functions are in the list of functions the Panel thinks the Crown department should perform, others have been identified as ones the proposed stewardship institution could perform. DIA has some remaining local government functions whose future home remains unclear (eg for local government legislation).</p> <p>There’s also an opportunity to think about how this proposed department could align with the Spatial Planning Office that is being established to support the interdepartmental Spatial Planning Board. This is a board of central government agency chief executives that will have an interest in the process and outcomes of the new regional spatial planning approach – which is in part intended to deliver more joined up investment in regional growth by central and local government (in partnership with mana whenua).</p>			
<p><b>#9 Establish a new local government stewardship institution to strengthen the health and fitness of the system. This entity should:</b></p> <ul style="list-style-type: none"> <li>▶ provide care for and oversight of the local government system, including the health of local democracy and local government’s future-fit capability and capacity</li> <li>▶ foster common purpose and relationships</li> <li>▶ support and enable the health of</li> </ul>	<p>The Panel has recommended creating a new independent local government stewardship institution to strengthen the health and fitness of the local government system.</p> <p>Currently there are a number of different players that have local government stewardship roles including DIA, the Local Government Commission, LGNZ and Taituarā. Each organisation plays different roles and brings a different lens. The range of organisations involved in stewardship means that there’s no clear high-level picture of what is good and needed for the local government system as a whole. Instead, there’s a complex, overlapping and often disjointed web of roles and responsibilities.</p>	<ul style="list-style-type: none"> <li>↑ Would fill a gap in local government’s legislative architecture, as there is no quality control or agency able to take a “whole of government” view.</li> <li>↑ An independent institution could provide an unfettered assessment of the health and fitness of the system and view of local government’s needs.</li> <li>↑ Opportunity to be innovative and create a new institution that is not bound by current or institutional forms.</li> <li>↑ Stewardship agency could provide more focus and resource dedicated to growing local government</li> </ul>	<p>?</p> <p>?</p>	<p>Do you think local government needs a stewardship institution? What should a stewardship institution focus on?</p> <p>Are there any alternatives to creating a new, standalone institution? Could LGNZ, Taituarā and the Local Government Commission be resourced to provide some of the stewardship functions?</p>



<p><b>the Māori–local government relationship</b>                  ▶ incorporate the current roles and responsibilities of the Local Government Commission.</p>	<p>The Panel has suggested that the new institution would build on existing work by central and local government agencies, and that its stewardship priorities should be:</p> <ul style="list-style-type: none"> <li>• Oversight and care for the health and fitness of the local government system.</li> <li>• Building capability and capacity of the local government system.</li> <li>• Fostering relationships and driving towards a common purpose.</li> <li>• Supporting and enabling the health of the iwi/hapū/Māori relationship.</li> <li>• Incorporating the functions of the Local Government Commission.</li> </ul> <p>The Panel also recommends that the stewardship institution should:</p> <ul style="list-style-type: none"> <li>• Have responsibility for guiding and supporting the Panel’s proposed structural reform process.</li> <li>• Provide governance support to councils, including support for code of conduct matters, and advice to ministers.</li> <li>• Play a role in future representation reviews.</li> <li>• Assess the cumulative impact of central government decisions on the local government system.</li> <li>• Design a governance framework to support the local government system.</li> </ul> <p>The Panel says existing sector organisations don’t have the resources or mandates to fulfil these functions and roles.</p> <p>The Panel proposes that the stewardship institution work alongside a new Crown department focused on facilitating the relationship between central and local government.</p> <p>The Panel recommends that the independent stewardship institution have a reputation and standing akin to a parliamentary officer (without this necessarily being vested in an individual), leaving open the possibility of a new, innovative form.</p>	<p>capacity and capability in certain areas – including those needed to support system change.</p> <p>↓ Has the potential to duplicate functions performed by existing central government agencies, such as the Office of the Auditor-General.</p> <p>↓ Considerable cost involved in setting up any institution.</p> <p>↓ Level of investment required means it may not actually be independent.</p> <p>↓ Need for more certainty around how any stewardship institution would interact with the proposed Crown agency (see recommendation 8).</p> <p>↓ Independence may result in actual or perceived failure by the institution to meet local government’s needs.</p> <p>↓ Any investment by local government in setting up the new institution may impact the level to which local government can invest in its own membership organisations.</p>	<p>How do we ensure that any stewardship agency is independent?</p>
<p><b>#10 Local government and councils develop and invest in democratic innovations, including participatory and deliberative democracy processes.</b></p>	<p>LGNZ’s vision is for New Zealand to be the most active and inclusive local democracy in the world. Through our engagement on the Future for Local Government, we’ve heard that councils want their communities to be more actively engaged with local government.</p> <p>Councils’ engagement and consultation with communities is currently guided by the provisions in Part 6 of the LGA. These provisions can reduce those processes to compliance exercises, rather than deep and meaningful engagements and collaborations.</p> <p>Greater use of participatory and deliberative democracy processes could more actively involve a range of communities in decision-making in innovative ways and ramp up engagement. Participatory democracy</p>	<p>↑ Likely to increase engagement with and participation in local government – which in turn is likely to increase voter turnout. ✓</p> <p>↑ Participatory and deliberative democracy processes can be tailored to meet communities’ unique needs and circumstances.</p> <p>↑ They would help increase engagement with diverse groups that can be under-represented (eg Māori, Pasifika, youth, lower socio-economic groups).</p> <p>↑ May help to strengthen trust in local democracy.</p> <p>?</p>	<p>What stops councils using participatory and deliberative democracy processes?</p> <p>What would help or support your council to make greater use of participatory and deliberative democracy processes?</p> <p>How else could councils get more citizens engaged and</p>





<p><b>#11 Enhance local democracy in order to increase access and representation by:</b></p> <p>► adopting ranked voting (also known as single transferrable vote or STV) as nationwide method for local elections</p>	<p>processes enable any citizen to voice their opinion on a particular topic. Deliberative democracy processes involve a representative sample of the population responding to a particular question.</p> <p>Many councils are already using these processes. For example, the Bay of Plenty Regional Council has used participatory budgeting, and Horowhenua District Council has set up citizens’ panels.</p> <p>While there’s nothing in the LGA stopping councils from using participatory or deliberative democracy processes, changes to the LGA would support and encourage greater use of them, as well as making engagement less of a compliance exercise.</p>	<p>↓ Participatory and deliberative democracy processes can be costly and time consuming.</p> <p>↓ Some councils don’t have the capacity or capability right now to engage in new and different ways with their communities.</p> <p>↓ There’s not currently a good level of understanding of the processes that could be used – more sharing of best practice is needed.</p>		<p>interested in local government/local decision-making?</p>
<p><b>#11 Enhance local democracy in order to increase access and representation by:</b></p> <p>► lowering the voting age for local elections to 16.</p>	<p>Right now councils can decide which voting system they use in local body elections – either Single Transferable Vote (STV) or First Past the Post (FPP).</p> <p>FPP involves voters using a tick to indicate their chosen candidate/s. The candidate/s with the most votes are elected. Under STV, voters use numbers to rank candidates in order of preference. Fifteen councils used the STV voting method in 2022, up from 11 in 2019.</p> <p>The Panel says STV better represents voters’ choices because a vote is transferred if a preferred candidate does not succeed. This transfer of votes avoids wasted ballots. Early research demonstrates that STV leads to improvements in the representation of women. However, the representative benefits of STV work best when there is a large pool of candidates and wards, with more than one seat being contested.</p> <p>The Panel recognises STV is not well understood by voters. It recommends changing its name to something like ‘ranked choice voting’.</p>	<p>↑ Consistent local body voting systems across the country would help build understanding and reduce confusion.</p> <p>↑ Likely to result in greater diversity around council tables. This would likely increase community engagement and participation – particularly by traditionally under-represented communities.</p> <p>↑ Having more wards might mean more candidates stand, and prompt councils to take new approaches to their representation arrangements.</p> <p>↓ Removes the flexibility for councils to make a choice about which voting system they want to use.</p> <p>↓ There is public confusion and lack of understanding about STV. FPP is a more straightforward system for voters.</p> <p>↑ Introducing new voting systems may be costly for councils.</p>	<p>?</p> <p>?</p>	<p>What would make it easier for your council to introduce STV?</p> <p>Is there value in taking a national approach to local government’s voting system?</p> <p>Are there other changes that would increase diversity around the council table and voter turnout?</p>
	<p>The current minimum voting age for both local and general elections is 18. There have been calls to lower the voting age to 16, including through the Make it 16 campaign.</p> <p>The Government recently introduced the Electoral (Lowering Voting Age for Local Elections and Polls) Legislation Bill. If passed, the Bill would enable 16- and 17-year olds to vote and stand in local elections and vote in local polls. 16- and 17-year olds would remain ineligible to vote or be candidates in licencing trust elections, national referenda and general elections.</p> <p>Any progress on this Bill will depend on the incoming government.</p>	<p>↑ More diverse people engage with and participate in local government.</p> <p>↑ Presents an opportunity to think about introducing and investing in civics education.</p> <p>↑ Opportunity to test whether lowering the voting age increases participation in elections.</p> <p>↑ Provides an opportunity to grow understanding of what local government is and does.</p>	<p>?</p> <p>?</p>	<p>Should the voting age be the same for local and central government elections?</p> <p>Would you support lowering the voting age if that was accompanied by civics education?</p> <p>How else could we increase young people’s engagement with and participation in local government?</p>



<p><b>#11 Enhance local democracy in order to increase access and representation by:</b>                  ► providing for a four-year local electoral term</p>	<p>The voting age for local elections is currently 16 in Wales, Scotland and Austria.</p> <p>The Panel has recommended lowering the voting age to 16 as one way to ensure that youth are represented in local democracy.</p> <p>Many councils already facilitate young people’s input into local government decision-making, including through youth councils and youth panels.</p> <p>There is no formal requirement in New Zealand for younger people to receive civics education.</p>	<p>↓ Local government being treated as a ‘guinea pig’ and potential for inconsistent approaches between general and local elections.</p> <p>↓ Lowering the voting age might not increase participation in local body elections if not coupled with civics education.</p> <p>↑ Some people think 16- and 17-year olds lack the skills, experience and knowledge to vote and stand for election or are strongly influenced by parents/peers.</p>			
	<p>Councils are currently elected to represent their communities for a three-year term. Governments are also elected for a three-year term.</p> <p>There’s growing debate here and overseas about whether three-year terms give councils and governments enough time to deliver for their communities.</p> <p>Four years is the most common length of term for councils in comparable overseas jurisdictions: Scotland, England, most of Canada and a number of Australian states. In some parts of the world, it’s five years.</p> <p>We’ve heard from some of you that if local government terms shifted to three years so should central government, to ensure alignment between central and local government planning and decision-making cycles.</p> <p>Significant constitutional changes such as this usually require a broad political consensus and significant community engagement. While likely to be supported by both major parties, a four-year term for central and local government is likely to attract criticism and so central government are likely to be cautious in implementing this recommendation.</p>	<p>↑ Would give councils more time to get things done and deliver good outcomes for their communities. ✓</p> <p>↑ Would probably encourage decision-making focused on the longer-term.</p> <p>↑ May encourage greater turnout in local body elections.</p> <p>↓ May be seen as limiting turnover (and therefore diversity of views) of elected members.</p> <p>↓ There are challenges if central and local government planning and decision-making cycles don’t align.</p> <p>↓ May lead to less interest in (and engagement with) local government.</p> <p>↓ May lead to more by-elections, with associated costs and other impacts.</p> <p>↓ Dysfunctional councils would have a greater impact and erode public trust to a greater degree.</p>	<p>?</p>	<p>?</p>	<p>Is a four-year term the right length?</p> <p>Do you think local and central government terms should be the same length?</p> <p>If the local government term was increased, should there be any changes to the current powers of the minister to assist or intervene when there are problems with management or governance?</p>
<p><b>#11 Enhance local democracy in order to increase access and representation by:</b>                  ► enabling Te Tiriti-based appointments to councils</p>	<p>The Panel says Te Tiriti-based partnership will be significantly enhanced if iwi and hapū are represented at the council table. It recommends legislative change to allow for Te Tiriti-based appointments to councils as well as the development of policy and processes to support this change.</p> <p>The Panel says it made this recommendation because:</p> <ul style="list-style-type: none"> <li>• Representative mechanisms based solely on the Western ideal of proportional democracy cannot always provide a level of influence consistent with a Te-Tiriti based partnership.</li> <li>• The collective, political authority aspect of rangatiratanga is predominantly held and exercised by hapū/iwi, and Māori wards were not designed to ensure representation of mana whenua or</li> </ul>	<p>↑ A meaningful way to give effect to Te Tiriti-based partnership.</p> <p>↑ Would increase the diversity of views around the council table.</p> <p>↑ Flexibility for hapū and iwi to participate in this way if they wish, rather than it being mandatory reflects that circumstances and preferences will vary between hapū and iwi.</p>	<p>?</p>	<p>?</p>	<p>How could concerns about the democratic implications of these appointments be addressed?</p> <p>What else could give effect to a Te Tiriti-based partnership between local government and hapū, iwi and Māori?</p>



	<p>kaupapa-based groups.</p> <p>Te Tiriti-based appointments essentially mean that mana whenua representatives could be appointed to councils – as opposed to being democratically elected.</p> <p>Te Tiriti-based appointments are not unprecedented. Under the Canterbury Regional Council (Ngāi Tahu Representation) Act 2022, Te Rūnanga o Ngāi Tahu can appoint up to two members of the Environment Canterbury Council. These members have full decision-making powers.</p> <p>The Panel has suggested that if members are appointed:</p> <ul style="list-style-type: none"> <li>• They should receive the same remuneration as other members.</li> <li>• Hapū and iwi should determine who is appointed (although the numbers of members may be set through a different process).</li> <li>• Hapū and iwi participation should not be mandatory but the invitation should be extended.</li> </ul>	<p>↑ Enhances steps councils are already taking to work in partnership with hapū, iwi and Māori.</p> <p>↓ Could be seen as eroding local democracy.</p> <p>↓ May create implementation challenges if there are multiple hapū and iwi in the area.</p> <p>↓ Would generate additional costs for councils.</p> <p>↓ Accountability mechanisms are unclear.</p> <p>↑ Hapū and iwi may find it difficult to take on additional responsibilities given existing resourcing and capacity challenges.</p>			
<p><b>#11 Enhance local democracy in order to increase access and representation by:</b></p> <p>▸ lowering the threshold for the establishment of Māori wards</p>	<p>Māori wards (for territorial authorities) and constituencies (for regional councils) provide an opportunity for Māori to have culturally specific, proportionate representation in their area. All councils must consider whether Māori wards should be established in their areas, although it is not mandatory to have them.</p> <p>At the 2022 local body elections, 35 councils had Māori wards or constituencies.</p> <p>This recommendation is about retaining Māori wards and constituencies, and making it easier for councils to establish them. The Local Electoral Act 2001 sets out a formula for establishing Māori wards, which takes account of numbers on the Māori roll, the normally resident Māori population and the existing number of councillors.</p> <p>The Panel doesn't make any specific recommendations as to the threshold for establishing Māori wards. One option is to come up with a formula that gives less weight to the size of the governing body.</p> <p>As well as recommending lowering the threshold for establishing Māori wards, the Panel recommended Te Tiriti-based appointments to councils (Recommendation 11). The Panel's rationale is that while Māori wards support proportional representation, they are not sufficient for Te Tiriti-based partnership at the council table. This is because Māori wards and constituencies were not designed to provide for representation of hapū and iwi or significant kaupapa-based groups.</p>	<p>↑ Consistent with growing levels of support across the motu for Māori wards and constituencies.</p> <p>↑ Would increase diversity around council tables and encourage more diversity of communities engaging with and participating in local government.</p> <p>↓ Māori wards and constituencies don't provide for representation of hapū or iwi.</p> <p>↓ Some hapū and iwi prefer Te Tiriti based appointments to wards/constituencies.</p>	<p>✓</p>	<p>?</p>	<p>Are Māori wards and constituencies the most effective mechanism for involving Māori in decision-making?</p> <p>Should we place greater emphasis on this recommendation, or the recommendation to introduce Te Tiriti-based appointments?</p>
<p><b>#12 Local and central government coinvest to build adaptive leadership capability focusing on:</b></p>	<p>The Panel says that to deliver change, leadership capability needs to be strengthened across both local and central government.</p> <p>The Panel identifies four areas where co-investment by central and local</p>	<p>↑ Recognises that both central and local government will need support to transition to new ways of working.</p>	<p>✓</p>	<p>✓</p>	<p>How could this recommendation align with the Panel's suggestion that a local</p>



<p>▶ leading change and system renewal ▶ valuing civic leadership and public service ▶ partnership and collaboration ▶ innovation and experimentation.</p>	<p>government would drive the changes it recommends. These include investing in:</p> <ul style="list-style-type: none"> <li>• Growing, supporting and developing leaders in local government (particularly CEs and also council staff) who are open to learning, taking calculated risks and trying new things.</li> <li>• Maintaining, valuing and recognising the importance of civic leadership and public service. This is about embedding the ethos of public service in the culture and values of councils.</li> <li>• Supporting people in local government to develop skills around building relationships, partnerships and collaboration. The Panel saw this as an opportunity for central and local government to think about how they can better share people and collaborate on development, through things like secondments, partnerships and shared training.</li> <li>• Building a culture and risk appetite for embracing new technology and innovative ways of doing things.</li> </ul> <p>The report doesn't go into detail on what the investment to support these four areas could look like, or how investment could be shared between central and local government.</p> <p>Many councils are already working to build skills, capability and capacity in these four areas. LGNZ and Taituarā also support councils' capability building. Supporting councils to develop in these areas is a key focus of LGNZ's Choose Localism mahi.</p>	<p>↑ Recognises central government needs to change the ways it's doing things for local government to make progress.</p> <p>↑ Enhances and supports the work councils, LGNZ and Taituarā are already doing in these areas – while recognising there's room to do more.</p> <p>↓ Lack of clarity around where the investment is most needed and what investment is required.</p> <p>↓ Building leadership capability and skills takes time – which has implications for councils' already significant workloads.</p> <p>↓ Some members of the public may see this as unnecessary investment in central and local government bureaucracy.</p> <p>↓ Local government's existing, significant funding pressures will make it difficult for it to invest more in these areas.</p>	<p>government stewardship agency should be created?</p> <p>Could central government invest in enabling LGNZ and Taituarā to enhance the work they're already doing to support councils develop (which would be a cheaper option)?</p> <p>Are there any other areas where we need to invest to build leadership capability?</p>
<p>#13 In order to prioritise and deliver on wellbeing, central government makes a greater investment in local government through: ▶ significant funding to support local priorities, place-based agreements, and devolution of roles.</p>	<p>This is another idea for how the funding pressures facing councils could be alleviated.</p> <p>This recommendation is less about a direct transfer of funding to councils, and more about how central government investments align with councils' investments in local needs and priorities, and how it invests in councils' capacity and capability to deliver.</p> <p>This recommendation presents an opportunity to think about how central government could invest in councils by enabling them to deliver certain services on behalf of central government at the local level.</p> <p>This option alone is unlikely to fully address funding pressures.</p>	<p>↑ Recognises that local government's proximity to its communities means it's best placed to make decisions about what investments are needed.</p> <p>↑ Creates better alignment between central and local government investment.</p> <p>↑ Helps to minimise duplication of investment.</p> <p>↑ Presents an opportunity to think about devolving roles to local government.</p> <p>↓ Potential for funding commitments by central government to relate to their priorities rather than genuinely reflect local priorities/needs.</p> <p>↓ Likely to introduce greater need for compliance with central government reporting/accountability obligations, which may have impacts on local government workload.</p>	<p>✓ ?</p> <p>What might make it difficult to align investment priorities with central government?</p> <p>Are there any particular areas where you think aligned investment would be helpful (eg transport, infrastructure, community services)?</p>
<p>#13 In order to prioritise and deliver on wellbeing, central government</p>	<p>Local government faces a significant funding challenge – it simply does not have enough funding to meet growing expectations from</p>	<p>↑ Provides councils with additional funding to deliver services to meet the needs of current and future</p>	<p>✓ ✗</p> <p>Do you think that an annual transfer of \$1 billion is</p>



<p><b>makes a greater investment in local government through:</b></p> <ul style="list-style-type: none"> <li>▶ an annual transfer of revenue equivalent to GST charged on rates</li> </ul>	<p>communities and central government, nor deal with pressures like climate change, growth and tourism.</p> <p>Councils receive most of their funding through rates. As cost-of-living pressures increase, councils face growing pressure from their communities to keep rates down, but councils' costs are increasing.</p> <p>Successive reviews have recommended many changes to local government funding –but have had limited uptake of those recommendations by successive governments.</p> <p>The Panel recommends that central government provide councils with an annual transfer of funds to councils. The Panel suggests that, as a starting point, central government establish a \$1 billion per annum funding transfer, with this amount to be reviewed annually.</p> <p>The Panel suggests \$1 billion a year for two main reasons:</p> <ul style="list-style-type: none"> <li>• It's large enough to make an impact. It's approximately equivalent to the Provincial Growth Fund, which distributed about \$3 billion over three years.</li> <li>• It's also roughly equivalent to the amount that property owners paid in GST on their rates during 2021/22.</li> </ul> <p>The Panel suggests that councils use this funding to pay for locally defined priorities and projects that support intergenerational wellbeing and local democracy but might not otherwise be funded. The Panel is clear that funding should be distributed equitably, and that councils should be accountable for how they spend the money.</p> <p>While additional funding would make a difference to local government, more money doesn't directly address the unfunded mandate issue. There's a risk that along with increasing funding central government would lump more responsibility to deliver services and meet statutory obligations on councils. Any increase in funding should also come with clear requirements for central government to consider the funding and resourcing implications of any decisions that affect councils (see also recommendation #16).</p> <p>This option alone is unlikely to fully address councils' funding pressures.</p>	<p>generations – and helps alleviate existing funding pressures.</p> <ul style="list-style-type: none"> <li>↑ Requires central government to invest in local government.</li> <li>↓ A risk that funding is distributed on a competitive basis – which creates additional work and resourcing burdens for councils.</li> <li>↓ Unlikely to be sufficient to address the significant funding pressures that councils are facing.</li> <li>↓ Doesn't address the unfunded mandate issue, in terms of whether councils actually have adequate resources to meet additional obligations imposed on them.</li> <li>↓ Could result in greater restrictions on how councils conduct their business, and increased reporting and accountability requirements.</li> </ul>	<p>sufficient? How would you determine an appropriate amount?</p> <p>Should this funding be 'earmarked' for certain council activities, or should councils be able to spend it as they please?</p> <p>How should this funding be allocated? For example, should it be on a competitive basis or an equitable basis (like a formula), or a subsidy for specific activities (like the Transport Financial Assistance Rate)?</p> <p>What are other options for increasing the funding available to local government?</p>
<p><b>#14 Central government pays rates on Crown property</b></p>	<p>This recommendation is another option the Panel identifies for increasing local government's funding.</p> <p>Currently, central government agencies pay limited or no rates and charges on their properties. Successive local government funding reviews have recommended this change but it has never been implemented. In some areas, some central government agencies pay targeted rates for sewerage (wastewater), water, and rubbish collection if they are separately charged by the local council.</p>	<ul style="list-style-type: none"> <li>↑ This would be a good faith step by central government and show commitment to a more equitable funding model.</li> <li>↑ Would address perceived funding power imbalances between central and local government.</li> <li>↑ Would help to alleviate some of the funding pressures on councils by providing a new source of revenue.</li> </ul>	<p>✓ ?</p> <p>What about councils that don't have large amounts of Crown-owned land and capital improvements?</p>



<p><b>#15 Central government develops an intergenerational fund for climate change, with the application of the fund requiring appropriate regional and local decision-making.</b></p>	<p>The Panel recommends that central government pays rates and charges on its land and capital improvements. Legislative change would be needed to make this happen.</p> <p>This option alone is unlikely to fully address funding pressures.</p>	<p>↓ Potentially only benefits those districts/cities/regions with large amounts of Crown-owned land and capital improvements – so funding inequity issues remain.</p>				
	<p>This is another recommendation designed to address the funding pressures facing councils.</p> <p>Funding climate change action is a challenge for councils now and will become even bigger challenge in the future, as extreme weather events become more frequent and severe. Climate change is a challenge that councils and communities won't be able to fund on their own.</p> <p>For many years, there have been calls by local government (and others) for more funding to support climate change action at the local level.</p> <p>The Panel recommends that this fund be used for climate change adaptation action. They have left open the question of whether the fund should also apply to climate change mitigation.</p> <p>The Panel hasn't gone into great detail about how the fund should work, or what the level of funding contributed by central government should be. These issues are currently being considered through the Environment Committee inquiry into community-led retreat.</p>	<p>↑ Provides councils with additional funding to meet current and future climate change adaptation challenges.</p> <p>↑ A good example of a way in which central government could invest in action at the local level that supports it to realise national level objectives.</p> <p>↑ Local priorities informing investment decisions.</p> <p>↑ Has the potential to incentivise investment in proactive risk reduction.</p> <p>↓ Potential for inadequate funding of New Zealand's adaptation challenges.</p> <p>↓ Complexity in determining best use of the fund – including timing and level of investment in different projects.</p> <p>↓ Competitive funding processes create additional burdens for councils.</p> <p>↓ Could create false sense of security and disincentivise good land use planning decisions.</p>	<p>✓</p> <p>?</p>	<p>What should be in scope for this kind of fund? Should it cover adaptation action only, or also capture mitigation?</p> <p>How should a fund like this be administered? What should criteria for accessing the funding be?</p>		
<p><b>#16 Cabinet is required to consider the funding impact on local government of proposed policy decisions.</b></p>	<p>When making decisions that affect councils, there's currently no requirement for Cabinet to consider how the decision will impact local government's funding/resourcing. This means that decisions often impose new and additional requirements on councils that they cannot afford or don't have the resources to fulfil. This is known as an unfunded mandate and creates pressures on councils' existing budgets and resourcing.</p> <p>Introducing a requirement on Cabinet to consider the impacts of its decisions on local government's funding wouldn't necessarily translate to more funding for local government – Cabinet would need to agree to make more funding available. But it would result in greater scrutiny of the changes and requirements imposed on local government, and the support they need to fulfil them.</p> <p>As noted above, making additional funding available to councils should be coupled with this recommendation to ensure councils can meet any requirements imposed on them.</p>	<p>↑ Greater scrutiny of the requirements and responsibilities being placed on local government – and potential for increased funding to support councils to fulfil them.</p> <p>↑ Might help limit the number of additional responsibilities (without extra funding) being imposed on local government.</p> <p>↓ Requirement to consider funding impacts of decisions doesn't automatically result in additional funding being provided.</p> <p>↓ May require more reporting from local government to enable central government agencies to provide assessments to Cabinet – which could add to existing workloads.</p>	<p>✓</p> <p>x</p>	<p>Are there any impacts (other than financial ones) you think Cabinet should be specifically required to consider when making decisions that affect councils?</p>		



<p><b>#17 Central government commits to enabling the future transition with funding to:</b></p> <ul style="list-style-type: none"> <li>▶ resource a transition unit to support the change and system renewal of local government</li> <li>▶ supplement local government capacity funding to enable hapū/iwi and Māori to partner with councils</li> <li>▶ support councils to:             <ul style="list-style-type: none"> <li>▶ build Te Tiriti and te ao Māori capability and grow hapū/iwi and Māori relationships</li> <li>▶ lift their immediate capacity and capability to innovatively deliver wellbeing priorities for their communities</li> <li>▶ trial and grow participatory and deliberative democracy practices.</li> </ul> </li> </ul>	<p>This recommendation suggests ways in which central government should provide funding and resourcing to support local government to transition to a new future, including resourcing the establishment of a transition unit and providing local government with additional funding to support hapū/iwi and Māori to build their capacity to partner with councils.</p> <p>It also suggests that central government needs to provide councils with additional resourcing to support them to build capability around Te Tiriti and te ao Māori, innovatively deliver wellbeing priorities, and trial and grow the use of participative and deliberative democracy processes.</p> <p>The Panel suggests that a transition unit should be established as a formal entity to start the reform programme, including leading work to establish the stewardship agency and Crown department that the Panel recommends, and setting the mechanics and legislative settings that would be needed to support reorganisation and realignment of local government. It also suggests that the transition unit looks at broader policy and budget changes that would be needed to support new ways of partnering between local government, central government, and hapū/iwi.</p> <p>The Panel recommends that before the transition unit is established, a steering group should be set up and resourced to scope the reform programme and establish the transition unit. It recommends that the steering group be chaired by a local government leader, play a key role in advising the incoming Government and reflect a genuine partnership between central and local government – including being supported by a joint team from across central and local government.</p> <p>LGNZ and Taituarā are already leading work with local government to think about what the reform programme could look like. LGNZ’s work to build a consensus position on the Panel’s report is a key part of this.</p>	<ul style="list-style-type: none"> <li>↑ Recognises that change to local government will require strong partnership between central and local government. ✓</li> <li>↑ Recognises the significant level of work and investment that will be needed to deliver the change that the Panel recommends.</li> <li>↑ Resourcing councils to get on with work they can do ahead of legislative/system change (eg trialling use of participative and deliberative democracy and building Te Tiriti and te ao Māori capability).</li> <li>↓ Some may view establishment of steering group and transition unit as unnecessary layers of bureaucracy/significant additional cost.</li> <li>↓ May result in more ‘top down’ control of what local government’s future looks like – rather than giving local government the ability to shape its own future.</li> <li>↓ Risks that steering group and transition unit processes will create additional work for councils.</li> <li>↓ Perceptions that steering group and transition unit processes and bureaucracy can slow down progress.</li> </ul>	<p>?</p> <p>Do you think it would be useful to establish a steering group and transition unit along the lines the Panel has proposed?</p> <p>What could an alternative approach be? For example, could LGNZ and Taituarā be resourced to lead some of this work with local government instead?</p>
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**8.2 Small Projects Fund Update - October 2023****Author: Kezia Spence, Governance Advisor****1. Allocation**

1.1 The yearly allocation of the 2023/24 Small Projects Fund for the Turakina Community Committee is \$1,253.40. This includes the carryover from the previous financial year.

**2. Breakdown**

2.1 There have no payments for the current financial year.

**Recommendation**

That the 'Small Projects Fund Update – October 2023' report be received.



## 9 Reports for Information

### 9.1 RDC Engagement and Consultations

**Author:** Kezia Spence, Governance Advisor

#### 1. Reason for Report

- 1.1 Attached is the most recently updated schedule for RDC Engagement and Consultations. This schedule is updated on a monthly basis, prior to going to full Council for receipt.

#### 2. RDC Website

- 2.1 Council's website lists all open and recently closed consultations (see the below weblink). This is also where individuals can make submissions.

<https://www.rangitikei.govt.nz/council/consultation/current-consultations>

#### Attachments:

1. RDC Engagement and Consultations Schedule - Updated August 2023 [↓](#)

#### Recommendation

That the report 'RDC Engagement and Consultations' be received.

# Engagement / Consultations - 2023/24

## RANGITĪKEI DISTRICT COUNCIL

TOPIC	Staff (Lead)	Elected Member (Lead)	JUN	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	
Three Waters	Arno						NEXT STEPS TO BE CONFIRMED									
Speed Management Plan (Urban and Rural)	Arno					Public Consultation										
Long Term Plan	Carol											Public Consultation				
Public Places Bylaw	Katrina					Public Consultation										
Control of Advertising Bylaw	Katrina					Public Consultation										
Trading in Public Places Bylaw	Katrina					Public Consultation										
Flying Drones in Council Parks	Katrina					Public Consultation										

**Key**

- Stakeholder Engagement (by other orgs)
- Stakeholder Engagement (RDC)
- Public Consultation
- Public Engagement
- Public Consultation (by Central Government)
- Local and national campaign

## 9.2 Funding Schemes Update - September 2023

**Author:** Kezia Spence, Governance Advisor

### 1. Overview

- 1.1 Council currently administers four funding schemes for the Rangitikei District:
  - a. Community Initiatives Fund
  - b. Events Sponsorship Scheme
  - c. Creative Communities Scheme
  - d. Sport NZ Rural Travel Fund

### 2. Community Initiatives Fund

- 2.1 This is a Council fund intended to support community-based projects in the Rangitikei District that develop community cohesion and community resilience.
- 2.2 Council allocated \$30,000 to this fund annually, to be distributed across two separate funding rounds.
- 2.3 Council allocated \$13,730 in round one at the Finance and Performance meeting on the 31 August 2023.
- 2.4 Round two for 2023/24 will open on 02 October 2023 and will close 01 March 2024.

### 3. Events Sponsorship Scheme

- 3.1 This is a Council fund intended to support events in the district that help to develop community cohesion and reinforce economic growth.
- 3.2 Council has allocated \$25,000 to this fund annually, to be distributed across two separate funding rounds.
- 3.3 Council allocated \$18,470 in round one at the Finance and Performance meeting on the 31 August 2023.
- 3.4 Round two for 2023/24 will open on 02 October 2023 and will close 01 March 2024.

### 4. Creative Communities Scheme

- 4.1 This fund is supplied by Creative NZ and administered by Council. Applications are encouraged from community groups and individuals whose projects:
  - Demonstrate growth over time
  - Develop and support local artistic communities
  - Encourage a transfer of artistic skills
  - Support diversity and inclusion
  - Projects with a youth focus are also encouraged
- 4.2 Creative NZ typically allocates \$24,090 (+ GST) to the Rangitikei District Council on an annual basis, and this is distributed across two separate funding rounds.

### 5. Sport NZ Rural Travel Fund

- 5.1 This fund is supplied by Sport NZ and administered by Council. The fund is targeted at young people aged between 5 and 19 years, and is open to rural sport club teams and

**ITEM 9.2**

rural school club teams with eligible members who require subsidies to assist with transport expenses to local sporting competitions.

- 5.2 Sport NZ typically allocates \$9,500 (+ GST) to the Rangitikei District Council on an annual basis. There is one funding round per year. This year the fund increased to \$12,825.
- 5.3 The funding round is open for applications 19 May 2023 and will close 04 April 2024.

**6. Further Information**

- 6.1 More details about these funding opportunities can be found on the Council website (link below) and this is also where applications can be submitted:  
<https://www.rangitikei.govt.nz/district/community/grants-funding>

**Recommendation**

That the Funding Schemes Update – September 2023 be received.

### 9.3 Communication Plan

**Author:** Kezia Spence, Governance Advisor

#### 1. Reason for Report

1.1 Attached is a communication plan for the committee to discuss.

#### Attachments:

1. RDC-Community Committees Communications Plan [↓](#)

#### Recommendation

That the Communication Plan be received.



# Communications Plan

## RDC - Community Committees

### Background

Since the inception of Rangitikei District Council in 1989, the Council, alongside its usual sub-committees for elected members, has had two Community Boards in Rātana and Taihape, and four Community Committees in Hunterville, Bulls, Turakina and Marton.

These groups provide an essential local link between the Council and its community liaisons on each Committee. As the Rangitikei district is geographically large, it is difficult to engage with all residents of the district in a meaningful way. These Committees meet regularly to act as advocates for their community to the Council.

The Community Boards consist of four members being elected at each triennial local government election and a further two members are appointed by the Council for each Board. The Boards have statutory responsibilities including serving on the Council Grants subcommittee, considering funding applications and annual reporting requirements for services and expenses in their communities.

Community Committees each have up to ten members that are elected by residents of the particular area and one Elected Member. They provide a local link and point of contact for Council liaison with the community and are the first point of contact for local community groups. Both the Boards and Committees hold meetings every two to three months.

After the 2022 Local Government Elections, it was decided that Council staff would be appointed as representatives to each of the Committees and Boards. Gaylene Prince, Group Manager-Community Services and several of her staff have been appointed to these roles.

Historically, there has been a lack of clear and timely communication between the Council, the Mayor and the Community Boards and Committees and therefore the communities that they represent. This has resulted in disjointed actions between the Council and Committees. To improve this communication, RDC wants to introduce more effective processes that help to streamline actions and communication between all involved parties.

### Objectives

- To establish and facilitate effective communication processes between the Community Boards and Committees and their Council representatives and the Council by:
  - Creating a feedback loop between the Council, the Community Boards and Committees that details progress of ideas/issues and actions through to implementation.
  - Ensuring the Council and its staff and representatives are aware of and understand the communications processes for the Community Boards and Committees.



- Regularly reporting on the effectiveness of the communication process to determine what's working and what can be improved.
- To share with the wider community the role of the Community Boards and Community Committees and what they achieve.

### Audiences

- *Specific communities - Rātana, Taihape, Bulls, Hunterville, Marton, Turakina*  
We need to work with these communities to let them know who the Community Boards and Committees are and what they do, what's happening in their community, and how they can have their say.
- *Community Board and Committees*  
We will work with the chairs and members of the Community Boards and Committees to establish a more effective communication process and feedback loop between key audiences. We will need to make sure that Community Board Chairs also have access to quick updates and community feedback.
- *Elected Members*  
We need to ensure that Elected Members are aware of the updated communication processes so they can better support the boards/committees and these communities when issues/concerns arise.
- *Rangitikei District Council Community Board representatives and wider staff*  
We need to work with Council representatives to ensure they are aware of their roles and responsibilities and the updated communication processes so they can better serve the community. Staff, including customer service, will also need to be made aware of the roles of the Boards and Committees and who to direct concerns/enquiries to.
- *Iwi and hapū*  
We will work with iwi and hapū to raise awareness of the Boards and Committees within their communities and how they can help their communities to drive positive change.
- *Rangitikei community groups*  
We will work with local community groups to raise awareness of the Community Boards and Committees, including promoting what they do, where people can reach out for support and how they can help their communities to drive positive change.
- *Stakeholders and funding groups*  
This includes all funding partners that Boards and Committees work with to receive funding for their communities.
- *Other Community Board committees*  
There is an opportunity to connect Rangitikei Community Boards and Committees with other boards/committees in the Central North Island to see how they organise their communications and what tactics we could apply to our own communications.



**Channels**

<b>Channels</b>	<b>What we use it for</b>	<b>Who we target</b>
RDC Facebook	We use the RDC Facebook page to connect with the wider Rangitikei district to keep them informed of meetings and community updates (where relevant)	Wider Rangitikei community Community groups
Specific community Facebook pages	Community Boards and Committees operate their own Facebook pages to engage directly and regularly with their communities - to share positive stories, to gauge feedback and suggestions on certain topics (where relevant)	Specific communities Community groups
Website	We use the website to list contact details of Committees and Boards to ensure they can be easily contacted.  We also link meeting calendars and minutes for past and future meetings	Specific communities Wider Rangitikei community Community groups
Email/ EDM	Community Boards/Committees distribute regular and consistent updates to their communities about committee activities and promoting opportunities for the public to feedback.  We use email to communicate regular updates between Board Chairs, their committees, RDC representatives, and Elected Members	Rangitikei community Stakeholders  Community committees and Board Council committee representatives
Face-to-face	Face to face communication takes place at scheduled and ad-hoc times with Rangitikei community so they can express their concerns and vision for the district	Specific communities Wider Rangitikei community Community groups
Media	To generate positive PR for Community Boards and Committees (where relevant) i.e. for a cool community project that they helped to get off the ground. RDC staff could help write this and put on web and social too.	Wider Rangitikei community Community groups
Hui	We have regular hui with local iwi and hapū to identify engagement opportunities and any areas for improvement in our communication with tangata whenua	Iwi and hapū





## Approach

### 1. Building the foundation

To start off, we need to figure out what communications are currently happening via what channels, as well as identify what's working well with their current communication, what's not, and any areas for improvement.

### 2. Outlining the process and tactical calendar

From here we should identify what communications are needed (i.e. monthly e-news updates, regular hui, etc), establish a tactical calendar, and figure out what resources and capability we have on hand to deliver these. We should then use this to outline a communications process for our Community Boards and Committees and Council staff to use.

### 3. Communicating the process

It is important that we check in with the Community Board and Committee and Council representatives to make sure they are on board and understand the process. We need to help them understand how the communications process and communications activities benefit their communities too (for example, better communications between the committee and council means changes / recommendations are actioned faster).

### 4. Monitor and optimise

Once the new communications process is in place we should test and review it every six months - letting the Community Boards, Committees, and Council staff put it into practice and adapt as they go to ensure the process is as effective as possible. We should also check in regularly with the community to make sure it is working for them too and what could make it better.

## 9.4 Update on the 2024-2034 Long Term Plan

**Author:** Carol Gordon, Group Manager - Democracy & Planning

**Authoriser:** Carol Gordon, Group Manager - Democracy & Planning

### 1. Reason for Report

1.1 To provide the Committee with an update on progress with the 2024-34 Long Term Plan.

### 2. LTP Workshops

2.1 Since July 2023 Council has held six workshops with elected members.

2.2 Outcomes from these workshops include:

- Endorsed the officer suggestion to continue with a combined Finance / Infrastructure strategy.
- Council gave staff direction to not to have a formal pre-engagement process but to start socialising the LTP brand and messaging as soon as its developed.
- Population assumption - endorsed the Infometrics High scenario.
- Population distribution assumption - endorsed the distribution that aligns with the Community Spatial Plan.
- Commenced the review of the current strategic framework.
- Following a survey of elected members, the top two priorities identified were Roding and Town Centres.
- Agreed to form a Working Group to process the Marton Civic Centre process.
- Discussed future financial pressures and uncertainty.
- Set up a Working Group to review the Revenue & Financing Policy.
- Agreed on assumptions for the Future for Local Government (FFLG) review; 3 Waters and Resource Management Act (RMA) reforms.
- Gave input into the Environmental Scan document.
- Agreed on the LTP branding.
- Advised preference was to retain Developer Agreements and Council's current policy not to have a development contributions policy [noting this will be part of the simultaneous consultation in March].
- Noted there would be two externally facilitated workshops on 10 October for the review of the Significance & Engagement Policy.

### 3. Roadmap

3.1 Staff have developed an LTP roadmap, which is essentially a living document which gets updated regularly as priorities and tasks are completed or timing is altered. Refer to Attachment 1 for the latest copy of this roadmap.

**4. Next Steps**

- 4.1 During October staff will review all the capital and operational budgets. A first draft of these budgets will be presented to elected members in November.
- 4.2 In December elected members will review the first draft of the Consultation Document, with feedback due mid-late January.
- 4.3 The Audit team will start their review of the Consultation Document and all the supporting information at the end of January 2024.
- 4.4 It is envisaged that the formal submission period will be from 4 March to 31 March 2024.

**5. Decision Making Process**

- 5.1 There are no decisions to make in regard to this item, it is provided as an update to the Long Term Plan process currently underway.

**Attachments:**

1. **Roadmap to 2024 2034 LTP** [↓](#)

**Recommendation**

That the Update on the 2024-34 Long Term Plan report be received.

## Roadmap - 2024-34 Long Term Plan

June	July	August	September	October	November	December
<p><b>Workshop – 15 June</b></p> <p>Topics: LTP 101 Population assumption</p> <p><b>Outcomes Reached:</b></p> <ul style="list-style-type: none"> <li>Agreed to keep the combined approach for the infrastructure and financial strategies.</li> <li>Low-key pre-engagement with early socialising of an LTP brand</li> <li>Infometrics high population assumption.</li> </ul> <p><b>Milestones for the month:</b></p> <ul style="list-style-type: none"> <li>✓ Agreement on population assumption</li> </ul>	<p><b>Workshop – 12 July</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Strategic Direction Setting</li> <li>Passenger Transport over the next 10 years (Cr Wong)</li> <li>Discussion on High Street buildings</li> </ul> <p><b>Outcomes Reached:</b></p> <ul style="list-style-type: none"> <li>Population distribution</li> <li>Initial review of strategic framework</li> <li>3 actions for Marton Civic Centre</li> </ul> <p><b>Milestones for the month:</b></p> <ul style="list-style-type: none"> <li>✓ Environmental Scan underway</li> <li>✓ Direction for Marton CC</li> </ul>	<p><b>Workshop - 3 August</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Finance 101 (Explanation of balanced budget; depreciation; debt; alt funding options)</li> </ul> <p><b>Outcomes Reached:</b></p> <ul style="list-style-type: none"> <li>Financial scene setting</li> </ul> <p><b>Workshop - 24 August</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Environmental Scan</li> <li>Assumptions update (3 waters; FFLG)</li> <li>R&amp;F Policy Introduction</li> <li>LTP timeframes</li> <li>Engagement Strategy</li> <li>Continuation of Strategic Direction Setting</li> </ul> <p><b>Outcomes sought:</b></p> <ul style="list-style-type: none"> <li>Agreement on engagement strategy</li> </ul> <p><b>Outcomes Reached:</b></p> <ul style="list-style-type: none"> <li>Working Group to review Rev &amp; Fin Policy (HWTM, Crs Dalgety, Wong, Wilson, Loudon, Calkin)</li> <li>Further input on Strategic Framework, including wellbeings, community outcomes</li> <li>Assumptions on 3 Waters, FFLG, RMA</li> </ul> <p><b>Milestones for the month:</b></p> <ul style="list-style-type: none"> <li>✓ Environmental Scan completed</li> <li>✓ Review of Rev &amp; Fin Policy commenced</li> </ul>	<p><b>Workshop – 7 September</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Roading 101</li> <li>Groups of Activities (incl Levels of Service and performance measures TBC)</li> <li>Capex projects?</li> <li>Review of Rates Remission policy</li> <li>Working Group for Marton Civic Centre</li> <li>Review of Contributions Policy and Development Agreement</li> </ul> <p><b>Workshop – 14 September</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Introduction to Group of Activities</li> <li>Topics for consultation</li> <li>Comms / engagement update</li> <li>Solid waste</li> <li>Forestry differential (to be part of Rev &amp; Fin Review)</li> </ul> <p><b>Milestones for the month:</b></p> <ul style="list-style-type: none"> <li>Confirmation of Council’s capex position</li> <li>Identification of any new roles (ELT)</li> <li>Agreed to continue with Development Agreements</li> </ul> <p><b>Decisions required by Council:</b></p>	<p><b>Policy / Planning Committee – 12 October</b></p> <p>LTP Agenda Items:</p> <ul style="list-style-type: none"> <li>Review of Significance &amp; Engagement Policy, including review of Māori contribution to decision making</li> <li>Continuation of review of strategic direction</li> </ul> <p><b>Outcomes sought:</b></p> <p><b>LTP Workshop - 19 October</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>First review of Financial and Infrastructure Strategy</li> <li>Review of relevant Policies</li> <li>AMPs for council facilities, parks, solid waste, roading (overview)</li> <li>GoA discussion (incl maintenance of Taihape Reserves)</li> <li>Heritage discussion (Cr Loudon’s email)</li> <li>Swim centre extension of hours</li> <li>Discussion on all council halls (improvements?)</li> <li>Financial strategy – rates limits, including differentials and new targeted rates</li> <li>Key topics to consult on in CD (targeted rates?)</li> </ul> <p><b>Milestones for the month:</b></p> <ul style="list-style-type: none"> <li>ELT to review first draft of the Opex and Capex budget (11 Oct)</li> </ul> <p><b>Decisions required by Council:</b></p>	<p><b>LTP Workshop - 9 November</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Update on QV Valuations</li> <li>AMPs for council facilities, parks, solid waste, roading (overview) [if not in Oct]</li> </ul> <p><b>LTP Workshop – 23 November</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Draft LTP Financials</li> <li>Second Review of Financial and Infrastructure Strategy</li> </ul> <p><b>Decisions required by Council:</b> Approval of Roading AMP</p>	<p><b>LTP Workshop - 6 December – 1pm or 7 December – 9.30am</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Draft LTP Financials</li> <li>Draft Schedule of Fees and Charges</li> </ul> <p><b>Milestones for the month:</b></p> <ul style="list-style-type: none"> <li>Draft CD to Elected Members by the end of the month (Xmas reading)</li> </ul> <p><b>Decisions required by Council:</b></p>

### Roadmap - 2021-31 Long Term Plan

January	February	March	April	May	June	July
<p><b>LTP Workshop - 25 January</b></p> <p>Topics:</p> <ul style="list-style-type: none"> <li>Final review of Consultation document</li> </ul> <p>Audit</p> <ul style="list-style-type: none"> <li>Audit of CD and supporting information (wk of 29 Jan)</li> </ul>	<p><b>Council Meeting – 29 February</b></p> <p>Agenda Items:</p> <ul style="list-style-type: none"> <li>Adopt Consultation Document and Supporting Information</li> </ul> <p>Audit</p> <ul style="list-style-type: none"> <li>Audit of CD and supporting information (wks of 5 and 12 Feb)</li> </ul>	<p>Formal consultation period (4 – 31 March)</p>	<p><b>Council meeting – mid April</b></p> <p>Agenda Items:</p> <ul style="list-style-type: none"> <li>Verbal hearings on submissions</li> </ul>	<p><b>Council meeting – 9 May</b></p> <p>Agenda Items:</p> <ul style="list-style-type: none"> <li>Deliberations on submissions</li> </ul> <p><b>Council meeting – 30 May</b></p> <p>Agenda Items:</p> <ul style="list-style-type: none"> <li>Adoption of Fees &amp; Charges</li> </ul>	<p>6 June - Final audit before adoption</p> <p><b>Council meeting - 20 June</b></p> <p>Agenda Items:</p> <ul style="list-style-type: none"> <li>Adoption of LTP; rates resolution; etc</li> </ul>	<p>Publish LTP by 20 July</p>

**Notes:**

Items in *italics* are ones that have been completed.

Full agendas and notes are stored on bigtincan (for EMs).

Detailed key topics and workshop information - <http://intranet/RDCDoc/Strategic-Planning/Long-Term-Plans/LTP20242034/Proposed%20Workshop%20Dates%20and%20Content%20LTP.docx>

Anything highlighted in **yellow** is a change from the previous published version

## **10 Discussion Items**

### **10.1 Development of Turakina and Whangaehu Emergency Response Plan**

**Author:** Kezia Spence, Governance Advisor

#### **1. Reason for Report**

- 1.1 Discussion item: Development of Turakina and Whangaehu Emergency Response Plans.

#### **Recommendation**

If needed:

**11 Meeting Closed**